From: SANFILIPPO Cynthia  
Sent: Tuesday, December 22, 2020 10:33 AM 
To: LYUBENOVA Vasilka  
Cc: MAHER Jonathan  
Subject: RE: Ares(2020)7490799 rencontre virtuelle L’Oréal

Dear Ms Sanfilippo,

Thank you for your feedback.

As an alternative we could propose you a slot on 1 February at 14h30 or on 3 February at 10h00. Would be any of these slots also suitable on your side?

Wishing you a Merry Christmas to you as well!

Kind regards,

Vasilka LYUBENOVA  
Assistant Cabinet of Executive Vice-President Frans Timmermans
Timmermans on 22 January?
We remain flexible to explore others lots if the newly proposed one does not suit you. Could you please kindly check and confirm.

Kindly thank you in advance for your understanding.

Best regards,

Vasilka LYUBENOVA
Assistant Cabinet of Executive Vice-President Frans Timmermans

European Commission
BERL-12/261
B-1049 Brussels/Belgium
+32 2 29 59595

From: SANFILIPPO Cynthia <xxxxxxx.xxxxxxxxx@xxxxxx.xxx>
Sent: Friday, December 11, 2020 2:00 PM
To: LYUBENOVA Vasilka (CAB-TIMMERMANS) <xxxxxxx.xxxxxxxxx@xxxxxx.xxx>
Cc: MAHER Jonathan <xxxxxxx.xxxxx@xxxxxx.xxx>
Subject: RE: Ares(2020)7490799 rencontre virtuelle L’Oréal

Dear Mrs Luybenova,

Thank you very much.
You can send the invite to Mr Maher copied on that email and Myself.

xxxxxxx.xxxxx@xxxxxx.xxx
xxxxxxx.xxxxxxxx@xxxxxx.xxx

Thank you for your very kind help
Best regards

Cynthia Sanfilippo
Vice President for EU Public Affairs and Head of L’Oréal Brussels Office.
Rue de Trêves 45, Seine étage. 1040 bruxelles.
Tel : +32 (0)2 502 68 74 / Cell +32 (0)478 800 695
xxxxxxx.xxxxxxxx@xxxxxx.xxx

PS: We work flexibly at L’Oréal. I have sent this email at a time that is convenient for me, I do not expect you to respond to it outside your usual business hours.

From: LYUBENOVA Vasilka <xxxxxxx.xxxxxxxx@xx.xxx>
Sent: jeudi 10 décembre 2020 20:17
Chère Mme Sanfilippo,

Kindly thank you for confirming the slot on 22 Jan at 10h00 which is well pencilled in our agenda.
We will set up a video-call via Webex and for that we would kindly ask you to send us the e-mail addresses of the participants on your side.

Thank you in advance.

Kind regards,

Vasilka LYUBENOVA
Assistant
Cabinet of Executive Vice-President Frans Timmermans

Chère Mme Sanfilippo,

Following the exchange of mails below, we could propose you a slot for a video-call with Mr Antoine Colombani on 22 January at 10h00
if also suitable for Mr Jonathan Maher.
Could you please kindly check and let us know?

Kind regards,

Vasilka LYUBENOVA
Assistant
Cabinet of Executive Vice-President Frans Timmermans

Chère Mme Sanfilippo,

Following the exchange of mails below, we could propose you a slot for a video-call with Mr Antoine Colombani on 22 January at 10h00
if also suitable for Mr Jonathan Maher.
Could you please kindly check and let us know?

Kind regards,

Vasilka LYUBENOVA
Assistant
Cabinet of Executive Vice-President Frans Timmermans

Chère Mme Sanfilippo,

Following the exchange of mails below, we could propose you a slot for a video-call with Mr Antoine Colombani on 22 January at 10h00
if also suitable for Mr Jonathan Maher.
Could you please kindly check and let us know?

Kind regards,

Vasilka LYUBENOVA
Assistant
Cabinet of Executive Vice-President Frans Timmermans
Chère Mme Sanfilippo,

Désolé de donner suite à votre email aussi tardivement. Si cela vous convient, je vous propose de trouver un moment pour échanger janvier. Vasília (en copie) va revenir vers vous pour fixer un créneau.

N'hésitez pas à me dire dans l'intervalle s'il y a des sujets plus particuliers que vous souhaiteriez approfondir.

Meilleures salutations,

Antoine Colombani

Antoine Colombani
Cabinet of Executive Vice President Frans Timmermans
European Commission
Office: Berlaymont 12/258
Tel: +32.2.297.45.13
GSM: +32.460.75.20.83

From: MAHER Jonathan <xxxxxxxx.xxxxx@xxxxxx.xxx >
Sent: Thursday, November 19, 2020 6:44 PM
To: COLOMBANI Antoine (CAB-TIMMERMANS) <xxxxxxxx.xxxxx@xx.xxxxxx.xx >
Subject: rencontre virtuelle L’Oréal

Bon jour M. Colombani,

Je rebondis un peu tardivement sur cette introduction de John et m’en excuse.

Nous nous sommes rencontrés à deux ou trois reprises je pense, la dernière étant lors de votre intervention virtuelle au WIL forum, mais avant avec le Club des Grandes entreprises françaises.

