

Total external consultancy expenditure per DG 2009 -2011

DG	2009	2010	2011
AGRI	1 741 971,93	1 184 939,83	1 309 091,59
AIDCO	1 642 703,51		
BUDG	1 495 430,03	2 819 255,06	1 903 022,50
CLIMA			237 416,00
COMM	1 541 114,92	1 587 594,25	1 551 117,84
COMP	3 868 114,95	2 338 991,62	441 865,11
DEV		1 986 312,19	
DEVCO			1 269 115,28
DIGIT	1 666 466,63	1 743 775,69	1 718 320,13
EAC	74 364,40	374 386,73	1 800 211,90
ECFIN	676 932,71	506 620,07	424 414,00
ECHO		55 523,00	41 428,70
ELARG	84 180,28	10 123,93	
EMPL	1 406 653,68	2 538 455,72	1 302 719,98
ENER		1 026 729,13	807 517,51
ENTR	1 399 992,02	5 322 468,79	4 712 443,91
ENV	655 715,61	597 528,58	371 438,50
FPIS			70 159,69
HOME		1 456 090,73	2 539 287,90
HR			13 500,00
INFSO	4 549 140,60	3 981 616,64	4 265 686,00
JLS	189 528,33	126 411,99	
JRC	1 012 100,51	1 326 281,04	553 522,71
JUST		80 195,70	358 409,53
MARE	2 592,00	879 333,49	550 488,69
MARKT	562 375,09	1 324 179,49	250 635,26
MOVE		3 405 408,43	2 735 320,76
OIL	14 178,88		
OP			1 433 166,07
OPOCE	424 382,95	188 128,92	
PMO	278 499,00	148 731,06	210 572,84
REGIO	7 412 507,89	9 445 389,87	10 031 832,22
RELEX	455 984,34	158 649,16	
RTD	29 675,63	119 617,16	349 604,50
SANCO	49 278,68		
SCIC	277 823,28	465 576,01	220 310,48
SG	8 772 309,08	8 559 153,00	10 858 749,92
TAXUD	2 814 633,52	3 563 267,50	2 556 267,77
TREN	2 565 650,81		
Grand TOTAL	45 664 301,26	57 320 734,78	54 887 637,29

Cost of external consultancy firms 2009

LE Official Name	€
3S CONSULT MUNCHEN GMBH*3SCM Total	32 370,00
ACTAN ACCOUNTANTS & ADVISEURS BV* Total	2 900,50
AFC CONSULTANTS INTERNATIONAL GMBH* Total	11 000,00
AGENCE POUR LA DIFFUSION DE L'INFORMATION TECHNOLOGIQUE SA*ADIT Total	2 000,00
AGRICONSULTING EUROPE SA Total	140 896,95
AIDE A LA DECISION ECONOMIQUE SA* Total	232 907,00
AIT AUSTRIAN INSTITUTE OF TECHNOLOG Total	4 630,00
ALKIRE Total	5 000,00
APPLEDORE INTERNATIONAL LIMITED* Total	12 448,33
APPLICA SPRL* Total	234 094,00
APPLICATION EUROPEENNE DE TECHNOLOGIES ET DE SERVICES SARL Total	213 514,62
ARCADIS BELGIUM NV* Total	161 392,50
ARGEST SA* Total	14 178,88
ARMSTRONG Total	1 200,00
ASSM GUESS*GUESS TEMPORARY COMPANYUNISYSTEMS SA GETRONICS BELGIUM SASTERIA BENELUX SA Total	1 283 707,84
ASSOCIAZIONE PER LO SVILUPPO DELLAVALUTAZIONE E L'ANALISI DELLE POLITICHE PUBBLICHE*ASVAPP Total	40 000,00
ASSOCIES AUDIT ET CONSEIL SA Total	3 402,16
ATOS INTEGRATION SAS* Total	1 181 418,75
ATOS IT SOLUTIONS AND SERVICES SA* Total	676 405,13
BAA AIRPORTS LIMITED* Total	58 000,00
BACCHETTA CHIRIANI Total	12 000,00
BARCA Total	6 058,58
BASLE Total	1 500,00
BEBLAVY Total	5 000,00
BELGACOM SOCIETE ANONYME DE DROIT P Total	76 078,53
BENSEYS.COM BVBA* Total	2 695,00
BEREZINA Total	3 000,00
BETTINI MARCO* Total	4 860,00
BJURULF Total	4 000,00
BLOMER ACCOUNTANTS EN ADVISEURS BV* Total	29 675,63
BONACCORSI Total	5 000,00
BONDONIO Total	1 200,00
BT LTD Total	108 885,00
BULL SAS* Total	156 459,80
CAMBRIDGE ECONOMETRICS LIMITED* Total	403 695,00
CAROZZI GIORGIO MARCELLO ANTONIO* Total	4 200,00
CASAVOLA Total	5 000,00
CENTRO STUDI INDUSTRIA LEGGERA SCRL* Total	140 180,00
CERMET-CERTIFICAZIONE E RICERCA PER LA QUALITA SOC.CONS. A RL* Total	3 206,63
COHEN Total	3 910,00
COLOR IMPACT SA* Total	2 160,00
COMLIN Total	277 684,84
COMPAREX NEDERLAND BV* Total	40 968,78
CONCEPTION, ETUDES ET COOPERATION DE FORMATION SA Total	48 036,23
CONSORZIO INTERUNIVERSITARIO LOMBARDO PER L ELABORAZIONE AUTOMATICA CILEA* Total	2 268,00
COWI AS*KAMPSAX GEODAN GEOPLUS KAMPSAX DATA GEOPLAN GEOMASTERS GEODATA AGRINOVA INTERNATIONAL KAMPSAX INTERNATIONAL KAMPSAX TEKNIK Total	115 845,17
COWI BELGIUM SPRL Total	47 325,41
CRONOS INTERNATIONAL SA* Total	167 040,00
CRUZ OCHOTORENA Total	2 862,25
DANIEL PERRIN, PRÉSIDENT DE L'ORGANE DE CONCILIATION Total	53 785,64
DE RUS MENDOZA Total	700,00
DELOITTE AUDIT SARL* Total	80 000,00
DELOITTE CONSULTING CVBA* Total	794 150,00
DELOITTE ENTERPRISE RISK SERVICES*D Total	57 524,21
DELOITTE ENTERPRISE RISK SERVICES*DELOITTE ERC CVBA Total	323 274,09

