(FISMA) (UniCredit) -Alberto, Orsit@arrioredit.ea> From: 31 August 2018 17:32 Sent: To: ■ (CAB-DOMBROVSKIS) Cc: CAB-DOMBROVSKIS) Subject: RE: Meeting request - UniCredit CEO M on September 3rd 2018 -Transparency ID: 03094871618-32 Got it! Thank you very much. Have a nice week end. Best regards, UniCredit S.p.A. To see the company data of UniCredit S.p.A visit http://www.unicreditgroup.eu/companydata EU Transparency Register: 03094871618-32 Please consider the environment before printing this e-mail. From: Athing CEODCIOL [mailto:/ @ec.europa.eu] Sent: Friday, August 31, 2018 3:09 PM To: (UniCredit) Cc: 1 Subject: FW: Meeting request - UniCredit on September 3rd 2018 -Transparency ID: 03094871618-32 Dear Mr. Many thanks for this information. You should receive an email with the e-pass confirmation. This confirmation has to be presented at the entrance of the Berlaymont building together with the respective ID card.

We have also asked for permission to park your car in the Esplanade.

From the reception, you will be escorted upstairs to the office of Vice-President.

Best regards,

Assistant to Elina Melngaile, Member of Cabinet



Cabinet of Valdis Dombrovskis, Vice-President for the Euro and Social Dialogue, also in charge of Financial Stability, Financial Services and Capital Markets Union

From: (UniCredit) [ Sent: Thursday, August 30, 2018 5:28 PM To: BRAUN
Cc: CAB-DOMBROVSKIS); CEYSSENS Jan (CAB-DOMBROVSKIS)  Subject: RE: Meeting request - UniCredit CEO Mr. Jean-Pierre Mustier on September 3rd 2018 - Transparency ID: 03094871618-32
Dear Ms. I
Please find attached the list and the information of the UniCredit attendees to the meeting with the Vice President.
Below the details of the driver/car as well, in case you need them.
Thank you for the cooperation.  Best regards,
UniCredit S.p.A.

To see the company data of UniCredit S.p.A visit <a href="http://www.unicreditgroup.eu/companydata">http://www.unicreditgroup.eu/companydata</a> EU Transparency Register: 03094871618-32

Please consider the environment before printing this e-mail.

From: I Sent: Thur	sday, August 30, 2018 1:16 PM
To:	(UniCredit); \
Group -	
Cc:	Andrea RELTRAMELLOGOS ourons ou
Subject: R	Andrea.BELTRAMELLO@ec.europa.eu;  NS@ec.europa.eu  E: Meeting request - UniCredit CEO  on September
310 2010 -	Transparency ID: 03094871618-32
Dear M. Du	ionny
l on	to inform you that we have secured the slot at 17.30 for Management Monday. Please let us know who will participate at the meeting and fill in the attached table with the details to allow access to the building.
	m: HCCAE Luiz (CAB-DOMBROVSKIS) nt: Wednesday, August 29, 2018 12:03 PM
To: DOI Cc: (CA CEY Sub	v
mai	nk you for the quick reaction. I will let you know if we manage to intain this timing.  t regards,
-	From: (UniCredit)
	Graph Markovski A 4 20 2040 44 40 444
	Sent: Wednesday, August 29, 2018 11:49 AM To: I
	BELTRAMELLO Andrea (CAB-DOMBROVSKIS); CEYSSENS Jan (CAB-DOMBROVSKIS)  Subject: RE: Meeting request - UniCredit CEO North Control on September 3rd 2018 - Transparency ID: 03094871618-32
	This message has been marked as UC group - INTERNAL USE ONLY  Dear I  I can confirm that the proposed timing would fit in agenda (his flight back to Milan is at 19 50).
	I am looking forward to receive the final confirmation and thank you again for the support.  Best regards

