



high-level dialogue for a globalized world

Brussels, 31st August 2015

Mr. Ben SMULDERS
Head Cabinet of 1st VP Frans Timmermans
EUROPEAN COMMISSION
Rue de la Loi 200
1049 BRUSSELS

Hooggeachte Heer Smulders, Dear Ben,

Thank you very much for accepting our invitation to be the Guest Speaker at an AECA Round-Table Conference-Luncheon on *"Dealing with regulatory burden"* in Brussels on **Thursday 14th January 2016**, starting at **12:30** and finishing at **14:45**.

I suggest that your introductory speech last around 15 minutes, allowing plenty of time for interactive round-table discussions with a limited number of participants.

It will be helpful if you will let us have an up-dated copy of your biographical note in English by e-mail (info@aecca.org), so that clear copies can be made for the participants.

A copy of the invitation letter is attached. Please let us know if you would like to modify it in any way. In particular we would like to be sure that your title is accurate.

During the week preceding the event, we will send you a copy of the list of participants together with the name of the chairperson and a detailed time-table for the meeting.

I look forward very much to welcoming you to our international platform in January.

Yours sincerely,

Chief Executive Officer

AECA

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