Cost of external consultancy firms 2009

LE Official Name	€
DELOITTE SA* Total	65 000,00
DEMOLIN-BRULARD & BARTHELEMY SCSRL*HOICHE Total	104 926,50
DET NORSKE VERITAS ITALIA SRL* Total	25 500,00
DEVOTEAM GUIDANCE SA* Total	31 468,35
DIMENSION DATA BELGIUM SA* Total	549 527,36
DOKUMENTA SA* Total	14 924,00
DQS GMBH DEUTSCHE GESELLSCHAFT ZUR Total	33 445,00
DR.UNTIEDT & DR.ALECKE GBR GEFRA*GESELLSCHAFT FUR FINANZ- UND REGIONALANALYSEN Total	96 512,25
DUFF & PHELPS LTD* Total	888 850,00
ECOGESTIONI S.R.L*ECOGESTIONI Total	58 320,00
ECONOMISTI ASSOCIATI SRL* Total	79 480,00
ECORYS NEDERLAND BV* Total	548 403,13
ECORYS UK LIMITED* Total	189 921,00
ECOTEC RESEARCH & CONSULTING LTD* Total	135 387,25
ERNST AND YOUNG BEDRIJFSREVISOREN CVBA Total	63 954,90
EURASYLUM LIMITED* Total	5 596,00
EUROFUTURES FINLAND AB* Total	3 125,00
EUROPEAN BUSINESS AND INNOVATION CENTRE NETWORK AISBL* Total	1 000,00
EUROPEAN CONTROL SERVICES SCRL* Total	3 523,51
EUROPEAN DYNAMICS ADVANCED SYSTEMSOF TELECOMMUNICATIONS INFORMATICS AND TELEMATICS SA* Total	2 579 243,17
EUROPEAN POLICY EVALUATION CONSORTIUM EEIG* Total	61 012,00
EUROPEAN TECHNO-ECONOMIC POLICY NETWORK ETEPS AISBL* Total	179 993,56
EUROTRENDS SARL Total	67 960,00
FACULTES UNIVERSITAIRES SAINT-LOUISASBL* Total	56 258,00
FALUDI Total	5 000,00
FLYVBJERG Total	1 500,00
GAMBA DE POTGIETER Total	3 840,00
GARTNER BELGIUM BVBA* Total	564 162,83
GEORGE TREVELYAN, MEMBRE DE L'ORGANE DE CONCILIATION Total	47 398,61
GETRONICS BELGIUM SA* Total	75 363,03
GETSYS SOCIETE MOMENTANNEE*THV GETSSYS Total	16 941,55
GHK CONSULTANCY LIMITED* Total	550 315,14
GHK CONSULTING LIMITED* Total	1 834 860,76
GROEP INFRABO NV* Total	38 750,00
HEINEMANN Total	5 000,00
HERAUD Total	1 200,00
HERBAUT CLAUDE*CH CONSULTANT AGROEUROCONSEIL Total	13 950,00
HOHNJUNGHANS Total	1 200,00
HTSPE LIMITED Total	386 976,09
IBF INTERNATIONAL CONSULTING SA Total	117 296,62
ICLEI EUROPEAN SECRETARIAT GMBH (ICLEI EUROPASEKRETARIAT GMBH)* Total	24 962,00
IMPRIMERIE CENTRALE SA Total	1 529,74
IMPRIMERIES BIETLOT FRERES SA Total	11 885,28
INFEUROPE S.A.* Total	57 489,80
INFISA CONSULTORIA Y APLICACIONES S Total	3 445,00
INGENIEURBURO MEIRICH GMBH* Total	5 707,46
INNOVA EUROPE SARL* Total	209 776,00
INNOVATIVE ITSS AM* Total	756 846,73
ISLAMABAD SERENA HOTEL-TOURISM PROMOTION SER PAK LTD*ISH TPS Total	2 148,46
ISMERI EUROPA - ISTITUTO DI RECERCAINTERDISCIPLINARE SRL* Total	270 630,00
ISTITUTO PER LA RICERCA SOCIALE SCRL* Total	97 771,50
ITALTREND SPA Total	286 717,89
KILIS Total	3 125,00
KLEIN Total	3 125,00
KOSCHATZKY Total	3 099,28
LICENSE2EU CONSORTIUM*UNISYS BELGIUM SA IRIS SOLUTIONS & EXPERTS SA Total	110 160,00
LOGICA BELGIUM SA/NV* Total	1 168 150,05

Cost of external consultancy firms 2009

LE Official Name	€
LONDON SCHOOL OF ECONOMICS & POLITICAL SCIENCE LBG*LSE Total	5 000,00
LOPEZ BAZO Total	1 000,00
LRDP KANTOR LIMITED* Total	260 292,50
MACHLARZ Total	2 933,56
MAGYAR GALLUP INTEZET KOZVELEMENY ES PIACKUTATO KFT*THE GALLUP ORGANIZATION HUNGARY Total	222 242,66
MARIA CONCEPCION SANCHEZ TRUJILLANO Total	45 617,59
MARIA CONCEPCION SANCHEZ TRUJILLANO, MEMBRE DE L'ORGANE DE CONCILIATION Total	5 472,87
MAZARS SA Total	15 140,80
MEADE Total	1 500,00
MEDIA CONSULTA INTERNATIONALHOLDING AG* Total	404 523,38
METIS GMBH* Total	116 830,00
MICROSOFT NV* Total	269 600,00
MONETTI MARIA* Total	4 000,00
MOORE STEPHENS LLP Total	60 254,02
MOORE STEPHENS LLP* Total	100 024,39
MSO CONSULTING GMBH* Total	3 811,15
NEDERLANDSE ORGANISATIE VOOR TOEGEPAST NATUURWETENSCHAPPELIJK ONDERZOEK TNO*NETHERLANDS ORGANISATION FORAPPLIED SCIENTIFIC RESEARCH Total	169 325,00
NEMETH Total	4 000,00
NORDREGIO* Total	195 764,00
NUVIA LIMITED* Total	21 900,00
OLEJNICZAK Total	4 000,00
ONE4EU SOCIETE MOMENTANEE* Total	7 958 205,45
ORACLE BELGIUM BVBA* Total	102 805,00
ORGAZ ANTEZANA REMY DAVID Total	3 000,00
PANTEIA BV* Total	552 937,00
PARTICIP GMBH CONSULTANTS FUR ENTWICKLUNG UND UMWELT Total	133 937,01
PAVIA E ANSALDO SC SPRL Total	1 000,00
PETER BAUMANN, MEMBRE DE L'ORGANE DE CONCILIATION Total	48 677,21
POLITECNICA-INGEGNERIA ED ARCHITETT Total	112 500,00
POLITECNICO DI MILANO* Total	245 000,00
PRICEWATERHOUSECOOPERS EU SERVICESEESV*PWC EU SERVICES Total	185 424,91
PRISTOP DRUZBA ZA KOMUNIKACIJSKI MANAGEMENT DOO* Total	29 610,00
QUINT WELLINGTON REDWOOD BELUX BVBA* Total	152 950,00
RAND EUROPE COMMUNITY INTEREST COMPANY LTD* Total	49 278,68
RANGUS Total	1 526,40
REIMAN Total	2 950,00
RGL LLP* Total	348 000,00
RINA INDUSTRY SPA* Total	60 605,62
ROBERT BURIAN, MEMBRE DE L'ORGANE DE CONCILIATION Total	51 354,45
RODRIGUEZ POSE Total	6 200,00
ROMAIR CONSULTING SRL* Total	247 500,00
ROSENFELD Total	1 000,00
ROUX ITALIA SRL* Total	3 900,00
RWTUV SYSTEMS GMBH*RWTUV SYS Total	15 250,00
SAP BELGIUM - SYSTEMS APPLICATIONSAND PRODUCTS SA*SAP BELGIUM Total	49 260,00
SAS INSTITUTE NV* Total	29 050,00
SAUNDERS Total	5 000,00
SAUNDERS ROBERT JOHN*CHAUCERS CONSULTANCY Total	5 013,45
SCHAFFER-KREBS Total	2 000,00
SCHMIDT-THOME Total	3 125,00
SCHOUTENS Total	221 250,00
SCHWEIZERISCHE BUNDESBAHNEN SBB AG*CHEMINS DE FER FEDERAUX SUISSES CFF FERROVIE FEDERALI SVIZZERA FFS VIAFIERS FEDERALAS SVIZRAS VFS SWISS F Total	288 526,00
SERCO BELGIUM SA* Total	1 337 889,90
SIEMENS ENTERPRISE COMMUNICATIONS S A* Total	49 212,64

