OPERATIONS DIVISION
Joint Operations Unit
LAND BORDERS SECTOR

Operational Plan

LBS JO Flexible Operational Activities 2015
2015/LBS/01

Prepared by

Approved by

Signature
Operational Manager

Signature
Gill Arias
Deputy Executive Director

AMENDMENT No.2 as of __________, 2015

Commented [A1]: The non-disclosed text contains personal data, in particular the name of an individual. Its disclosure would affect the privacy and integrity of the individual. Therefore, its disclosure is precluded pursuant to the exception laid down in Article 4(1)(b) of Regulation (EC) No 1049/2001
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1. INTRODUCTION

The Operational Plan has been agreed with the authorities of the host Member State1, in consultation with the authorities of the home Member States participating in the joint operation coordinated by Frontex. It covers all necessary elements for a proper and timely organization of the joint operation coordinated by Frontex.

The Operational Plan is composed of the Main part, General and Specific Annex to the Operational Plan. The Main part and its Annex are an integral part of the Operational Plan, having the same importance and legal binding character.

The Main part and Specific Annex of the Operational Plan contain detailed and specific information related to the particular joint operation, while the General Annex enclose operational information applicable to all joint (land borders) operations. Annex complement the Main part of the Operational Plan by providing complete and comprehensive description of the implementation of the joint operation.

The Main part and Specific Annex of Operational Plan are marked as without prejudice to the public right of access to documents as laid down in Regulation (EC) 1049/2001 of the European Parliament and of the Council of 30 May 2001, regarding public access to European Parliament, Council and Commission documents, while the General Annex to the Operational Plan have no classification mark indicated.

Operational Plan shall only be made available to the authorities referred in each MS as “Law Enforcement”. This document shall be made available to other interested parties only on a need-to-know basis and in accordance with European and national rules on the protection of sensitive/classified information. Such dissemination of this document shall be done only on a case-by-case basis.

This Operational Plan may be revised at any time in order to correspond with the new operational developments. In accordance with Article 3a (2) of Frontex Regulation, any amendments to or adaptations of the Operational Plan require the agreement of the Frontex Executive Director and the host MS. A copy of the amended Operational Plan shall be immediately distributed by Frontex to the participating MS via FOSS.

The Legal framework of Frontex, Fundamental rights in Frontex coordinated activities and Code of conduct can be found in the General Annex.

2. DESCRIPTION AND ASSESSMENT OF THE SITUATION

During the first three quarters of 2015, the Hungarian and the Croatian external borders with Serbia became the second main entry point for irregular migrants in the EU area (204 496), after the Eastern Mediterranean route (i.e. Greek and Bulgarian external borders with Turkey) which ranked first in the number of illegal border-crossings reported at EU’s external borders.

Additionally, the number of illegal border-crossings registered from January to September 2015, by Croatia and Hungary, represents the highest migratory pressure witnessed by the two countries in their history. From January to mid-February 2015, this surge of irregular migrants was dominated by Kosovo nationals, who travelled to the EU area, because of the economic depression affecting Kosovo. However, this trend was reversed after an array of comprehensive and concerted countermeasures implemented by Serbia, Hungary, Austria and Germany in mid-February 2015.

Not long after the large scale migration from Kosovo ended, the number of non-regional migrants composed of mainly Syrians, Afghans, Iraqis and Pakistanis recorded at the Hungarian border with Serbia started to

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1 For the purposes of the present document, the term “Member State” includes also the States participating in the relevant development of the Schengen acquis in the meaning of the Treaty on the Functioning of the European Union and its Protocol (No 19) on the Schengen acquis integrated into the framework of the European Union.
increase.

These migrants travelled via Greece, especially through the Greek Eastern Aegean Islands, or Bulgaria from Turkey and then continued their journey via the Western Balkans where they crossed mainly the former Yugoslav Republic of Macedonia and Serbia in order to reach their destination countries in the EU MS/SAC. Nearly all illegal border-crossings registered from January to mid-September 2015 within the operational area of the JF OA 2015 WB, were reported from the Hungarian border with Serbia.