This message has been marked as UC group - INTERNAL USE ONLY  Dear Thank you very much for your reply and the suggested tim for the meeting. We are currently checking with the CEO's office and will revert to you know as soon as possible. Best regards  tions  Unicredit S.p.a.  **Please, consider the environment before printing this e-mail**  From: C.europa.eu	From: Sent:	Wednesday, August 29, 2018 11:24 AM
This message has been marked as UC group - INTERNAL USE ONLY  Dear Thank you very much for your reply and the suggested tim for the meeting. We are currently checking with the CEO's office and will revert to you know as soon as possible. Best regards  tions  Onicreal S.p.a.  "Please, consider the environment before printing this e-mail"		on September 3rd 2018 - Transparency ID :
Dear Thank you very much for your reply and the suggested tim for the meeting. We are currently checking with the CEO's office and will revert to you know as soon as possible. Best regards  tions  Therefore Therefore Printing this e-mail*  **Please, consider the environment before printing this e-mail**	030948	8/1618-32
Thank you very much for your reply and the suggested tim for the meeting. We are currently checking with the CEO's office and will revert to you know as soon as possible. Best regards  tions  Uniforedit 5.p.a.  "Please, consider the environment before printing this e-mail"		
"Please, consider the environment before printing this e-mail"	Thank for the office	e meeting. We are currently checking with the CEO's and will revert to you know as soon as possible.
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From: c.europa.eu	· • •	Please, consider the environment before printing this e-mail"
From: c.europa.eu		
c.europa.eu		
		F

Andrea.BELTRAMELLO@ec.europa.eu; Jan.CEYSSENS@ec.europa.eu

Subject: RE: Meeting request - UniCredit CEO on September 3rd 2018 -

Transparency ID: 03094871618-32

Dear Wir		
I apologise for the lat agenda is already qui trying to re-arrange i	ite full but w	e are currently
with	ca	nnot guarantee
that we will be succe to check with you if 1		
work for you?	·	
Please do not hesitat questions.	e to contact	me for any further
Best regards,		
		/ice-President for
		ity, Financial ion
		1011

From: DOMBROVSKIS			(CAB-
Sent: Tuesday	, August	07, 2018 6:0	4 PM
To: 'UniCredit -		^ <u> </u>	•
1.0.00.0			
DOMBROVSKIS (CAB-DOMBRO DOMBROVSKIS	VSKIS); (		
Subject: RE: N	,	equest - UniC	redit
CEO		on Septe	
3rd 2018 - Trar 32	nsparency	/ ID: 030948	371618-
Dear Mr			
We thank you f	•	•	
Dombrovskis.			
We will check t	he agend	la of the Vice	-
President and vas possible.	we will ar	nswer you as	soon

With best wishes,

un SSENS, Member of BELTRAMELLO,



#### EUROPEAN COMMISSION Cabinet of Vice-President Valdis DOMBROVSKIS

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From:	UniCredit -	ė		ı
<b>Sent:</b> 7 5:56 PN	Γuesday, Αι 1	ugust 07	', 201	.8
<b>1</b> ( <b>C</b> ( K			Credi arcin	• •
_	ct: Meeting dit CEO N on Septen			} -
Transpa	arency ID :			
Dear M	s.	-		

The CEO of UniCredit, January will be in Brussels on September 3<sup>rd</sup> 2018 and would welcome the opportunity to meet

with Vice President Dombrovskis for an exchange of views.

UniCredit would in particular see merit in exchanging views on the following issues: (i) measures adopted by the Commission on NPLs (ii) the status of the discussions on the risk reduction package particularly with regard to the discussions on the transposition of TLAC into MREL; (iii) ensuring the free flow of capital and liquidity within EU cross border banks and how this is linked to the completion of the Banking Union.

We would be extremely pleased if Vice President Dombrovskis could accept our request for meeting I...
on September 3rd between 11.00 am and 12.00 or 14 15 pm and 15 30pm as will be at the Bruegel Annual Conference in the afternoon (his session is at 16 pm).

Should Vice President Dombrovskis be available, we would make sure to provide you in advance with greater details on the topics indicated above.