Cost of external consultancy firms 2009

LE Official Name	€
SIEMENS IT SOLUTIONS AND SERVICES SPA* Total	50 243,92
SIEMENS-IBM-ARHS CONSORTIUM* Total	130 763,60
SIGNIFICANT GFK NV* Total	37 119,00
SINCRO SOCIETE MOMENTANEE* Total	62 545,40
SOCIETE POUR L EXPANSION DES VENTES DES PRODUITS AGRICOLES ET ALIMENTAIRES SA*SOPEXA Total	886 603,90
SOETE Total	5 000,00
SOFTWARE AG BELGIUM SA* Total	302 934,20
SOGETI BELGIUM SA*SOGETI Total	21 874,84
SOPRA BELUX SA* Total	1 416 118,40
STEER DAVIES & GLEAVE* Total	111 625,00
STRATEQO CONSORTIUM SOCIETE MOMENTANEE* Total	1 673 952,65
STUDIO 3S DOO* Total	27 370,00
STUDIO LEGALE DAL FERRO GIACOMELLI Total	13 080,00
STUDIO TECNICO ASSOC ING. AMBROSETT Total	194 127,60
SUN MICROSYSTEMS BELGIUM NV* Total	9 000,00
SWECO INTERNATIONAL AB* Total	560 800,00
SYNAPS SA* Total	32 472,00
SYRECO SRL* Total	192 782,89
SZYDAROWSKI Total	5 000,00
TAEUS EUROPE LIMITED* Total	2 544 852,34
TARSCHYS Total	4 625,00
TARTAGLIONE DAVIDE* Total	4 800,00
TAUW BV* Total	2 597,60
TECHNOPOLIS LTD* Total	183 048,49
TECNOLOGIA E INVESTIGACION FERROVIARIA SA*TIFSA Total	74 090,71
TEKNOLOGISK INSTITUT FORENING*DANISH TECHNOLOGICAL INSTITUTE DTI Total	234 099,00
TELINDUS GROUP NV* Total	342 347,00
TERK Total	3 125,00
THE CENTRE FOR ECONOMIC POLICY RESE Total	25 675,28
THE EVALUATION PARTNERSHIP LIMITED* Total	41 369,63
THE QUINT WELLINGTON REDWOOD GROUP Total	65 450,00
TIBCO SOFTWARE INC CORPORATION* Total	5 000,00
TIPIK COMMUNICATION AGENCY SA Total	21 535,79
TNO CERTIFICATION BV* Total	16 025,00
TNO SAFETY SOLUTIONS CONSULTANTS BV Total	10 000,00
TOVAGLIERI ANDREA*STUDIO AGRONOMICO Total	2 856,00
TRASYS NV* Total	1 009 499,50
TV CASSIS CONSORTIUM*ECONOM MANAGED SERVICES SA BULL SA CRONOS NV Total	215 331,16
UNISYS BELGIUM SA* Total	95 973,30
UNIVERSITE LIBRE DE BRUXELLES*ULB Total	116 070,00
UNIVERSITY OF SOUTHERN CALIFORNIA C Total	2 481,26
UNIVERSITY OF STRATHCLYDE ROYAL CHARTER*ROYAL COLLEGE OF SCIENCE & TECHNOLOGY Total	662 124,00
URS ITALIA SPA* Total	50 740,91
VALENSI Total	2 500,00
VERBOVEN Total	14 000,00
VICKERMAN Total	700,00
VIESOJI ISTAIGA VIESOSIOS POLITIKOSIR VADYBOS INSTITUTAS*PUBLIC POLICYAND MANAGEMENT INSTITUTE Total	132 000,00
WARNES Total	700,00
ZOIA STEFANO* Total	4 750,00
Grand Total	45 664 301,26

Cost of external consultancy firms 2010

LE Official Name	€
3S CONSULT MUNCHEN GMBH*3SCM Total	26 089,62
ACTA SRL* Total	4 692,00
ACTAN ACCOUNTANTS & ADVISEURS BV* Total	27 261,56
AGRICONSULTING EUROPE SA Total	367 135,38
AIDE A LA DECISION ECONOMIQUE SA* Total	354 093,00
ALA KURIKKA Total	3 500,00
ANTYPAS Total	4 000,00
APPLICA SPRL* Total	1 170 996,21
ARHS DEVELOPMENTS SA* Total	18 491,48
ARMSTRONG Total	1 750,00
ASSM GUESS*GUESS TEMPORARY COMPANYUNISYSTEMS SA GETRONICS BELGIUM SASTERIA BENELUX SA Total	3 248 127,87
ASSOCIAZIONE AMBIENTE E LAVORO* Total	4 320,00
ASSOCIAZIONE PER LO SVILUPPO DELLAVALUTAZIONE E L'ANALISI DELLE POLITICHE PUBBLICHE*ASVAPP Total	4 000,00
ATKINS DANMARK AS*ATKINS TRANSPORTATION AS ATKINS CONSULTANTS AS ATKINS TRANSPORTATION SCANDINAVIA AS GIMSING & MADSEN AS Total	6 304,00
ATOS INTEGRATION SAS* Total	1 225 660,70
ATOS IT SOLUTIONS AND SERVICES SA* Total	228 238,96
AUREX SPOL SRO* Total	4 994,00
BANGERT RESEARCH APS* Total	55 100,00
BARBER Total	4 000,00
BELGACOM SA Total	245 496,41
BELGACOM SOCIETE ANONYME DE DROIT P Total	171 190,13
BELGISCH LABORATORIUM VAN DE ELEKTRICITEITSINDUSTRIE LABORELEC CVBA*LABORATOIRE BELGE DE L'INDUSTRIE ELECTRIQUE SCRL Total	2 900,00
BETTINI MARCO* Total	4 860,00
BSI MANAGEMENT SYSTEMS BV* Total	9 080,00
BT LTD Total	79 268,00
CAMBRIDGE ECONOMETRICS LIMITED* Total	167 370,00
CENTRE FOR STRATEGY & EVALUATION SERVICES* Total	751 810,50
CENTRO STUDI INDUSTRIA LEGGERA SCRL* Total	186 730,00
CERMET-CERTIFICAZIONE E RICERCA PER LA QUALITA SOC.CONS. A RL* Total	6 723,86
CGI LUXEMBOURG SA*LOGICA LUXEMBOURG Total	24 682,20
CIOCE FRANCO*FC Total	5 960,00
COLINI Total	25 000,00
COMLIN ASSOCIATION MOMENTANEE* Total	24 600,00
COMPAREX NEDERLAND BV* Total	82 542,18
COMPUTER RESOURCES INTERNATIONA Total	15 884,20
CONSORZIO INTERUNIVERSITARIO LOMBARDO PER L ELABORAZIONE AUTOMATICA CILEA* Total	882,00
COWI AS*KAMPSAX GEODAN GEOPLUS KAMPSAX DATA GEOPLAN GEOMASTERS GEODATA AGRINOVA INTERNATIONAL KAMPSAX INTERNATIONAL KAMPSAX TEKNIK Total	683 324,75
CRONOS INTERNATIONAL SA* Total	721 764,00
CZECH-IN SRO* Total	16 700,00
DANIEL PERRIN, PRÉSIDENT DE L'ORGANE DE CONCILIATION Total	52 408,73
DANISH MANAGEMENT AS* Total	21 268,65
DE LA FUENTE MORENO Total	4 000,00
DELOITTE CONSULTING CVBA* Total	2 845 755,06
DELOITTE REVISEURS D ENTREPRISES SC SCRL*DELOITTE BEDRIJFSREVISOREN Total	55 100,00
DELOITTE SA* Total	60 000,00
DEMOLIN-BRULARD & BARTHELEMY SCSRL*HOICHE Total	244 828,50
DET NORSKE VERITAS ITALIA SRL* Total	27 900,00
DIMENSION DATA BELGIUM SA* Total	346 610,00
DIOGENE PUBLISHERS LLC* Total	2 573,00
DOKUMENTA SA* Total	137 044,80
DQS GMBH DEUTSCHE GESELLSCHAFT ZURZERTIFIZIERUNG VON MANAGEMENTSYSTEMEN* Total	34 065,00