Je me demandais si vous aviez un peu de temps à me consacrer pour échanger autour du green deal et certains sujets prioritaires ? J’aurais souhaité notamment aborder avec vous ce qui est attendu de l’industrie au niveau européen dans un contexte COVID 19 et post COVID 19 si particulier. Vous savez peut être qu’en juin nous avons pris de nouveaux engagements de développement durable, réunis dans un programme appelé ‘L Oréal for the Future’, qui semble assez aligné avec le Green Deal. Mais c’est un agenda de progrès ;

En espérant qu’une telle rencontre peut être possible, je reste dans l’attente de votre réponse.

Je vous prie d’agréer mes salutations les meilleures;

Cynthia Sanfilippo

Vice President for EU Public Affairs and Head of L’Oréal Brussels Office.
Rue de Trêves 45, 5ème étage. 1040 bruxelles.
Tel : +32 (0)2 502 68 74 / Cell +32 (0)478 800 695
xxxxxxxx.xxxxxx@xxxxxx.xxx

PS: We work flexibly at L’Oréal. I have sent this email at a time that is convenient for me, I do not expect you to respond to it outside your usual business hours.

From: MAHER Jonathan <xxxxxxxx.xxxxx@xxxxxx.xxx >
Sent: jeudi 29 octobre 2020 10:17
To: xxxxxxxx.xxxxxxxxxx@xx.xxxxxx.xx
Cc: SANFILIPPO Cynthia <xxxxxxxx.xxxxxxxxxx@xxxxxx.xxx >
Subject: Paris Peace Forum - session L'Oréal

Bonjour Antoine

Comme convenu, tu trouveras ci-dessous la description de la session du Paris Peace Forum si tu dois partager en interne. Comme tu peux voir, nous attendions toujours la confirmation de quelques-uns des participants. Je suis confiant qu’on aura des porte-paroles du Stockholm Resilience Center et du CDP.

N’hésite pas à me dire si tu as besoin d’autres informations et merci encore d’avoir accepté de participer ! J’en profite pour te présenter Cynthia Sanfilippo notre directrice affaires européennes à Bruxelles avec qui je travaille beaucoup et qui aimerait bien te rencontrer à l’occasion (de manière virtuelle évidemment).

À bientôt

Jonathan

Jonathan MAHER | Institutional Affairs L’Oréal Group

Centre Eugène Schuleller
41, rue Mantis - 92117 Clairy Cedex
M : + 33 6 27 11 38 61
xxxxxxxx.xxxxxx@xxxxxx.xxx

The Paris Peace Forum

The Paris Peace Forum was launched in 2018 by French President Emmanuel Macron to promote collective action on today’s most pressing global issues. The inaugural Forum attracted 65 Heads of State and convened leaders from governmental and corporate sectors as well as from civil society.
The Paris Peace Forum is now an annual international event focused on reviving and improving global governance. Conceived as a response to rising tensions and the deterioration of the multilateral system, the Forum is based on a simple idea: cooperative solutions are key to tackling global problems and to ensuring durable peace.

This year, the Forum will be taking place November 12th and 13th and has been transformed into a fully digital event in light of the Covid situation. On November 13th, Alexandra Palt L’Oréal’s Global Corporate Responsibility Officer will moderate a panel discussion on how companies are navigating the complexity of climate change and implementing multi-dimensional approaches to mitigate the climate risks.

The panel discussion will be a “closed-door” session with only about 25 Forum attendees made up of distinguished leaders from government, business and NGOs.

**Proposed Panel for the Forum: How organizations navigate the complexity of climate change**

Although companies are accustomed to adapting to changing market conditions, the challenge of adapting to multi-factorial environmental risks is far greater. The complexity of climate risks for companies is further increased when also accounting for the potential societal effects induced by climate change.

However, some companies are trying to navigate the complexity by adopting innovative approaches, such as the planetary boundaries framework or internal carbon pricing, that can capture & measure their environmental impacts and thus help define a mitigation strategy.

The present round-table will debate the newest ways companies or other organizations can future-proof their business models and sustainability strategies. What solutions are available and what organizational changes would they imply? The panel will include perspectives from a wide array of leaders, from the corporate world as well as public institutions and civil society.

<table>
<thead>
<tr>
<th>Themes</th>
<th>Proposed Participants</th>
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<tbody>
<tr>
<td>Climate Change - what is at stake? (Planetary Boundaries, Climate</td>
<td>TO BE CONFIRMED</td>
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<td>justice)</td>
<td>1. Stockholm Resilience Center – Sarah Cornell</td>
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<td></td>
<td>2. Igarapé Institute - Ilona Sbazo - executive director or Julia Sekula, coordinator, climate and Security Program</td>
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<td></td>
<td>or World Resources Institute – A. Pallecchi – Manager Institutional Relations, coordinator Natural Resources &amp; Security</td>
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<tr>
<td>What civil society and public authorities have to say and how they can</td>
<td>TO BE CONFIRMED</td>
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<tr>
<td>foster action</td>
<td>1. Antoine Colombani Member of cabinet of Frans Timmermans, Executive Vice President for the European Green Deal</td>
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<td></td>
<td>2. Someone to present the Science-Based Targets initiative (WRI, CDP, WWF)</td>
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<td>How companies navigate this</td>
<td>TO BE CONFIRMED</td>
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<td>1. Walmart - Kathleen McLaughlin Executive Vice President and Chief Sustainability Officer</td>
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<td>2. H&amp;M – Anna Gedda Chief Sustainability Officer</td>
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