



Vice-President Maroš Šefčovič  
Vice-President of the European  
Commission for the Energy Union  
Rue de la Loi, 200  
B-1049 Brussels  
Belgium

Paris, 17 March 2015

Dear Vice-President Šefčovič,

During our meeting in Davos on 23<sup>rd</sup> January 2015, I had the pleasure to introduce you the Magritte Group I have initiated with the fellow CEOs from 10 other European energy companies. We all have in common a diversified energy portfolio aimed at ensuring the security of energy supply of our customers and at contributing to the energy transition.

We are deeply convinced that more Europe is needed to reach these objectives: more Europe to tackle the challenges we face in the energy market, to avoid national approaches and to restore the confidence we need in the internal market to deliver the necessary investments in energy capacity and infrastructure.

We therefore welcome the publication of the European Framework Strategy for a Resilient Energy Union. In order to contribute to its successful implementation, we have worked on a set of proposals which I am happy to share with you today. They draw the picture of the current state of the internal energy market and concretely address the issues of energy prices, security of supply, market design, and distributed energy.

I am looking forward to continuing our fruitful cooperation,  
Yours sincerely,

*Kind Regards*

Gérard Mestrallet

Please find in annex:

- a non-paper on the situation of the energy markets;
- a non-paper on the market design for electricity;
- a non-paper on distributed energy;
- a non-paper on energy prices;
- a non-paper on gas security of supply.