



Mr. Miguel ARIAS CAÑETE  
European Commissioner for Climate Action and  
Energy  
European Commission  
Rue de la Loi 200  
1049 Brussels  
BELGIUM

Paris La Défense, March 14, 2018.

Dear Commissioner,

Energy companies are facing deep transformations driven by public policies as much as by technologies and economics, aiming to fight against climate change and to decarbonise the European economy. As you know, ENGIE is willing to be at the forefront of this energy revolution, pushed ahead by the "3 Ds": Decarbonisation, Digitalisation and Decentralisation.

The Group is convinced that the European economy and the European citizens can reap the benefits of these transformations: more growth, employment, wellbeing for citizens and value for industries can emerge, if certain conditions are met and regulation is adapted accordingly:

- The first is to provide the right long term signals that the energy sector needs to invest and to channel resources towards energy efficiency and green technologies, being the two pillars of a successful energy transition.

- The second of them is to enable a robust, stable and visible regulatory framework, which requires more integrated and coordinated policies at European level.

ENGIE is therefore an unequivocal supporter of the Energy Union program and of the underlying legislative pieces, be it the Clean Energy Package, the Clean Mobility Package or the reform of the EU-ETS. The Group welcomes the European Commission's efforts to accelerate these negotiations in order to finalize them before the end of its mandate.

**Going forward, ENGIE is pleased to share the enclosed paper, which provides inputs for the upcoming communication on energy and climate priorities for 2025, expected in June. Strengthening the European energy policies and providing adequate tools will be key to make further EU climate commitments**



credible. In addition, future energy and climate priorities should aim at reconciling the objectives of market liberalisation with a far-reaching industrial ambition that will foster green investments and energy efficiency.

This document covers five major themes:

- **Keeping energy efficiency first**, being a major driver for the EU energy transition and a source of growth, jobs, competitiveness and well-being for consumers;
- **Developing renewables**, making them prominent in the field of electricity generation, heating and cooling, transport, and **driving the related energy market adaptations** in order to materialise security of supply and market integration;
- **Accelerating the decarbonisation** of all sectors of the EU economy, as ENGIE believes that fighting climate change, and changing our ways to produce and to consume, are the main challenge of our time;
- **Fully recognising natural gas** as part of a balanced and cost-effective energy transition, and **green gases and hydrogen** as long-term energy resources fit for a decarbonized economy;
- Fostering EU competitiveness and consumer welfare through **innovation and digitalisation** in the whole value chain while **enforcing cybersecurity**.

ENGIE has developed a strong expertise close to its consumers and the day-to-day realities of the EU energy markets. Thanks to this asset, the Group is committed to act as a responsible industrial actor and to deliver an harmonious growth. It is also willing to share its expertise through a fruitful dialogue with the European policymakers on these crucial topics.

Yours sincerely,