Cost of external consultancy firms 2010

LE Official Name	€
DR.UNTIEDT & DR.ALECKE GBR GEFRA*GESELLSCHAFT FUR FINANZ- UND REGIONALANALYSEN Total	197 815,25
ECOGESTIONI S.R.L*ECOGESTIONI Total	128 990,00
ECONOMISTI ASSOCIATI SRL* Total	600 870,00
ECORYS BRUSSELS NV* Total	59 675,00
ECORYS NEDERLAND BV* Total	1 432 359,91
ECORYS UK LIMITED* Total	261 515,00
EEO GROUP AE SYMBOULON*EEO GROUP SA CONSULTING Total	57 374,04
EIDGENOSSICHEN FORSCHUNGSANSTALT FUR WALD SCHNEE UND LANDSCHAFT*ORGANISATIONSVERORDNUNG WSL Total	8 293,63
EMC INFORMATION SYSTEMS NV* Total	6 659,88
EMPIRICA GESELLSCHAFT FUR KOMMUNIKATIONS UND TECHNOLOGIEFORSCHUNGMBH* Total	100 000,00
ERNST & YOUNG ET ASSOCIES SAS*EY &ASSOCIES Total	53 321,40
ERNST AND YOUNG BEDRIJFSREVISOREN CVBA Total	79 595,76
ESRI BELUX NV* Total	6 780,00
EUREVAL SARL*EUREVAL-C 3 E CENTRE EUROPEEN D EXPERTISE ET D EVALUATION Total	1 500,00
EUROPEAN BUSINESS AND INNOVATION CENTRE NETWORK AISBL* Total	14 965,00
EUROPEAN DYNAMICS ADVANCED SYSTEMS OF TELECOMMUNICATIONS INFORMATICS AND TELEMATICS SA Total	43 596,00
EUROPEAN DYNAMICS ADVANCED SYSTEMSOF TELECOMMUNICATIONS INFORMATICS AND TELEMATICS SA Total	149 299,72
EUROPEAN DYNAMICS ADVANCED SYSTEMSOF TELECOMMUNICATIONS INFORMATICS AND TELEMATICS SA* Total	2 295 637,47
EUROPEAN POLICY EVALUATION CONSORTIUM EEIG* Total	328 518,00
EUROPEAN POLICY EVALUATION CONSORTIUM EEIG*EPAC EPEC Total	99 125,00
EUROPEAN SERVICE NETWORK SA* Total	106 163,50
EUROPEAN TECHNO-ECONOMIC POLICY NETWORK ETEPS AISBL* Total	119 995,72
FAROULT Total	3 000,00
FRAUST JANOWSKYLACORRE Total	4 995,00
FREISS LTD* Total	5 000,00
FRESNO GARCIA Total	5 000,00
FRONTIER ECONOMICS LIMITED* Total	272 250,00
FUJITSU TECHNOLOGY SOLUTIONS SA*FTS Total	10 392,00
GARTNER BELGIUM BVBA* Total	40 641,30
GEORGE TREVELYAN, MEMBRE DE L'ORGANE DE CONCILIATION Total	51 604,97
GERT LINDEMANN Total	1 700,70
GHK CONSULTING LIMITED* Total	3 015 513,71
GISIS2 SOCIETE MOMENTANEE*ATOS BELG Total	29 927,65
GISIS2 SOCIETE MOMENTANEE*ATOS BELGIUM SA Total	233 287,43
GORZELAK Total	6 750,00
GOTEBORGS UNIVERSITET* Total	475 000,00
GROEP INFRABO NV* Total	93 237,83
GRONTMIJ NEDERLAND BV* Total	35 959,20
HTSPE LIMITED Total	159 776,74
HUGHES Total	5 000,00
IBF INTERNATIONAL CONSULTING SA Total	407 190,50
IJJAS ISTVAN* Total	4 000,00
IMPRIMERIES BIETLOT FRERES SA Total	1 964,54
IMS BUSINESS SOLUTIONS OY* Total	2 200,00
INFEUROPE S.A.* Total	47 880,00
INGENIERIA Y ECONOMIA DEL TRANSPORTE SA*INECO Total	69 405,96
INNOVA EUROPE SARL* Total	259 904,00
INNOVATIVE ITSS AM* Total	694 205,47
INSTITUT NATIONAL D'ETUDES DEMOGRAPHIQUES INED* Total	57 275,40
INSTITUTE FOR EUROPEAN ENVIRONMENTAL POLICY, LONDON LBG*IEEP Total	115 700,00
INTEGRA CONSULT AS*INTEGRA Total	11 790,00
INTERNATIONAL BUSINESS MACHINES OFBELGIUM SA*IBM Total	22 837,50
INTERNATIONAL CENTER FOR MIGRATIONPOLICY DEVELOPMENT Total	150 001,00
INTERNATIONAL GRAFIC EDITIONS AND PROMOTIONS SA Total	6 545,65

Cost of external consultancy firms 2010

LE Official Name	€
INTRASOFT INTERNATIONAL SA* Total	227 575,53
ISMERI EUROPA - ISTITUTO DI RECERCAINTERDISCIPLINARE SRL* Total	272 483,50
ITALTREND SPA Total	444 127,51
JESSICA KUBORN EVENTS SPRL* Total	52 906,86
LEEUW Total	4 250,00
LIBERTY INTERNATIONAL, SPOL SRO Total	3 282,30
LICENSE2EU CONSORTIUM*UNISYS BELGIUM SA IRIS SOLUTIONS & EXPERTS SA Total	79 560,00
LOGICA BELGIUM SA/NV* Total	984 843,77
MAGYAR GALLUP INTEZET KOZVELEMENY ES PIACKUTATO KFT*THE GALLUP ORGANIZATION HUNGARY Total	523 566,23
MARIA CONCEPCION SANCHEZ TRUJILLANO, MEMBRE DE L'ORGANE DE CONCILIATION Total	53 012,56
MARSH SA* Total	166,00
MARTINI Total	1 000,00
MARTINUZZI Total	3 850,00
MATRIX INSIGHT LTD* Total	95 737,50
MEADE Total	4 000,00
MEDIA CONSULTA EVENT GMBH*MC Total	379 524,82
MEDIA CONSULTA INTERNATIONALHOLDING AG* Total	284 166,30
METIS GMBH* Total	28 440,00
MOORE STEPHENS LLP Total	3 949,09
MOORE STEPHENS LLP* Total	162 286,39
MRAG LIMITED* Total	593 568,20
NEDERLANDSE ORGANISATIE VOOR TOEGEPAST NATUURWETENSCHAPPELIJK ONDERZOEK TNO*NETHERLANDS ORGANISATION FORAPPLIED SCIENTIFIC RESEARCH Total	217 726,85
NEXTIRAONE NEDERLAND BV* Total	3 070,00
ODNOSI Z JAVNOSTMI S PODROCJA EVROPSKIH ZADEV SPELA HORJAK SP* Total	38 899,28
OGILVY PUBLIC RELATIONS WORLDWIDESA* Total	13 453,66
OLIVER WYMAN LIMITED* Total	430 015,00
OMTZIGT Total	5 000,00
ONE4EU SOCIETE MOMENTANEE* Total	9 052 772,81
ONE4EU2 CONSORTIUM*UNISYS BELGIUM SA INTRASOFT INTERNATIONAL SA I.R.I.S. SOLUTIONS & EXPERTS SA REGGIANI SA SOGETI BELGIUM SA Total	89 000,00
ORACLE BELGIUM BVBA* Total	36 908,20
OSTERREICHISCHES INSTITUT FUR RAUMPLANUNG* Total	382 600,00
OSTERREICHISCHES INSTITUT FUR WIRTSCHAFTSFORSCHUNG VEREIN* Total	5 000,00
OXFORD ECONOMICS LIMITED* Total	25 000,00
PANTEIA BV* Total	675 813,00
PARTICIP GMBH CONSULTANTS FUR ENTWICKLUNG UND UMWELT Total	59 290,00
PAWEL DANIEL KUCHARSKI*NEOFLOW Total	800,00
PC WARE INFORMATION TECHNOLOGIES BVBA* Total	10 260,00
PETER BAUMANN, MEMBRE DE L'ORGANE DE CONCILIATION Total	53 193,25
POLIA SAS* Total	5 000,00
POLITECNICA-INGEGNERIA ED ARCHITETTURA SOCIETA COOPERATIVA* Total	143 029,85
POLITECNICO DI MILANO* Total	105 000,00
PRICEWATERHOUSECOOPERS BEDRIJFSREVISOREN CVBA PWC BEDRIJFSREVISOREN*PRICEWATERHOUSECOOPERS REVISEURS D'ENTREPRISES SCRL PWC REVISEURS D'ENTR Total	2 121,89
PRICEWATERHOUSECOOPERS ENTERPRISE A Total	155 172,00
PRICEWATERHOUSECOOPERS EU SERVICESEESV*PWC EU SERVICES Total	296 028,18
PRISTOP DRUZBA ZA KOMUNIKACIJSKI MANAGEMENT DOO* Total	15 300,00
QUINT WELLINGTON REDWOOD BELUX BVBA* Total	148 684,80
R.K.D. ARCHITECTS LIMITED* Total	64 744,00
RAMBOLL MANAGEMENT AS* Total	287 300,00
RGL LLP* Total	203 864,00
RIGOLINI Total	1 800,00
RISK & POLICY ANALYSTS LIMITED* Total	114 911,00
ROBERT BURIAN, MEMBRE DE L'ORGANE DE CONCILIATION Total	42 395,79
ROLAND BERGER STRATEGY CONSULTANTSGMBH*RBSC Total	2 123 800,00