We look forward to hearing from you.



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Thank vou!

### (FISMA)

From:

07 September 2018 10:59

Sent:

CEVECENE to CAR DOMODO

To: Cc: CEYSSENS Jan (CAB-DOMBROVSKIS)

Subject:

Minutes of the meeting between the VP and UniCredit

FISMA)

Dear Jan,

Please see below the minutes of the meeting with UniCredit

Please let us know if you have any comments.

Many thanks,

Best,

======

### Unicredit participants



Internal participants
VP Dombroskis
DG Guersent
Jan Ceyssens, CAB Dombrovskis
Maija Celmina, CAB Dombrovskis

DG FISMA

)G FISMA

### Topics discussed:

- <u>Developments in Italy and Turkey</u>: UniCredit provided an assessment of the current political and economic climate in Italy and Turkey and its expected impact on UniCredit's business.
- <u>SME financing</u>: Unicredit underlined the importance of regulatory measures to support SME financing and expressed support for the European Parliament's proposed amendment to the SME supporting factor in the CRR, whereby the eligibility threshold would be increased.
- Non-performing loans (NPLs): UniCredit expressed support for the European Parliament's proposed amendment to Art 181 of the CRR regarding "massive disposals", explaining that the requirements currently set out in Art 181 regarding the modelling of loss-given-default would otherwise constitute a disincentive to NPL sales. UniCredit stressed that the prudential rules should not have an adverse effect on the new originations of loans and the competitiveness of banks. The Commission explained that it is still analysing different options that could address this concern while also maintaining the integrity of internal models.
- <u>CMU/equity investments</u>: Unicredit stressed that there is a deficit of equity investments in Italy and it recently addressed proposals to promote the increase of equity investments to the Italian government. UniCredit agreed to share these proposals with the COM.
- <u>Banking package</u>: UniCredit expressed its strong support for the introduction of a revised calculation methodology of additional capital buffers for GSIBs (GSISBs score) that would recognise the progress made in the Banking Union and cross-border capital, liquidity and waivers that could contribute to promoting the removal of the barriers to cross-border integration of banking markets in the Banking Union.
- As regards the MREL subordination and calibration, UniCredit underlined how important it is that the final
  requirements don't lead to an unlevel playing field for the European banks with US banks. More specifically,
  Unicredit mentioned that the 2.5%/3, 5% allowance for senior liabilities should be automatically granted by the
  resolution authorities if conditions based on NCWO are fulfilled. It should not be an option at the choice of the

resolution authorities. As regards the MREL Pillar 2, UniCredit stressed it is important that the Pillar 2 is sufficiently framed. The Commission explained the MREL subordination/calibration is a very sensitive and contentious issue and it has been difficult to achieve a general approach. As regards the Pillar 2, the Commission specified that the Council text frames the application of the Pillar 2 more strictly than the US framework.

• As regards the grandfathering of owns funds and eligible liabilities instruments, UniCredit underlined the importance of introducing grandfathering regimes within the context of Brexit.

From: Sent: To: Cc: Subject: Attachments:	CAB-DOMBROVSKIS) 23 February 2018 12:44 CAB DOMBROVSKIS CONTACT CAB-DOMBROVSKIS) FW: Meeting Request EUROFI - Bank of America Merrill Lynch pio.pdf
To: DOMBROVSKIS Cc: L CAB	uary 23, 2018 12:38 PM 5 Valdis (CAB-DOMBROVSKIS) I-DOMBROVSKIS) Request EUROFI - Bank of America Merrill Lynch
I am reaching out t	o you on behalf of Caracter and
	an banking entity, who will be attending the EUROFI High Level Seminar held in Bulgaria
between 25 and 27	' April 2018.
interested to meet legislation and the	will be participating in the conference as well. Therefore, Mr. would be very with you in order to discuss our post-Brexit plans, the on-going review of EU banking challenges and opportunities that lie ahead for the financial services industry.
Please filla attache	u his biography for your information.
I hope a meeting w be more convenier	vill be possible, and, if it is, I would be very grateful if you could indicate which date might at.
With many thanks	and kind regards,
Bankor Ameri Merrill Lynch	