However, on 15 September 2015 the Hungarian authorities implemented new measures aimed at tackling and curbing the mass flow of irregular migrants entering Hungary from Serbia. As a result of these measures, many migrants travelling to EU Member States via the Western Balkans, changed their route; for instance, instead of entering Hungary at the Hungarian-Serbian land border, they began travelling towards Croatia due to the effective closure of the Hungarian border.

It is worth mentioning that, the number of migrant apprehensions detected at the Croatian border with Serbia rose sharply after mid-September and according to open media sources, during the second half of September 2015, more than 90,000 migrants illegally entered Croatia from Serbia.

The thorough assessment of the situation can be found in the Annex 1.

3. OPERATIONAL AIM AND OBJECTIVES

3.1. Operational aim

The operational aim of the joint operation is to implement coordinated operational activities at the EU external land borders in order to control irregular migration flows towards the territory of the MS of the European Union (EU) and to tackle cross border crime.

The operational aims will be implemented in full compliance with the relevant EU law, including the Charter of Fundamental Rights, the relevant international law, including the Convention Relating to the Status of Refugees from 1951, the respect for fundamental rights in particular the access to international protection and the compliance with the principle of non-refoulement and taking into account the recommendations of the Frontex Consultative Forum.

3.2. Operational objectives

- Enhance border security
- Enhance operational cooperation
- Enhance exchange of information
- Identify possible risks and threats
- Establish and exchange best practices

The main objectives of joint operation will be achieved by combining different type of operational activities, particularly: border surveillance and intelligence gathering (debriefing) activities.

Core idea of the Flexible Operational Activities 2015 at external land borders is to ensure the appropriate operational response in tackling the situation of irregular migration at the most affected areas of the external land borders with a desired prevention effect.

The detailed information regarding operational objectives and indicators is provided in Annex 2.

4. OPERATIONAL CONCEPT

The activities during the operation include deployment of technical and human resources in order to:

- Provide support to local authorities in border surveillance activities at land borders;
- Support debriefing activities in order to collect information for risk analysis purposes;
• Assist the screening of irregular migrants, in coordination with the Joint Operation Attica 2015 if applicable;
• Share experiences and exchange expertise as well as to constantly update knowledge on the illegal migration trends in order to adopt countermeasures to tackle the phenomena;
• Collect and assess information in order to improve the detection of human smuggling and trafficking in human beings facilitation by individuals and/or criminal networks and assist whenever possible identification and detention of facilitators;
• Provide a clear and updated situational picture concerning the operational areas, modus operandi, main trends and possible rapid changes in this respect;
• Carry out daily and ad-hoc exchange of information between Frontex and all operational actors and structures involved;
• Promote the Inter-agency cooperation and cooperation with other International and EU bodies and Third Countries.
• Further enhance the capacity of national authorities in hosting joint operational activities.

The detailed operational concept and Guidelines for debriefing and screening activities are defined in the General Annex.

5. IMPLEMENTATION

5.1. Period of implementation

<table>
<thead>
<tr>
<th>Commencement</th>
<th>Termination</th>
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5.2. Additional information

<table>
<thead>
<tr>
<th>Operational area</th>
<th>South Eastern land borders</th>
<th>Western Balkans</th>
</tr>
</thead>
<tbody>
<tr>
<td>Travel day</td>
<td></td>
<td></td>
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<tr>
<td>Operational briefing</td>
<td></td>
<td></td>
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<tr>
<td>Operational days</td>
<td></td>
<td></td>
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<tr>
<td>Debriefing</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Travel day</td>
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<td></td>
</tr>
</tbody>
</table>

5.3. Operational areas

The operational activities will be implemented in two separate locations, at South Eastern external land borders and Western Balkan area and an International Coordination Centre will be established in each location.