Cost of external consultancy firms 2010

LE Official Name	€
ROUX ITALIA SRL* Total	2 000,00
RPS ADVIES BV* Total	62 600,80
RYBINSKI Total	4 000,00
SAS INSTITUTE NV* Total	29 470,00
SAUNDERS Total	3 000,00
SCHAEFER ASSOCIATES LTD* Total	75 688,00
SCHAFFER TIM* Total	11 760,00
SCHOUTENS Total	185 000,00
SCHURMANN CARSTEN*BURO FUR RAUMFORSCHUNG RAUMPLANUNG UND GEOINFORMATION Total	3 500,00
SCHWEIZERISCHE BUNDESBAHNEN SBB AG*CHEMINS DE FER FEDERAUX SUISSES CFF FERROVIE FEDERALI SVIZZERA FFS VIAFIERS FEDERALAS SVIZRAS VFS SWISS F Total	146 423,13
SER. CON. - SERVICE AND CONSULTINGSRL* Total	2 660,00
SERCO BELGIUM SA* Total	1 054 314,86
SERI NACHHALTIGKEITSFORSCHUNGS UND-KOMMUNIKATIONS GMBH* Total	4 000,00
SGS ITALIA SPA* Total	7 400,00
SIEMENS ENTERPRISE COMMUNICATIONS S A* Total	244 536,30
SIEMENS-IBM-ARHS CONSORTIUM* Total	284 308,48
SOCIETE GENERALE SA* Total	870 000,00
SOFTWARE AG BELGIUM SA* Total	484 442,13
SOGES SPA Total	86 798,60
SOGETI BELGIUM SA*SOGETI Total	13 834,50
SOPRA BELUX SA* Total	970 476,06
SPIEKERMANN Total	3 125,00
SPIEKERMANN & WEGENER STADT UND REGIONALFORSCHUNG GBR*S & W Total	5 000,00
STEER DAVIES & GLEAVE* Total	257 990,00
STRATEQO CONSORTIUM SOCIETE MOMENTANEE* Total	1 971 171,95
STUDIO 3S DOO* Total	45 699,80
STUDIO LEGALE DAL FERRO GIACOMELLICEVESE SANTORO* Total	4 500,00
STUDIO TECNICO ASSOC ING. AMBROSETTI G. ING. IMBROSETTI C.M. GEOM. COLOMBO* Total	466 097,63
STUMM Total	3 950,00
SVEDIN Total	5 000,00
SWECO INTERNATIONAL AB* Total	238 200,00
SYNAPS SA* Total	101 038,00
TAEUS EUROPE LIMITED* Total	677 513,00
TATA CONSULTANCY SERVICES LUXEMBOURG SA*TCS Total	25 000,00
TAUW BV* Total	2 177,60
TEAM WORK SARL* Total	20 623,26
TEBODIN NETHERLANDS BV*TEBODIN CONSULTANTS & ENGINEERS Total	9 875,00
TECHNOPOLIS CONSULTING GROUP SPRL* Total	426 402,58
TELINDUS GROUP NV* Total	463 685,20
TEMPORARY ASSOCIATION EUROPARCOM ASSOCIATION DE FAIT*BELGACOM SA LUXGS M SA Total	5 000,00
THE QUINT WELLINGTON REDWOOD GROUP Total	50 000,00
TIPIK COMMUNICATION AGENCY SA Total	67 355,40
TIPIK COMMUNICATION AGENCY SA* COA Total	33 600,00
TV CASSIS CONSORTIUM*ECONOM MANAGED SERVICES SA BULL SA CRONOS NV Total	343 346,52
UHLBERG ADVISORY GMBH* Total	16 224,00
UNISYS BELGIUM SA* Total	1 392 297,08
UNIVERSITEIT ANTWERPEN* Total	4 500,00
UNIVERSITY OF STRATHCLYDE ROYAL CHARTER*ROYAL COLLEGE OF SCIENCE & TECHNOLOGY Total	536 490,00
UNIVERSITY OF THE WEST OF ENGLAND,BRISTOL*UWE Total	20 500,81
URS ITALIA SPA* Total	144 057,30
VAN DER EIJK Total	4 550,33
VAN DER VEER Total	1 037,76
VENTIGRATE NV* Total	55 200,00

Cost of external consultancy firms 2010

LE Official Name	€
WIENER INSTITUT FUR INTERNATIONALE WIRTSCHAFTSVERGLEICHE*VIENNA INSTITUTE FOR INTERNATIONAL ECONOMIC STUDIES WIIW Total	90 000,00
ZALESKI Total	4 000,00
Grand Total	57 320 734,78

