From: Art 4(1)(b)

To: HAGER Michael (CAB-DOMBROVSKIS)

Cc: CAB_DOMBROVSKIS_CONTACT; Art.4(1)(b); Art 4(1)(b) Art 4(1)(b)

Subject: Bilateral meeting with Commissioner Dombrovskis at WEF Annual Meeting

Date: vendredi 17 décembre 2021 10:22:51

Dear Mr. Hager,

I wanted to get in touch about the upcoming Annual Meeting of the World Economic Forum (WEF) in Davos between 17–21 January.

A delegation of AstraZeneca's senior executive team, including our Art.4(1)(b) and Art.4(1)(b) will be attending the Annual Meeting and are eager to explore opportunities for a bilateral engagement with Commissioner Valdis Dombrovskis who, we understand, will also be at Davos.

We are keen to discuss several topics, including the role of trade in environmental sustainability. We are working currently working closely with our supply base in order to meet our target of becoming zero carbon across our entire value chain by 2030 – so we appreciable the critical role of trade policy in promoting environmental standards overseas and addressing issues like carbon offshoring and deforestation.

We would also be happy to touch on some of the Commission proposals for building its internal trade policy toolkit, especially the International Procurement Instrument and its impact on market access in third countries. As a company that deals extensively with public procurement processes, we would be happy to share our views and experiences as the trilogues commence early next year and the proposed instrument starts to take shape.

I would be extremely grateful if you could let us know of Commissioner Dombrovskis' interest and availability to meet at Davos, ideally on the 18th or 19th January. We would be happy to follow up with a request on WEF's Toplink platform and liaise with the necessary teams to secure a meeting.

Thank you very much in advance for your consideration and I look forward to hearing from you. In the meantime, please do not hesitate to contact me should you have any questions. Kind regards,

Art 4(1)(h)

Art.4(1)(b)

Art.4(1)(b)

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From: Art.4(1)(b) (CAB-DOMBROVSKIS)

Sent: Tuesday, December 21, 2021 5:25 PM

To: Art.4(1)(b) @astrazeneca.com>

Cc: Art.4(1)(b) @astrazeneca.com>; Art.4(1)(b) @global-counsel.com>; Art.4(1)(b)

Art.4(1)(b) @astrazeneca.com>

Subject: RE: Bilateral meeting with Commissioner Dombrovskis at WEF Annual Meeting -

Ares(2021)7886257

Dear Art.4(1)(b)

On behalf of Executive Vice President Dombrovskis we would like thank for the kind invitation. As you may already know, the Annual Meeting of the World Economic Forum (WEF) in Davos was postponed.

We will keep your invitation and check EVP's availabilities, once the we know about the potential future event

Best regards & Merry Christmas, Art.4(1)(b)