(FISMA)

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(FISMA) From: CAB-DOMBROVSKIS) Sent: 23 February 2018 12:44 CAB DOMBROVSKIS CONTACT (CAB-DOMBROVSKIS) Subject: FW: Meeting Request EUROFI - Bank of America Merrill Lynch Attachments: Bruce Thompson bio.pdf From: N **Sent:** Friday, February 23, 2018 12:38 PM To: DOMBROVSKIS Valdis (CAB-DOMBROVSKIS) Cc: CAB-DOMBROVSKIS) Subject: Meeting Request EUROFI - Bank of America Merrill Lynch Dear Vice-President Dombrovskis, I am reaching out to you on behalf of of Bank of America who will be attending the EUROFI High Level Seminar held in Bulgaria between 25 and 27 April 2018. I understand you will be participating in the conference as well. Therefore, would be very interested to meet with you in order to discuss our post-Brexit plans, the on-going review of EU banking legislation and the challenges and opportunities that lie ahead for the financial services industry. Please find attached his biography for your information. I hope a meeting will be possible, and, if it is, I would be very grateful if you could indicate which date might be more convenient. With many thanks and kind regards, Bank of America 🤝

To:

Cc:

Merrill Lynch

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	(FISMA)		
From: Sent: To:	01 March 2018 12:37	AB-DOMBROVSKIS)	
Cc: Subject: Attachments:	CEYSSENS Jan (CAB-DOMBROV AR/ Meeting Request EUROFI - Ba	SKIS); I/(150451 (CAB- ink of America Merrill Lynch	-DOMBROVSKIS) - Ares(2018)1041247
Dear I			
We thank you for your kind i	d request for a meeting with I addressed to Vid	ce-President Valdis Dombro	of Bank of America and ovskis.
We are processing your red	quest and we will answer you as soo	n as possible.	
With best wishes,			
EUROPEAN COMMISSIO Cabinet of Vice-Presider 200, Rue de la Loi B-1040 Brussels	N nt Valdis DOMBROVSKIS		
lecture, utilisation, diffusio êtes pas le destinataire, m This email may contain ma reliance or distribution by d	des informations confidentielles ou n ou divulgation sans autorisation e erci de prendre contact avec l'expé terial that is confidential or for the others or forwarding without expres contact the sender and delete all co	expresse est rigoureusemer diteur et de détruire ce me sole use of the intended re ss permission is strictly pro	nt interdite. Si vous n'en essage. ecipient. Any review,
From:			
<b>Sent:</b> Friday, February 23, <b>To:</b> DOMBROVSKIS Valdis ( <b>Cc:</b>   (CAB-DOMBR	CAB-DOMBROVSKIS)		
<b>Subject:</b> Meeting Request	EUROFI - Bank of America Merrill Ly	nch	
Dear Vice-President Dombr	ovskis,		
I am reaching out to you or our European banking entit 27 April 2018.	behalf of l y, who will be attending the EUROF		erica and incoming CEO of n Bulgaria between 25 and
I understand you will be pa	rticipating in the conference as well	. Therefore,	would be very interested

Please find attached his biography for your information.

challenges and opportunities that lie ahead for the financial services industry.

to meet with you in order to discuss our post-Brexit plans, the on-going review of EU banking legislation and the

I hope a meeting will be possible, and, if it is, I would be very grateful if you could indicate which date might be more convenient.