Commentary [A2]: The non-disclosed text contains detailed information regarding the modus operandi of law enforcement officials. It contains references to the methods applied by law enforcement officers to perform border control tasks in general and to counter illegal activities in particular. Its publicity would expose the working methods applied in those activities which would jeopardize the implementation of ongoing and future operations, and thus facilitate irregular migration and other cross-border crime such as facilitation of irregular immigration, trafficking in human beings and terrorism. Therefore, public security will be affected. In light of the above the text is not disclosed pursuant to the exception laid down in the first indent of Article 4(1)(a) of Regulation No 1049/2001 relating to the protection of the public interest as regards public security.

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1 Foreseeable duration of the joint operation as indicated in the Article 4(1)(b) of the Frontex Regulation.

2 Geographical area of the joint operation as indicated in Article 4(1)(c) of the Frontex Regulation.
5.3.1. South Eastern external land borders

International Coordination Centre (ICC SE)
The ICC SE will be established in the premises of [redacted].

At the Greek - Turkish land border:

[redacted]

will be established in the Integrated Centre for Migration and Border Management in [redacted].

At the Bulgarian - Turkish land border:

[redacted]

5.3.2. Western Balkans area

International Coordination Centre (ICC WB)
The ICC WB will be established in the premises of [redacted].

At the Croatian - Serbian land border:

[redacted]

At the Hungarian - Serbian land border:

[redacted]

5.4. Initial participants

<table>
<thead>
<tr>
<th>Host MS</th>
<th>Greece, Bulgaria, Croatia, Hungary</th>
</tr>
</thead>
<tbody>
<tr>
<td>Home MS</td>
<td>Austria, Belgium, Croatia, Czech Republic, Estonia, Finland, France, Germany, Greece, Hungary, Latvia, Lithuania, the Netherlands, Poland, Portugal, Romania, Slovakia, Slovenia, Spain, Switzerland, Sweden, the United Kingdom</td>
</tr>
<tr>
<td>Third countries</td>
<td>FYROM, Georgia, Serbia</td>
</tr>
<tr>
<td>Other Union agencies and bodies or International organizations</td>
<td>EUROPOL, EASO</td>
</tr>
</tbody>
</table>

5.5. **Operational briefings / debriefings**

All participants taking part in joint operation will receive the Operational briefing and debriefing delivered by representatives of Frontex and national authorities of host MS.

*The detailed information regarding operational areas, initial plan of deployed resources and operational briefing and debriefing is provided in Annex 4-6.*

*The standard plan of operational briefing and debriefing is available in the General Annex.*

6. **COOPERATION WITH THIRD COUNTRIES, OTHER UNION AGENCIES AND BODIES OR INTERNATIONAL ORGANIZATIONS**

6.1. **Cooperation with third countries**

Observers from third countries may only advise the guest officers and officers from the border guard services of the host MSs. The main goals of their participation are exchange of experience and obtaining practical experience in implementation of Schengen Border Code, in the framework of the bilateral cooperation between Greece and Turkey establishment of direct contact points have been accomplished resulting in regular operational information exchange.

*The more detailed information regarding the participation and tasks of Third Country Observers in joint operation is defined in Annex 7.*

6.2. **Cooperation with other Union agencies and bodies or International organizations**

During the joint operation cooperation with EUROPOL and EASO will be established.

*More detailed information about cooperation with other Union agencies and bodies or International organizations within land border activity is provided in Annex 8.*

7. **COORDINATION STRUCTURE**

7.1. **Partnership**

Frontex is the EU coordinator, initiating, promoting and facilitating the EU MS synchronized efforts to control the external borders.

The local authorities are the direct partners of Frontex and responsible for all border related activities within the joint operation.