Cost of external consultancy firms 2011

LE Official Name	€
A3S UP FOR EU CONSORTIUM*SOPRA BELUX SA ALTRAN SA ATOS ORIGIN BELGIUM SA ACCENTURE SA Total	1 022 737,50
ACT CONSULTANTS* Total	59 800,00
ACTAN ACCOUNTANTS & ADVISEURS BV* Total	28 891,25
AIDE A LA DECISION ECONOMIQUE SA* Total	174 259,40
ANALYSYS MASON LIMITED* Total	60 000,00
ANTINUCCI Total	3 150,00
APPLEDORE INTERNATIONAL LIMITED* Total	29 550,00
APPLICA SPRL* Total	1 526 956,00
APPLICATION EUROPEENNE DE TECHNOLOGIES ET DE SERVICES SARL Total	41 256,00
ARMSTRONG Total	3 700,00
ASSM GUESS*GUESS TEMPORARY COMPANYUNISYSTEMS SA GETRONICS BELGIUM SASTERIA BENELUX SA Total	2 420 676,00
ASSOCIAZIONE PER LO SVILUPPO DELLAVALUTAZIONE E L'ANALISI DELLE POLITICHE PUBBLICHE*ASVAPP Total	75 000,00
ATKINS DANMARK AS*ATKINS TRANSPORTATION AS ATKINS CONSULTANTS AS ATKINS TRANSPORTATION SCANDINAVIA AS GIMSING & MADSEN AS Total	79 655,92
ATOS BELGIUM NV* Total	92 159,06
ATOS INTEGRATION SAS* Total	955 649,73
ATOS IT SOLUTIONS AND SERVICES SA* Total	102 418,66
BANGERT RESEARCH APS* Total	23 750,00
BAUMANN Total	58 525,10
BELGACOM SA Total	363 459,07
BETTINI MARCO* Total	2 430,00
BODENSOHN WERNER ZIPF RECHTSANWALTE PARTNERSCHAFT* Total	1 608,75
BOOZ & COMPANY GMBH* Total	198 000,00
BT LTD Total	113 435,63
BT LTD* Total	12 500,00
BULL SAS* Total	706 645,05
BYRNE Total	43 883,54
C04-LAVORI DI RISTRUTT. ASILO GIALLO Total	24 494,64
CALAFATI ANTONIO* Total	4 500,00
CAMBRIDGE ECONOMETRICS LIMITED* Total	83 990,00
CAMPDEN TECHNOLOGY LIMITED* Total	5 000,00
CARDIFF UNIVERSITY* Total	5 000,00
CASSINGENA HARPER Total	5 000,00
CENTRE FOR STRATEGY & EVALUATION SERVICES* Total	1 088 110,00
CENTRO STUDI INDUSTRIA LEGGERA SCRL* Total	422 760,00
CEON GMBH*CENTRE FOR COMMUNICATION, EARTH OBSERVATION AND NAVIGATION SERVICES Total	5 000,00
COMERCIA CONSULTING SAC* COA Total	5 957,92
COMLIN ASSOCIATION MOMENTANEE* Total	33 346,40
COMPAREX NEDERLAND BV* Total	196 003,91
CONSILIA LTD* Total	1 275,00
CONSORTIUM GRINSIS*NV GETRONICS BELGIUM SA INTRASOFT INTERNATIONAL SAATOS BELGIUM SA ATOS INTEGRATION SAS Total	36 705,00
CONSORTIUM LEMC2*CTG LUXEMBOURG PSF SA CTG LUXEMBOURG IT SOLUTIONS SACTG BELGIUM NV LOGICA LUXEMBOURG SA EVERIS SLU CRI LUXEMBOURG SA Total	18 760,14
COWI AS*KAMPSAX GEODAN GEOPLUS KAMPSAX DATA GEOPLAN GEOMASTERS GEODATA AGRINOVA INTERNATIONAL KAMPSAX INTERNATIONAL KAMPSAX TEKNIK Total	1 155 435,00
COWI BELGIUM SPRL* Total	52 800,00
CRONOS INTERNATIONAL SA* Total	639 156,23
DEKKER Total	3 150,00
DELOITTE AUDIT SARL* Total	80 000,00
DELOITTE CONSULTING BVBA* Total	66 300,00
DELOITTE CONSULTING CVBA* Total	2 242 964,08
DELOITTE REVISEURS D ENTREPRISES SC SCRL Total	35 851,94
DELOITTE REVISEURS D ENTREPRISES SC SCRL*DELOITTE BEDRIJFSREVISOREN Total	269 905,50
DET NORSKE VERITAS ITALIA SRL* Total	8 999,00

Cost of external consultancy firms 2011

LE Official Name	€
DIMARSO SA* Total	39 750,00
DIMENSION DATA BELGIUM SA* Total	38 355,00
DOKUMENTA SA* Total	199 772,16
DQS GMBH DEUTSCHE GESELLSCHAFT ZURZERTIFIZIERUNG VON MANAGEMENTSSYSTEMEN* Total	31 035,00
DR.UNTIEDT & DR.ALECKE GBR GEFRA*GESELLSCHAFT FUR FINANZ- UND REGIONALANALYSEN Total	49 793,75
EAST VIEW CARTOGRAPHIC INC* Total	1 795,60
ECOGESTIONI S.R.L*ECOGESTIONI Total	15 080,00
ECONOMISTI ASSOCIATI SRL* Total	442 850,00
ECORYS NEDERLAND BV* Total	700 125,11
ECORYS UK LIMITED* Total	236 620,00
EIDGENOSSICHEN FORSCHUNGSANSTALT FUR WALD SCHNEE UND LANDSCHAFT*ORGANISATIONSVERORDNUNG WSL Total	21 477,41
ELETTROMECC SAS DI PIVA ROBERTO E GIORGIO BRIOSCHI* Total	8 153,00
EMC INFORMATION SYSTEMS NV* Total	83 486,00
ENCO SRL* COA Total	6 720,00
ENTHOVEN ASSOCIATES DESIGN CONSULTANTS NV* Total	60 000,00
ERNST AND YOUNG BEDRIJFSREVISOREN CVBA Total	4 720,00
ESRI BELUX NV* Total	19 822,96
EUROPEAN DYNAMICS ADVANCED SYSTEMS OF TELECOMMUNICATIONS INFORMATICS AND TELEMATICS SA* Total	1 244 476,36
EUROPEAN DYNAMICS CONSORTIUM ESP-DESIS II-LOT 1A*EUROPEAN DYNAMICS SASYGNITY SA KPMG ADVISORY SPA NOVABASE CONSULTING - CONSULTORIA, DESENV Total	827 675,00
EUROPEAN DYNAMICS CONSORTIUM ESP-DESIS II-LOT 1B*EUROPEAN DYNAMICS SASYGNITY SA KPMG ADVISORY SPA NOVABASE CONSULTING - CONSULTORIA, DESENV Total	26 400,00
EUROPEAN DYNAMICS CONSORTIUM ESP-DESIS II-LOT 1C*EUROPEAN DYNAMICS SASYGNITY SA KPMG ADVISORY SPA NOVABASE CONSULTING - CONSULTORIA, DESENV Total	33 180,00
EUROPEAN DYNAMICS CONSORTIUM ESP-DESIS II-LOT 3*EUROPEAN DYNAMICS SA SYGNITY SA KPMG ADVISORY SPA NOVABASE CONSULTING - CONSULTORIA, DESENV Total	225 076,17
EUROPEAN ECONOMIC RESEARCH LTD* Total	62 933,00
EUROPEAN POLICY EVALUATION CONSORTIUM EEIG*EPAC EPEC Total	99 125,00
EUROPEAN RESEARCH ASSOCIATES SA* COA Total	1 960,00
EUROPEAN SERVICE NETWORK SA* Total	304 886,50
FAROULT Total	1 500,00
FRONTIER ECONOMICS LIMITED* Total	272 250,00
GARTNER BELGIUM BVBA* Total	298 900,00
GHK CONSULTING LIMITED* Total	2 940 797,61
GICS ASSOCIATION DE FAIT* Total	41 353,45
GISIS2 SOCIETE MOMENTANEE*ATOS BELG Total	49 914,19
GISIS2 SOCIETE MOMENTANEE*ATOS BELGIUM SA Total	525 062,54
GOTEBORGS UNIVERSITET* Total	25 000,00
GROEP INFRABO NV* Total	8 402,95
HEALTH CLUSTER NET LTD*HCN Total	5 000,00
HTSPE LIMITED Total	449 000,00
IBF INTERNATIONAL CONSULTING SA Total	52 351,60
ILLES Total	4 000,00
INFEUROPE S.A.* Total	11 323,65
INFYDE-INFORMACION Y DESARROLLO SL* Total	58 690,00
INNOVA EUROPE SARL* Total	51 000,00
INNOVATIVE ITSS AM* Total	504 166,50
INSTITUT JULES DESTREE ASBL* Total	5 000,00
INSTITUTE FOR EUROPEAN ENVIRONMENTAL POLICY, LONDON LBG*IEEP Total	462 800,00
INTEGRA CONSULT AS*INTEGRA Total	78 129,44
INTERNATIONAL BUSINESS MACHINES OF BELGIUM SA*IBM Total	2 590,00
INTERNATIONAL CENTER FOR MIGRATION POLICY DEVELOPMENT Total	140 000,00