Bank of America Merrill Lynch

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	(FISMA)
From: Sent: To: Cc: Subject: Attachments:	13 April 2018 10:55  (CAB-DOMBROVSKIS)  (CAB-DOMBROVSKIS)  RE: Meeting Request EUROFI - Bank of America Merrill Lynch Balkan Hotel-Plan.pdf
Dear I,	
Thank you very much	for your email.
Following our phone c between 18:15 – 18:4	onversation, we are delighted to meet Vice-President Dombrovskis on <b>Thursday 26 April</b> 5.
We would be happy to map for further clarific	welcome the Vice-President in our <b>meeting room number 111, located on the first floor</b> (see cation).
Will the Vice-President side, you can contact r	t be accompanied to the meeting? Also, whom shall we call in case of emergency? From our my colleague
Regards,	
_	
From: Sent: Friday, 13 April 7 To:   Cc: Subject: RE: Meeting	2018 10:23  Request EUROFI - Bank of America Merrill Lynch
your proposal to meet the EUROFI Venue, Sof	erest in meeting Vice-President Dombrovskis. I apologise for the delay in the reply but I hope in Sofia is still valid. The Vice-President would be available on April 26 <sup>th</sup> from 18.15-18.45 in ia Balkan Hotel. Would this be suitable for some some well? to contact me for any additional information.
European Commission Cabinet of Valdis Dom	<b>on</b> brovskis, Vice-President for the Euro and Social Dialogue,

Cabinet of Valdis Dombrovskis, Vice-President for the Euro and Social Dialogue, also in charge of Financial Stability, Financial Services and Capital Markets Union

Bank of America ///
Merrill Lynch

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### **VP Dombrovskis**

## Meeting with

- 26 April, 2018

### Scene setter

You will meet with I Bank of America (BoA) and He would be interested in presenting BoA Brexit plans and discussing on-going developments of the banking reform at EU and global level. He would like also to address the Commission Sustainable Finance Action Plan. He might want to make the case for the inclusion of their candidate in the upcoming Expert Group for the development of the Taxonomy.

.../..

#### Sustainable finance

The European Union has put in place its own ambitious climate and environmental framework which defines clear climate and environmental targets by 2030 and beyond. Furthermore, EU Member States signed the Paris Agreement on climate change in December 2015 committing to keep global warming below 2 or even 1.5 degree C.

A more sustainable economy, sustainable investments and finance are key priorities of the EU and the European Commission. In order to make a transition to a lower-carbon, more resource-efficient economy, significant investments need to be made in infrastructure, innovative technologies and more efficient applications. The annual investment gap in the field of energy in the EU to meet its climate and energy targets is around EUR 180 billion per annum.

Mobilising sustainable finance plays a crucial role. Sustainable finance comprises climate-related, environmental and broader sustainability aspects (including a social dimension). Private capital and capital market finance will need to be mobilised to meet sustainable investment needs in the EU.

In light of this, on 8 March 2018, the European Commission adopted its Action Plan on financing sustainable growth. This Action Plan addresses three main issues

- Reorient capital flows towards sustainable investment, in order to achieve sustainable and inclusive growth;
- Mainstream sustainability in risk management; and
- Foster transparency and long-termism in financial and economic activity.

The Action Plan includes 10 upcoming actions covering all actors in the financial system, which are outlined in the background section of this briefing. Key actions include: developing an EU sustainability taxonomy, strengthening sustainability disclosure, and incorporating sustainability in prudential requirements.

One of the first concrete actions is the setting-up of a **Commission technical expert group on sustainable finance** which will work on an EU taxonomy, an EU Green bond standard, low-carbon indices and metrics to improve disclosure on climate-related information.

The call for applications for this technical expert group closed on 16 April 2018. The Commission will evaluate all applications in the forthcoming weeks, with the aim to

Basis number

select its 30 members by the end of May. Bank of America - Merrill Lynch International applied to the call.