The home MSs will support the achievement of operational objectives and implementation of activities by deploying their resources to the defined locations in particular periods of time.
7.2. Main operational structures / actors and their tasks

7.2.1. Member States
- International Coordination Centre (ICC)
- Head of ICC
- ICC Coordinator
- Joint Coordinating Board (JCBI) - ICC Coordinator, NO, FOC, etc.
- National Official (NO) - Officers of home MS deploying aerial assets (If applicable)
- Intelligence Officer (IO)
- Experts - EO, SGO, Officers of the host MS, EU experts
- Interpreters/Cultural Mediators (If applicable)
- Local Coordination Centre (LCC)
- Head of LCC
- LCC Coordinator
- FSO Operational
- Debriefing Coordinator
- Team Leader
- Liaison Officer (LO) - (If applicable)
- Guest Officers
- Local staff of the hosting MSs

7.2.2. Third Country
- Advisors/Third country observer

7.2.3. Frontex
- Frontex Coordinating Officer (FCO)
- Operational Manager (OM) and Operational Team (OT)
- Frontex Operational Coordinator (FOC)
- Frontex Support Officer (FSO)
- Operational Analyst (OA)
- Special Adviser for Debriefing Activities
- Frontex Situation Centre (FSC)
  o Senior Duty Officer (SDO)
  o Frontex Support Officer (FSO FSC)
  o FOS Service Managers
  o JODA Service Managers
- Frontex Liaison Office (Piraeus) (LFO)
- Training Unit (TRU)
- Pooled Resources Unit (PRU)

The tasks and roles of operational structures / actors are defined in the General Annex.
Description of the tasks and specific instructions to guest officers and other participants (Rules of engagement) are defined in Annex 3.
8. COMMAND, CONTROL, COMMUNICATION AND REPORTING

8.1. Command and control

Operational command of aerial and terrestrial assets of the participating MS remains with the respective MS, while the tactical command of the assets is in the hands of the ICC after consultation with the National Officials (NO).

Command and control of GO, interpreters /Cultural Mediators and Observers from Third countries remain with the competent national authority of the host MS.

SGO perform their tasks under the instructions from the border guards of the host MS, while their command and control is exercised by Frontex.

GO and SGO under FSO profile perform their tasks under the instructions and command and control of Frontex.

The general command and control provisions are defined in the General Annex.

Command and control scheme is defined in Annex 9.

Names of the host MS border guards and police responsible for cooperating with the teams, in particular those of the border guards/police who are in command of the teams during the period of deployment, and the place of the teams in the chain of command are included in Annex 11.

8.2. Operational communication

The operational communication between Frontex and all operational actors will be ensured via e-mail, cell and fixed line phones and videoconference as well as radio and satellite phones.

The information about joint operations (operational documents) will be accessible via FOSS.

Access to the website containing Operational Plan and other relevant operational documents, contact details are granted to participants of the joint operation according to FOSS procedures. Participants will be granted access to the webpage on FOSS after their introduction in OPERA. Other participants, who are not introduced in OPERA, will receive access after submission and authorization of the FOSS User Access Request Form. SGOs will be granted FOSS access by default to the joint operation page on FOSS, unless otherwise requested by the Operational Manager.

Detailed information about communication and FOSS is provided in the General Annex.

Contact details of participants can be found in Annex 11.

8.3. Communication with Press

Frontex is strongly committed to the principle of transparency, therefore, as a general rule, media should be granted access to operational areas.

Guest officers are allowed to talk to the media only within the limits set by specific guidelines for the participating officers below. Each team member taking part in the operation shall receive a laminated card with the specific guidelines.

A network of press offices of all involved authorities will be established and all contact details shall be sent to the press@frontex.europa.eu address. A compiled list will be distributed to all parties involved.

The communication strategy on the Border Control Operational Actions is common for Frontex and the Host Members States.
Host MSs may, depending on the needs, nominate Dedicated Press Officers (DPO) who will be entirely responsible for coordination of all matters related to interview requests, press visits to the operational area and any other press-related matter related to Flexible Operational Activities 2015 in general, as well as on the ground. They will work closely with the International Coordinator Centre Coordinators. Press visits to the operational areas will be organised by Frontex and, depending on the area of interest, by the host MSs authorities accordingly. Frontex Information and Transparency Unit may arrange, upon agreement with the ICC, the deployment of a GO with the profile of field press officer coordinator. If press officer would like to visit the HUN-SRB border section, one week is required for the HUN authorities to give all the necessary permissions.