Cost of external consultancy firms 2011

LE Official Name	€
INTERSERVICE SPA* Total	16 794,63
INTRASOFT INTERNATIONAL + AGILIS Total	29 880,00
ISMERI EUROPA - ISTITUTO DI RECERCAINTERDISCIPLINARE SRL* Total	64 853,50
ISTITUTO PER LA RICERCA SOCIALE SCRL* Total	102 500,00
ITALTREND SPA Total	268 679,03
JAN SCHNEEDORFER*SIRIUS CYBERNETICS Total	24 960,00
JCP SRL* Total	30 973,85
KATHOLIEKE UNIVERSITEIT LEUVEN* Total	81 000,00
KETELS Total	3 150,00
KEVVAI Total	20 116,37
KIENESBERGER REKLAMEBUREAU KG* Total	5 000,00
KINGSMAN SA* Total	2 700,00
KNOW-SYS CONSORTIUM*UNISYS BELGIUM Total	69 720,44
KNOW-SYS CONSORTIUM*UNISYS BELGIUMSA INEUM CONSULTING SAS INTRASOFT INTERNATIONAL SA I.R.I.S. SOLUTIONS& EXPERTS SA REGGIANI SPA SOGETI BE Total	394 765,75
LEEUEW Total	24 000,00
LEIGHFISHER LTD* Total	69 850,00
LICENSE2EU CONSORTIUM*UNISYS BELGIUM SA IRIS SOLUTIONS & EXPERTS SA Total	175 580,00
LOGICA BELGIUM SA/NV* Total	177 019,30
LSE ENTERPRISE LIMITED* Total	542 123,40
MARKET & OPINION RESEARCH INTERNATIONAL LIMITED*MORI Total	538 106,87
MAROULIS Total	5 000,00
MARTINI Total	10 000,00
MATRIX INSIGHT LTD* Total	287 297,50
MEADE DAVIS COMMUNICATIONS SPRL*MDC Total	1 500,00
MEDIA CONSULTA EVENT GMBH*MC COA Total	935 076,08
METIS GMBH* Total	119 400,00
METTLER Total	3 150,00
MICROSOFT NV* Total	32 000,00
MICROSOFT SPRL/BVBA Total	184 500,00
MILIEU LIMITED* Total	23 412,60
MOORE STEPHENS LLP Total	19 695,29
MOORE STEPHENS LLP* Total	163 773,35
MOTT MACDONALD LIMITED* Total	95 385,00
MRAG LIMITED* Total	334 181,62
NAUTADUTILH NV* Total	2 371,50
NEAM IT-SERVICES GMBH* Total	10 880,00
NEDERLANDSE ORGANISATIE VOOR TOEGEPAST NATUURWETENSCHAPPELIJK ONDERZOEK TNO*NETHERLANDS ORGANISATION FORAPPLIED SCIENTIFIC RESEARCH Total	601 452,65
NOWAK PRZYGODZKA Total	2 500,00
ODNOSI Z JAVNOSTMI S PODROCJA EVROPSKIH ZADEV SPELA HORJAK SP* Total	50 412,00
OFFICE FOR NATIONAL STATISTICS*ONS Total	81 609,90
OLIVER WYMAN LIMITED* Total	35 400,00
ONE4EU SOCIETE MOMENTANEE* Total	4 463 643,04
ONE4EU2 CONSORTIUM*UNISYS BELGIUM SA INTRASOFT INTERNATIONAL SA I.R.I.S. SOLUTIONS & EXPERTS SA REGGIANI SA SOGETI BELGIUM SA Total	2 806 254,47
ORACLE BELGIUM BVBA* Total	63 431,03
OREVICEANU Total	3 150,00
OSTERREICHISCHES INSTITUT FUR RAUMPLANUNG* Total	374 600,00
OTTAVIANO Total	5 000,00
OXFORD ECONOMICS LIMITED* Total	25 250,00
PAMMINGER Total	3 150,00
PANALYTICAL BV* Total	4 740,00
PANOPLISA CONSORTIUM*TRASYS ATOS FUJITSU TECHNOLOGY SOLUTIONS POLYMEDIA EVERIS ORDINA BELGIUM ARHS DEVELOPMENT ENGINEERING INGEGNERIA INFORM Total	514 903,00
PANOPLISA CONSORTIUM*TRASYS SA ATOS BELGIUM SA FUJITSU TECHNOLOGY SOLUTIONS POLYMEDIA SPA EVERIS SL ENGINEERING INGEGNERIA Total	339 567,00

Cost of external consultancy firms 2011

LE Official Name	€
PANOPLISB CONSORTIUM*TRASYS SA ATOSBELGIUM SA FUJITSU TECHNOLOGY SOLUTIONS POLYMEDIA SPA EVERIS SL ENGINEERING INGEGNERIA ATOS INTEGRATION Total	139 759,57
PANOPLISB CONSORTIUM*TRASYS SA ATOSBELGIUM TRASYS LUXEMBOURG PSF TRASYS TECHNOLOGY ATOS INTEGRATION FUJITSU TECHNOLOGY SOLUTIONS POLYMEDIA Total	1 713 709,40
PARTICIP GMBH CONSULTANTS FUR ENTWICKLUNG UND UMWELT Total	69 984,03
PAZDERA Total	3 150,00
PERRIN Total	13 860,47
POLIA SAS* Total	841,80
POLITECNICA-INGEGNERIA ED ARCHITETTURA SOCIETA COOPERATIVA* Total	26 648,29
POMMEREAU COA Total	2 520,00
PRAC SIS SPRL* Total	124 746,96
PRICEWATERHOUSECOOPERS EU SERVICESEESV*PWC EU SERVICES Total	298 210,50
R.K.D. ARCHITECTS LIMITED* Total	28 804,77
RAMBOLL MANAGEMENT AS* Total	149 987,50
RAZNOVRSTNE POSLOVNE DEJAVNOSTI, MATEA JAKIN SP* Total	23 449,86
RGL LLP* Total	299 796,00
RIGOLINI Total	1 800,00
RISK & POLICY ANALYSTS LIMITED*RPA Total	69 909,00
ROLAND BERGER STRATEGY CONSULTANTSGMBH*RBSC Total	1 709 602,00
RZECZPOSPOLITA POLSKA*REPUBLIQUE DEPOLOGNE REPUBLIC OF POLAND Total	91 996,04
SANCHEZ TRUJILLANO Total	53 103,81
SAS INSTITUTE NV* Total	9 725,60
SAUNDERS Total	5 000,00
SCHAFFER TIM* COA Total	5 880,00
SCHOUTENS Total	25 000,00
SCHUMAN ASSOCIATES SCRL* Total	59 000,00
SCHURMANN CARSTEN*BURO FUR RAUMFORSCHUNG RAUMPLANUNG UND GEOINFORMATION Total	2 750,00
SCHWEIZERISCHE BUNDESBAHNEN SBB AG*CHEMINS DE FER FEDERAUX SUISSES CFF FERROVIE FEDERALI SVIZZERA FFS VIAFIERS FEDERALAS SVIZRAS VFS SWISS F Total	97 125,00
SERCO BELGIUM SA* Total	1 397 711,80
SERCO/SIS/CRONOS SOCIETE MOMENTANEE*SERCO BELGIUM SA ATOS BELGIUM SA CRONOS INTERNATIONAL SA ATOS INTEGRATION SAS Total	5 753,00
SGS ITALIA SPA* Total	7 050,00
SIEMENS ENTERPRISE COMMUNICATIONS S A* Total	251 746,00
SIEMENS/TRASYS/TIETOENATOR Total	80 364,80
SIEMENS-IBM-ARHS CONSORTIUM* Total	183 038,44
SIMONOVIC Total	3 150,00
SOCIETE GENERALE SA* Total	241 500,00
SOGES SPA Total	187 577,39
SOGETI FRANCE SAS* Total	117 000,00
SOPRA BELUX SA* Total	71 927,50
STEER DAVIES & GLEAVE* Total	140 334,18
STICHTING NETHERLANDS INSTITUTE FOR CITY INNOVATION STUDIES*NICIS Total	264 640,00
STRATEQO CONSORTIUM SOCIETE MOMENTANEE* Total	525 801,18
STRATIQO CONSORTIUM*TRASYS ATOS BELGIUM IBM BELGIUM FUJITSU TECHNOLOGY SOLUTIONS ORESYS POLYMEDIA TRASYSLUXEMBOURG TRASYS TECHNOLOGY ATOS I Total	880 432,00
STRATIQO CONSORTIUM*TRASYS SA ATOS Total	49 590,00
STRATIQO CONSORTIUM*TRASYS SA ATOSBELGIUM SA IBM SPRL FUJITSU TECH SOLUTIONS ORESYS POLYMEDIA SPA TRASYSLUX TRASYS TECHN Total	298 851,07
STRATIQO CONSORTIUM*TRASYS SA ATOSIT SOLUTIONS AND SERVICES SA IBM SPRL FUJITSU TECHNOLOGY SOLUTIONS ORESYS POLYMEDIA SPA Total	2 717,56
STUDIO 3S DOO* Total	26 582,40
STUDIO LEGALE DAL FERRO GIACOMELLICEVESE SANTORO* Total	4 000,00
STUDIO TECNICO ASSOC ING. AMBROSETTI G. ING. IMBROSETTI C.M. GEOM. COLOMBO* Total	45 709,00
SWECO INTERNATIONAL AB* Total	24 950,00