## Line to take

# Sustainable Finance

- The signing of the Paris Agreement and the adoption of the UN 2030 Agenda for Sustainable Development marked a shift in global attitudes towards climate change and environmental degradation. Over 170 countries have now ratified the Paris Agreement.
- To achieve the EU's 2030 targets agreed in Paris, including a 40% cut in greenhouse gas emissions, around €180 billion of additional investments a year are needed. The financial sector has a key role to play in reaching those goals, as large amounts of private capital could be mobilised towards such sustainable investments.
- The scale of the investment challenge is beyond the capacity of the public sector alone. To attract enough private investment, the Commission has to put in place the right conditions and incentives for investors to fund projects such as low-carbon and energy-efficient infrastructure.
- European Commission adopted its Action Plan on financing sustainable growth on 8 March 2018. It has three main objectives:
  - 1. Reorient capital flows towards sustainable investment, in order to achieve sustainable and inclusive growth;
    - 2. Mainstream sustainability in risk management; and
    - 3. Foster transparency and long-termism in financial and economic activity.
- The Action Plan includes 10 upcoming actions covering all actors in the financial system. This is a very ambitious work programme for the next 2-3 years.
- Key actions include: developing an EU sustainability taxonomy, strengthening sustainability disclosure, and incorporating sustainability in prudential requirements.
- While this is an European Union Action Plan, there is a clear international dimension to it, and we will pursue our actions by taking into account development in other relevant fora, like the Financial Stability Board or the G20.

· . ./..

Basis number 2/3

# **Background Information**

## Sustainable finance: EC Action Plan

Summary of actions proposed in the Commission strategy on sustainable finance

The Action Plan includes a series of upcoming key actions covering all actors in the financial system:

- 1. Establishing a common language for sustainable finance, i.e. an EU sustainability taxonomy. This taxonomy will provide a classification system of climate, environmentally and socially-sustainable activities. It will define what is sustainable and identify areas where investment can make the biggest impact so that capital flows toward activities that contribute to sustainable development.
- **2.** Creating standards and labels for green financial products. An EU Ecolabel for green financial products will help to guide investors and flag financial products in line with the transition towards a sustainable economy.
- **3. Fostering investments in sustainable projects.** The Commission will take further measures towards improving the efficiency and impact of instruments which provide investment support in the EU.
- **4.** Incorporating sustainability when providing financial advice. This would involve requiring insurance and investment firms to advise clients on the basis of their preferences on sustainability.
- **5. Developing sustainability benchmarks,** when harmonising benchmarks comprising low-carbon issuers, based on a sound methodology to calculate their carbon impact.
- **6. Better integrating sustainability in ratings and market research**, when (i) exploring how credit rating agencies could more explicitly integrate sustainability in to their assessments; (ii) assessing current practices in the credit rating market; (iii) studying existing sustainability ratings and research and exploring possible measures to encourage their uptake.
- 7. Clarifying institutional investors and asset managers' duties regarding sustainability, in order to make sure they consider, in an appropriate manner, environmental, social and governance (ESG) issues in their investment decision process and are more transparent towards their clients.
- **8.** Incorporating sustainability in prudential requirements. The Commission will explore how banks and insurance companies can contribute to funding projects that will ensure the transition to a more sustainable economy, where justified from a prudential point of view.
- **9. Strengthening sustainability disclosure and to improving accounting rule-making**. The Commission will evaluate the current reporting requirements for issuers to make sure they provide the right information to market participants. The Commission will also ensure that accounting rules do not directly or indirectly discourage sustainable and long-term investments.
- **10.** Fostering sustainable corporate governance and attenuating short-termism in capital markets, when collecting evidence of undue short-term pressures from capital markets on corporations, and promoting corporate governance that is more conducive to sustainable investments.

Basis number 3/3



	(FISMA)
From: Sent: To: Cc: Subject:	19 February 2018 15:19  CAB-JUNCKER)  RE: Meeting request
Dear I	
Thank you very much for	your positive reply.
We are delighted that a r 15.00- 16.00.	neeting can take place on the $16^{ m th}$ of March and I would like to confirm the meeting at
I will send you our contac	et details as soon as possible.
Kind regards,	
From: Sent: 19 February 2018 1 To: Cc: Subject: RE: Meeting rec	
On behalf of IIIII, I that 16 March at 15h or 16h00	ank you for your message and I confirm her availability for a meeting with Ior
Kind regards,	
Assistant to Paulina Dejm Member of Cabinet Cabinet of the President	ek Hack,
European Commission BERL 13/116 Rue de la Loi, 200 B-1049 Bruxelles	R

