

President of the European Commission Mr. Jean-Claude Juncker Rue de la Loi / Wetstraat 200 1049 Brussels Belgium

Chairman of the Board of Management

Dear Mr. President,

Of Bayer's global workforce of more than 100,000, around 56,000 are employed in Europe. As a leading Life Science company with products in the areas of health care and nutrition, we seek to engage in the social and political debate on issues of significance to our company and our industry.

Against this background, we feel it is important to nurture an intensive dialogue with policymakers in order to gain an early understanding of the challenges facing our society and to contribute our expertise and standpoints.

We wish to continue this active and personal exchange of views following the change of leadership at our company on May 1, 2016. It is our belief that it is important to achieve mutual understanding between politics and business.

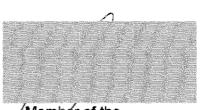
We would therefore like to thank you for the constructive discussions and meetings we have had in the past and for your questions and valuable suggestions.

At the same time, we are pleased to have this opportunity to introduce Werner Baumann as the new Chairman of the Bayer Board of Management, who will be pursuing this dialogue with you in the future.

Best regards

Bayer AG

Chairman of the Board of Management



/Member of the Board of Management

Marz 7, 2016

Bayer AG

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