Frontex communication policy, rules and guidelines for handling media requests are included in the General Annex.

The contact details of Frontex press office members (Spokesperson and Press Officer) and dedicated press officers of national authority of the host country are indicated in Annex 11.

8.4. Reporting

The examples of templates of all reports are provided in the General Annex. The templates in Word format are stored on FOSS.

8.4.1. Incidents reporting and JORA

All relevant incidents that have occurred within the joint operation shall be reported via JORA System.

Comprehensive information on JORA is provided in the General Annex.

The list of JORA actors, the Incidents reporting structure and JORA incident template attributes list are described in Annex 10.

The JORA Guidelines are available in FOSS.

Eurosur Fusion Services

The Eurosur Fusion Services EFS (Geospatial Information Service, Meteo Service and Visual Data Discovery Service) are available for the Member States to support decision-making, planning and execution of missions. Services should support MSs and their existing systems to enhance their situational awareness and reaction capabilities of own assets and human resources. Aligned with operational needs, these services are accessible via the Eurosur Network and the JORA Visualization Module. For more information, please send an e-mail to

8.4.2. Reports from participants

<table>
<thead>
<tr>
<th>Type of report</th>
<th>Description</th>
<th>Responsibility</th>
<th>To be sent to</th>
</tr>
</thead>
<tbody>
<tr>
<td>Daily Reporting Package</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ICC Daily report and/or JCB Minutes (including Patrolling Schedule)</td>
<td>Operational overview on a daily basis, covering the last 24 hours (06:00 - 05:59)</td>
<td>ICC</td>
<td>Shall be sent via functional email to FSC with cc to operational team functional email</td>
</tr>
<tr>
<td></td>
<td></td>
<td>NFPOCs of Host MSs, LCCs and participants in the JCB meeting.</td>
<td></td>
</tr>
<tr>
<td>Screening Reports</td>
<td>Information collected after each screening of the migrant (if applicable)</td>
<td>Screening experts, FSO Return</td>
<td>Shall be sent via functional email</td>
</tr>
<tr>
<td>Operation al briefing</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>----------------------</td>
<td>------------------</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Interviews</td>
<td>Information collected after each interview of the migrant</td>
<td>IO/TL/Debriefing Experts and emails of respective LCCs</td>
<td></td>
</tr>
<tr>
<td>Technical Equipment Mission Report</td>
<td>Information about the activity performed by the assets</td>
<td>NO</td>
<td></td>
</tr>
<tr>
<td>Report from National Briefing</td>
<td>Information on National briefing provided to participants of the JO</td>
<td>National Briefing Shall be sent to the Training Unit via email within 5 days</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>JORAs</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Incident reports from Reporting Units</td>
<td>Information collected by the reporting units from the operational area, within the scope of the JO provided to FSC</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Operational reporting</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Shift report</td>
<td>Outcome of the patrolling activity shall be sent immediately after the performed shift</td>
</tr>
<tr>
<td>Shift report of Focal Point Officer</td>
<td>Members of the ERT deployed at FPs may regularly report to the ICC established in the Framework of JO FDA 2015 land, through the established reporting channels of the Local Coordination Centre</td>
</tr>
</tbody>
</table>

8.4.3 Daily package

The Daily package shall be prepared by the ICC Staff and shall consist of the reports indicated in a chapter above.

The ICC is responsible for the dissemination of the Daily Package on a daily basis before 13.00 CET to Frontex (Operational Team and FSC) via functional emails and ICC address only. The Daily Package should be given filename YYYYMMDD.zip and sent from official ICC address only.