Sent: Friday, February 16, 2018 12:39 PM To: DEJMEK HACK Paulina (CAB-JUNCKER) Cc: CHARELYSC Schiol (CAB JUNCKER) Subject: Meeting request
Dear Paulina,
I trust this finds you well.
I am contacting you to see if it would be possible to arrange a meeting with I Goldman Sachs International and CEO of Goldman Sachs International Bank.
will travel to Brussels on Friday 16 March and he would be grateful to meet you.
Thank you in advance for your consideration and I look forward to hearing from you on whether a meeting might be possible on that day.
Kind regards,
Goldman Sachs International (Representative Office)
Authorised by the Prudential Regulation Authority and regulated by the Financial Conduct Authority and Prudential Regulation Authority

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	(FISMA)
From: Sent: To: Cc: Subject: Attachments:	14 March 2018 11:59  (CAB-DOMBROVSKIS)  CEYSSENS Jan (CAB-DOMBROVSKIS);  RE: Meeting request Friday 16 March  Copy of GSI_visit_16 March.xlsx
Dear	
Sincere apologies for the la	te reply.
Please find below the topic - EU Financial Regula - Future UK/EU27 re - Transitionals  Also find attached the form	ation Plationship
We look forward to our me	
From: \ Sent: 06 March 2018 15:56 To: \ Cc: Jan.CEYSSENS Subject: RE: Meeting require	
Dear	
Would it be possible for you Mr Ceyssens on 16 March?	u to provide us with the topics land would like to discuss with Ms Dejmek and
We thank you very much in	advance.
With best wishes,	
Assistant to Mr Jan CEYSSE Member of Cabinet	INS,



EUROPEAN COMMISSION
Cabinet of Vice-President Valdis DOMBROVSKIS

200, Rue de la Loi B-1040 Brussels

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From: \ Sent: Monday, March 05, 2018 10:10 AM To: (CAB-DOMBROVSKIS)
Cc: CEYSSENS Jan (CAB-DOMBROVSKIS); Subject: RE: Meeting request Friday 16 March
Dear Ir,
Thank you very much for the pleasant telephone conversation on Friday. We are very glad that Jan will join the meeting with Paulina Dejmek next Friday at 15.00.
very much looks forward to that meeting next week.
Kind regards,
From: \" Sent: 22 February 2018 18:23 To: Jan.CEYSSENS@ec.europa.eu Cc: "Variable Control of March Subject: Meeting request Friday 16 March
Dear Jan,
I trust this finds you well.
I am coming back to the e-mail exchange below. I am contacting you to see if it would be possible to arrange a meeting with I Goldman Sachs International and CEO of Goldman Sachs International Bank.
and myself will accompany
Thank you in advance for your consideration and I look forward to hearing from you on whether a meeting might be possible on that day.
Kind regards,
From: \
Dear

We thank you for your understanding.

With best wishes,

From: Sent: Tuesday, February 20, 2018 5:40 PM

To: e (CAB-DOMBROVSKIS)

Cc: CEYSSENS Jan (CAB-DOMBROVSKIS)

Subject: RE: Meeting scheduled this afternoon with Mr Ceyssens cancelled

Dear ,

Thank you very much for your message earlier today. It is unfortunate but we fully understand of course.

We look forward to another opportunity to meet when I next time

are in Brussels

From:

Sent: 20 February 2018 15:18

To:

Cc: Jan.CEYSSENS@ec.europa.eu

Subject: FW: Meeting scheduled this afternoon with Mr Ceyssens cancelled

Importance: High

Dear No. "

Due to the ECOFIN Council which last longer today, Mr Ceyssens will unfortunately not be able to meet you this afternoon.

He sincerely apologies and hope you will find a suitable date to meet soon.

