NUTRI-SCORE = HEALTHIER CHOICES

TRANSPARENCY

UNDERSTOOD BY CONSUMERS

REFORMULATION











Nestlé ambition: 7,500 products with Nutri-Score by mid-2022

Product examples:

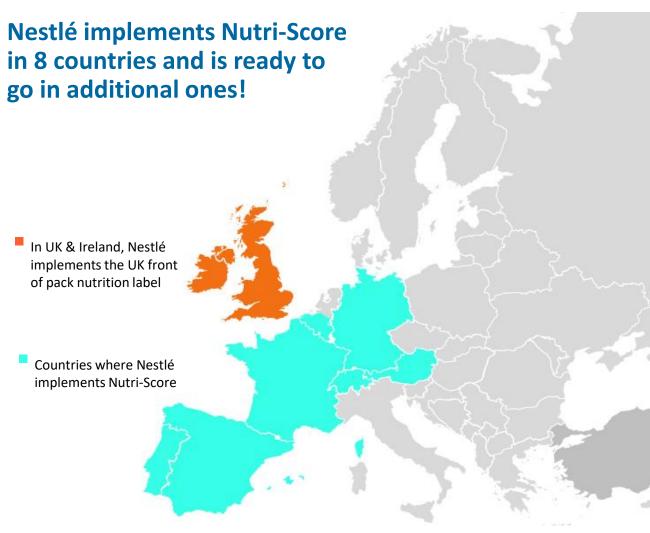












Implementation to be completed by end 2021 in Austria, Belgium, France, Germany, Luxemburg & Switzerland

Implementation to be completed by mid-2022 in Portugal & Spain



Nutri-Score: a driver for product innovation and reformulation









We have renovated 25% of our veggie segment within our plant-based portfolio based on Nutri-Score.





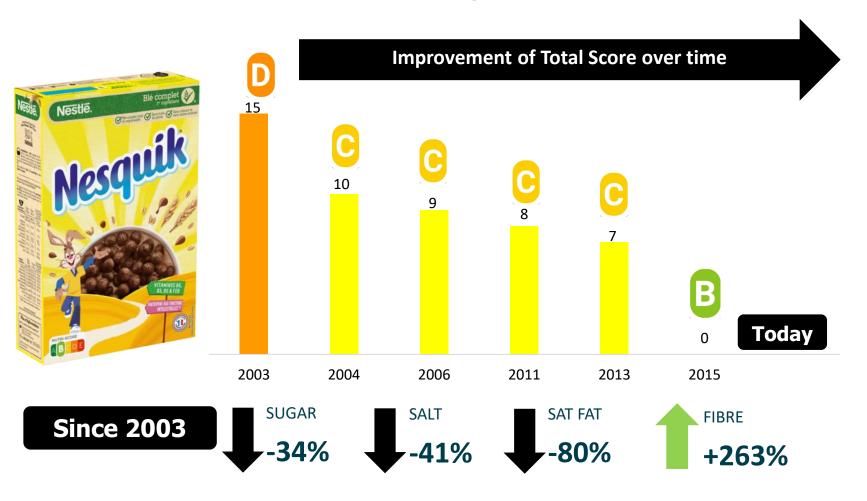




We plan to have 50% of Buitoni pizzas scoring 'B' in France by end of 2021



Nutri-Score: a driver for product innovation and reformulation





16% of Nestlé breakfast cereals in France scored 'A' or 'B' in 2019. The ambition is that more than 50% of Nestlé breakfast cereals in France are 'A' or 'B' by end of 2021.





Nestle Good food, Good life