Cost of external consultancy firms 2011

LE Official Name	€
SYNAPS SA* Total	113 633,20
T33 DI ALESSANDRO VALENZA & SOCI SNC* Total	308 000,00
T33 SRL* Total	308 000,00
TAEUS EUROPE LIMITED* Total	32 793,15
TATA CONSULTANCY SERVICES LUXEMBOURG SA*TCS Total	647 903,00
TECHNOPOLIS CONSULTING GROUP SPRL* Total	118 640,20
TECHNOPOLIS LTD* Total	80 325,00
TELEMATIC CONSULTANTS GROUP BVBA*TCG Total	32 488,38
TESTNET ENGINEERING GMBH* Total	8 935,00
THE EUROPEAN OMNIBUS SURVEY SCRL*EO Total	4 250,00
THE REGIONAL ENVIRONMENTAL CENTER FOR CENTRAL AND EASTERN EUROPE*KELET ES KOZEP EUROPAI REGIONALIS KORNYEZETVEDELMI KOZPONT REC Total	5 000,00
TOSICS Total	5 000,00
TOVAGLIERI ANDREA*STUDIO AGRONOMICO TOVAGLIERI Total	2 754,00
TRASYS NV* Total	151 291,00
TREVELYAN Total	56 369,64
TROOSTWIJK TAXATIES BV* Total	9 800,00
TSIPOURI Total	3 150,00
TV CASSIS CONSORTIUM*ECONOM MANAGED SERVICES SA BULL SA CRONOS NV Total	207 971,32
UHLBERG ADVISORY GMBH* Total	36 947,69
UNISYS BELGIUM SA* Total	2 545 110,05
UNIVERSITY OF NEWCASTLE UPON TYNE*UNEW Total	9 993,50
UNIVERSITY OF SALFORD ROYAL CHARTER* Total	59 850,00
UNIVERSITY OF STRATHCLYDE ROYAL CHARTER*ROYAL COLLEGE OF SCIENCE & TECHNOLOGY Total	309 169,00
URS ITALIA SPA* Total	185 982,55
VAN DER VEER Total	4 050,00
VEUGELERS Total	1 800,00
VISION & VALUE SRL* Total	90 310,00
WARNER Total	1 575,00
WEBCENTRAL PTY LTD* Total	2 238,15
Grand Total	54 887 637,29

Top 10 external consultancy firms 2009

Ranking	LE Official Name	€
1	ONE4EU SOCIETE MOMENTANEE* Total	7 958 205,45
2	EUROPEAN DYNAMICS ADVANCED SYSTEMS OF TELECOMMUNICATIONS INFORMATICS AND TELEMATICS SA* Total	2 579 243,17
3	TAEUS EUROPE LIMITED* Total	2 544 852,34
4	GHK CONSULTING LIMITED* Total	1 834 860,76
5	STRATEQO CONSORTIUM SOCIETE MOMENTANEE* Total	1 673 952,65
6	SOPRA BELUX SA* Total	1 416 118,40
7	SERCO BELGIUM SA* Total	1 337 889,90
8	ASSM GUESS*GUESS TEMPORARY COMPANY UNISYSTEMS SA GETRONICS BELGIUM SASTERIA BENELUX SA Total	1 283 707,84
9	ATOS INTEGRATION SAS* Total	1 181 418,75
10	LOGICA BELGIUM SA/NV* Total	1 168 150,05

Top 10 external consultancy firms 2010

Ranking	LE Official Name	€
1	ONE4EU SOCIETE MOMENTANEE* Total	9 052 772,81
2	ASSM GUESS*GUESS TEMPORARY COMPANYUNISYSTEMS SA GETRONICS BELGIUM SASTERIA BENELUX SA Total	3 248 127,87
3	GHK CONSULTING LIMITED* Total	3 015 513,71
4	DELOITTE CONSULTING CVBA* Total	2 845 755,06
5	EUROPEAN DYNAMICS ADVANCED SYSTEMSOF TELECOMMUNICATIONS INFORMATICS AND TELEMATICS SA* Total	2 295 637,47
6	ROLAND BERGER STRATEGY CONSULTANTSGMBH*RBSC Total	2 123 800,00
7	STRATEQO CONSORTIUM SOCIETE MOMENTANEE* Total	1 971 171,95
8	ECORYS NEDERLAND BV* Total	1 432 359,91
9	UNISYS BELGIUM SA* Total	1 392 297,08
10	ATOS INTEGRATION SAS* Total	1 225 660,70

Top 10 external consultancy firms 2011

Ranking	LE Official Name	€
1	ONE4EU SOCIETE MOMENTANEE* Total	4 463 643,04
2	GHK CONSULTING LIMITED* Total	2 940 797,61
3	ONE4EU2 CONSORTIUM*UNISYS BELGIUM SA INTRASOFT INTERNATIONAL SA I.R.I.S. SOLUTIONS & EXPERTS SA REGGIANI SA SOGETI BELGIUM SA Total	2 806 254,47
4	UNISYS BELGIUM SA* Total	2 545 110,05
5	ASSM GUESS*GUESS TEMPORARY COMPANYUNISYSTEMS SA GETRONICS BELGIUM SASTERIA BENELUX SA Total	2 420 676,00
6	DELOITTE CONSULTING CVBA* Total	2 242 964,08
7	PANOPLISB CONSORTIUM*TRASYS SA ATOSBELGIUM TRASYS LUXEMBOURG PSF TRASYS TECHNOLOGY ATOS INTEGRATION FUJITSU TECHNOLOGY SOLUTIONS POLYMEDIA Total	1 713 709,40
8	ROLAND BERGER STRATEGY CONSULTANTSGMBH*RBSC Total	1 709 602,00
9	APPLICA SPRL* Total	1 526 956,00
10	SERCO BELGIUM SA* Total	1 397 711,80