With best wishes,

Assistant to Mr Jan CEYSSENS, Member of Cabinet



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200, Rue de la Loi B-1040 Brussels



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From: CEYSSENS Jan (CAB-DOMBROVSKIS)  Sent: Thursday, February 01, 2018 4:56 PM  To: (CAB-DOMBROVSKIS)  Subject: Re: Meeting request
ja spaeter nachmittag
Sent from my phone
On 1 Feb 2018, at 16:55, (CAB-DOMBROVSKIS) wrote:
Sorry. Kannst du das machen?
From: Sent: Thursday, February 01, 2018 4:46 PM To: (CAB-DOMBROVSKIS) Subject: RE: Meeting request
Dear
I hope you are fine.
I would kindly like to explore with you on whether you have had the chance to consider and discuss the request with Jan below?
Kind regards,
From: Sent: 23 January 2018 12:02 To: \ Cc: Jan.CEYSSENS@ec.europa.eu Subject: RE: Meeting request
Dear Many thanks for your understanding and thank you for your new proposal.  I will have to check with Jan if the 20 <sup>th</sup> of February is possible for him as there will be ECOFIN Council. There might be a possibility in the later afternoon and I will come back to confirm as soon as possible.  Kind regards,
From: Sent: Tuesday, January 23, 2018 9:41 AM To: (CAB-DOMBROVSKIS) Cc: CEYSSENS Jan (CAB-DOMBROVSKIS); Subject: RE: Meeting request

Dear

Thank you very much for your reply, we fully understand of course.

will also travel to Brussels on Tuesday the 20<sup>th</sup> of February and they would be very grateful to meet with Jan that day.

Would the agenda of Jan allow him to meet us that day?

Kind regards,

From:

On Behalf Of

Jan.CEYSSENS@ec.europa.eu

Sent: 23 January 2018 09:21

To: Vinegentials, Martiji [EO]

Cc: Jan.CEYSSENS@ec.europa.eu

Subject: RE: Meeting request

Dear I

Many thanks for your proposal to organise a meeting with

this

week and I apologize for our belated reply.

Jan would have appreciated the possibility to meet but he has to accompany the Vice-President to Frankfurt on Wednesday and Thursday.

Please do not hesitate to contact me for future possibilities to meet with Goldman Sachs.

Kind regards,

Assistant to Tatyana Panova, Member of Cabinet Assistant to Jan Ceyssens, Member of Cabinet

<image001.gif>

## **European Commission**

Cabinet of Vice-President Valdis Dombrovskis Euro and Social Dialogue, also in charge of Financial Stability, Financial Services and Capital Markets Union 200, Rue de la Loi B-1049 Brussels/Belgium

From:

Sent: Monday, January 22, 2018 9:55 AM

Cc: (CAB-DOMBROVSKIS)  Subject: RE: Meeting request
Dear Jan,
This is just a kind reminder.
I would like to ask you whether you have had the time to consider our request below.  I look forward to hearing from you on whether a meeting might be possible on Thursday morning or afternoon, the 25th.  Kind regards,
From: Sent: 16 January 2018 11:25 To: 'Jan.CEYSSENS@ec.europa.eu' Cc:
Dear Jan,
I trust this finds you well.
I am contacting you to see if it would be possible to arrange a meeting with
will travel to Brussels on Wednesday afternoon 24 January and Thursday morning 25 January and would be grateful to meet you.
morning 25 January and would be grateful to meet you.  I look forward to hearing from you on whether a meeting might be possible on one
morning 25 January and would be grateful to meet you.  I look forward to hearing from you on whether a meeting might be possible on one of these days.
morning 25 January and would be grateful to meet you.  I look forward to hearing from you on whether a meeting might be possible on one of these days.
morning 25 January and would be grateful to meet you.  I look forward to hearing from you on whether a meeting might be possible on one of these days.  Kind regards,
morning 25 January and would be grateful to meet you.  I look forward to hearing from you on whether a meeting might be possible on one of these days.  Kind regards,

To: CEYSSENS Jan (CAB-DOMBROVSKIS)

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