8.4.4 Serious Incident reporting

<table>
<thead>
<tr>
<th>Type of report</th>
<th>Description</th>
<th>Responsibility</th>
</tr>
</thead>
<tbody>
<tr>
<td>Serious Incident Report</td>
<td>A Serious Incident Report is an alert message that shall be reported immediately (within 2 hours after recognition) to FSC and the host MS’ authorities in case an incident, natural or caused by human action, occurs which may affect, or be relevant to a particular Frontex activity, the safety and security of participants in Frontex activities, the Agency’s mission and reputation, or any combination thereof, having special regard to any allegation of violation of Fundamental Rights.</td>
<td>All participants of the JO</td>
</tr>
</tbody>
</table>
Shall be sent immediately via functional emails [REDACTED] and host MS NFPVC.

The initial SIR shall be drafted in close cooperation with the LCC Coordinator in order to ensure correct and accurate dissemination of information.

As of 2015 operations the formal SIR has been implemented in JORA and therefore should be reported via JORA according to the SIR procedure in the general annexes of the operational plan.

**Serious Incidents Catalogue is available in the General Annex.**

### 8.4.5 Frontex reports

<table>
<thead>
<tr>
<th>Type of report</th>
<th>Description</th>
<th>Responsibility</th>
<th>To be sent</th>
</tr>
</thead>
<tbody>
<tr>
<td>FOC Weekly Report</td>
<td>Overview of the operational activities related to previous week</td>
<td>FOC</td>
<td>Shall be sent to Frontex via functional email [REDACTED]</td>
</tr>
<tr>
<td>Analytical Report/Update</td>
<td>Analytical assessment of the factors impacting the situation in the operational area, trends, patterns, on weekly, bi-weekly or monthly basis</td>
<td>OA (W-BW-MJAR shall be sent by FSC to the following email address [REDACTED])</td>
<td>The ILC shall disseminate the WIR to the participants deployed in the operational area (experts, NO) and to the contacts of all authorities involved in the JD. WAU shall be sent by FSC to the corresponding email addresses and uploaded on FOSS.</td>
</tr>
<tr>
<td>FSC Situational Report</td>
<td>Overview of the operational activities related to the 24-hour period of the preceding day</td>
<td>FSC SDO</td>
<td>Will be uploaded on FOSS under the responsibility of SDO to be accessible for MS and distributed to other stakeholders by email only in case they do not have access to FOSS.</td>
</tr>
</tbody>
</table>

### 9. ORGANISATIONAL ARRANGEMENTS AND LOGISTICS

#### 9.1. Arrangements of deployed resources

**9.1.1. Operational resources management system (OPERA)**

The Operational resources management system (OPERA) is an integrated web-based system for the management of the operational resources pooled and deployed in Frontex coordinated activities. Information related to the availability and deployment of the resources is available in the application.

All information required for issuing accreditation cards for participants shall be introduced by participating MS via Opera.

*More information about Opera is provided in the General Annex.*
9.1.2. Composition of the teams of guest officers and deployment of other relevant staff
The deployed officer from the home MS will form joint teams with the officers of the host MS in line with Article 10(3) of the Frontex Regulation.

9.1.3. Technical equipment deployed by Member States
Technical equipment deployed by the MS in the operational areas to foster the border control activities may include Helicopters, Fixed Wing Airplanes (FWA), Thermo Vision Vans (TVV), patrol cars, Dog Teams and any other type of equipment agreed and confirmed by Frontex and the MS.

All the patrolling activities performed by the technical equipment deployed by the MS (for the border control activities related to the operational areas) are considered as a part of operational activities under the hereby Operational Plan, disregarding whether, or to what extent, they are financially covered by Frontex.

9.1.4. Management of the operational assets deployed by Frontex
Pooled Resources and Joint Operations Units deal with the distribution and retrieval of operational assets in the operational areas, according to the procedures in place.

More information about arrangements of deployed resources and operational assets is available in the General Annex.
The initial plan of deployed resources is available in Annex 5.
All participants shall get familiar and apply the Tasks and specific instructions to guest officers and other participants (Rules of engagement) defined in Annex 3.

9.2. Transport and lodging
The use of rental car is to be approved in advance by the Operational Manager and expenses should be included in the relevant financial documents. In this case all practical/logistic issues should be arranged by participants themselves in advance.

