From: HAGER Michael (CAB-DOMBROVSKIS)

Sent: lundi 8 mars 2021 14:58

To: CAB DOMBROVSKIS ARCHIVES; VEGNERE Zaneta (CAB-DOMBROVSKIS);

(CAB-DOMBROVSKIS); BELTRAMELLO Andrea (CAB-

DOMBROVSKIS)

Subject: FW: Video meeting request ArcelorMittal for Mr. Hager, Head of Cabinet EVP

Dombrovskis

From: @arcelormittal.com>

Sent: Monday, March 8, 2021 2:57 PM

To: HAGER Michael (CAB-DOMBROVSKIS) < Michael.HAGER@ec.europa.eu>

Subject: Video meeting request ArcelorMittal for Mr. Hager, Head of Cabinet EVP Dombrovskis

Dear Mr. Hager,

First of all, I hope you are safe and healthy in these Covid times.

We are coming back to the call last year between EVP Domvrovskis and our CEO Mr. Mittal, which they agreed to be follow-ed up this year.

It is also very timely, as in the meantime Covid and the new geo political reality has changed our investment and particularly financial reality in Europe. The main consequence is that the required enabling European policies and required financial resources to make our decarbonization investment changed substantially.

ArcelorMittal aims to be carbon neutral by 2050, which is not less than an industrial revolution, being one of the highest emitters in Europe. We see it in a way that if we succeed with this, Europe succeeds. For that Mr. Mittal has an investment plan to be the leader in decarbonization technology and investment, which he would like to discuss with EVP Dombrovskis.

The linked key enabling policies for this investment planning, which we would like to discuss are new sustainable finance sources and policy, renewed safeguard measures, and the ETS Review linked to carbon border adjustments and a carbon consumption charge to provide financial resources for decarbonization.

To that end, Mr. Frank Schulz, CEO ArcelorMittal Germany and Group Head of Environment and Government Affairs and myself would very much appreciate to meet with you at your earliest convenience to discuss this.

Yours sincerely,

ArcelorMittal

66 Boulevard de l'Impératrice - Keizerinlaan 66 B-1000 Brussels – Beloium

carcelormittal com | www arcelormittal.com