



President of the European Commission  
Mr. Jean-Claude Juncker  
Rue de la Loi / Wetstraat 200  
1049 Brussels  
Belgium

Chairman of the  
Board of Management

Dear Mr. President,

Of Bayer's global workforce of more than 100,000, around 56,000 are employed in Europe. As a leading Life Science company with products in the areas of health care and nutrition, we seek to engage in the social and political debate on issues of significance to our company and our industry.

Against this background, we feel it is important to nurture an intensive dialogue with policymakers in order to gain an early understanding of the challenges facing our society and to contribute our expertise and standpoints.

We wish to continue this active and personal exchange of views following the change of leadership at our company on May 1, 2016. It is our belief that it is important to achieve mutual understanding between politics and business.

We would therefore like to thank you for the constructive discussions and meetings we have had in the past and for your questions and valuable suggestions.

At the same time, we are pleased to have this opportunity to introduce Werner Baumann as the new Chairman of the Bayer Board of Management, who will be pursuing this dialogue with you in the future.

Best regards  
Bayer AG

Chairman of the  
Board of Management

Member of the  
Board of Management

März 7, 2016

Bayer AG

Postal address:

Kaiser-Wilhelm-Allee 1  
51368 Leverkusen  
Germany

Tel. +49

Fax +49

@bayer.com

Board of Management:

Chairman of the  
Supervisory Board:

Registered Office:  
Leverkusen  
Local Court of Cologne  
HRB 46248