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**Sent:** 14 May 2018 10:40  
**To:** CAB KATAINEN CONTACT; [REDACTED] (CAB-KATAINEN)  
**Cc:** CHIRICO Filomena (CAB-KATAINEN); [REDACTED] (CAB-KATAINEN);  
[REDACTED] (REHQ-LON)  
**Subject:** Request for a meeting from RELX Group

Dear Vice-President Katainen

I am contacting you on behalf of Ron Mobed, CEO of Elsevier, to request a meeting with you for him and his senior leadership team on either 9 or 10 July in Brussels.

Elsevier (a subsidiary of RELX Group) is a leading global information analytics business that helps institutions and professionals advance healthcare, open science and improve performances in these areas. We do this by leveraging a deep understanding of our customers to create innovative solutions which combine content and data with analytics and technology in global platforms. Cutting-edge AI technologies like machine-learning and Natural Language Processing underpin all our tools and services. We are a real European success story, with headquarters in Amsterdam and some 9000 employees in Europe, many of those data scientists and technologists.

The senior leadership team will be holding their annual meeting in Brussels on 9-10 July – the first time they have done so – as Ron feels it crucial for the Board to hear first-hand, from leading decision-makers in Brussels, their concerns, ideas and strategy for the next decade. As a European company, whose ambition is to invest and grow in Europe, he believes a stronger understanding and broader conversation is crucial. Alongside him will be heads of all the major business units within the company - Strategy, Operations, Legal and Research/Publishing, amongst others, numbering 13 in total.

Ron and his colleagues would be keen to discuss with you the importance of research and innovation for European growth and competitiveness, including with regard to artificial intelligence. Elsevier is committed to becoming a European leader in AI, looking in particular at how machine learning and data analytics can guide research, with respect for fundamental rights in the creation and use of AI solutions and an emphasis on the need to address potential algorithmic biases.

We look forward to your feedback and are of course happy to provide any further information or answer any questions you or your colleagues may have.

Kind regards

[REDACTED]

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EU Transparency Register: [338398611148-62](#)

What is Text Mining? <https://youtu.be/I3cjbB38Z4A>

How does Text Mining Work? <https://youtu.be/xxqrlZyKKuk>

Elsevier's Gender in Global Research Landscape Report

<https://www.elsevier.com/research-intelligence/resource-library/gender-report>

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