Hellenic authorities, upon request delivered by the home MS to the Operational Team and the NPoC of Greece, will provide transportation for the deployed experts upon the arrival and prior their departure from [REDACTED] airport.

Bulgarian Border Police will provide transportation to and from Sofia and [REDACTED] in case of need and upon agreement in advance. The transportation upon arrival will be provided on the day before operational briefing with bus departing from Sofia airport terminal [REDACTED]. Transportation for departure from the operational area will be arranged during operational briefing upon request. In other case, deployed officers will have to arrange their own transportation.

When justified by the operational need, on ad-hoc basis on the request of one of the Host MSs Authorities or upon proposal of FSO Intel or FSO Return and in agreement with Host MSs a combined Guest Officers team composed of a screening and/or a debriefing expert and an interpreter will interview apprehended migrants. In case of flexible deployment the Host MS will facilitate the transportation of the combined team.

Information regarding accommodation can be found in Annex 12.

9.3. Field visits
Prior the deployment of aerial assets, it is recommended for home MS to perform a field visit in order to get familiar with the operational area, local authorities and other stakeholders. The field visit should be approved by the Operational Manager, Host MSs and agreed with the ICC Coordinator for advance.
9.4. Logistics

9.4.1. Heavy equipment, firearms and ammunition

Heavy equipment is highly recommended to be delivered on the day after operational briefing and shipped back on the day before debriefing day.

*Delivery addresses and list of contact persons are included in Annex 11.*

*Information regarding transportation of firearms and ammunition can be found in Annex 3.*

9.4.2. Diplomatic clearance and Night flights under VFR ATC clearance

The home MS deploying aerial assets shall make the necessary arrangements in advance to obtain the
Diplomatic clearance and Night flights under VFR ATC clearance (if required by the regulation of host MS) to allow the state aircraft to enter the airspace of host MS.

The home MS should respect the time needed for issuance of flight clearance according to national procedures and submit clearance request for the diplomatic clearance in time in order not to jeopardise the timely start of the mission.

10. EVALUATION

10.1. Member States and Third Countries

<table>
<thead>
<tr>
<th>Reports</th>
<th>Benchmarks</th>
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<tbody>
<tr>
<td>Report from Participant</td>
<td>Shall be submitted to Frontex within 7 calendar days after deployment via functional email: [REDACTED]. Relevant sections of the report will be distributed to TRU. Template of the report is available on FOSS</td>
</tr>
<tr>
<td>Final Report from Member State</td>
<td>Shall be submitted to Frontex attached to the request for payment via functional email: [REDACTED].</td>
</tr>
<tr>
<td>Final Report from Third Country</td>
<td>Template of the reports is available on FOSS</td>
</tr>
</tbody>
</table>

The final payment will not be processed until the final Reports from MS and Third country are not submitted to Frontex. In case only few GO were deployed by home MS, Report from Participant may be sufficient, if prior agreed with the Operational Manager.

10.2. Frontex

<table>
<thead>
<tr>
<th>Reports</th>
<th>Benchmarks</th>
</tr>
</thead>
<tbody>
<tr>
<td>Frontex Evaluation Report</td>
<td>The results of the joint operation will be evaluated and Frontex Evaluation Report (FER) will be transmitted within 60 calendar days after the termination of the JD to the Management Board together with the observations of the Fundamental Rights Officer referred to in Article 26a of the Frontex Regulation. FER will be uploaded on FOSS.</td>
</tr>
</tbody>
</table>
11. FINANCIAL PROVISIONS

In accordance with the decision of the Frontex Executive Director, Frontex will co-finance the joint operation. Frontex will reimburse eligible costs incurred by participating MS authorities in relation to deployments of human and technical resources provided that the Framework Partnership Agreement is in force.

Detailed financial provisions are described in the General Annex.
<table>
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<tr>
<th>Annex</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annex 1</td>
<td>Description and assessment of the situation</td>
</tr>
<tr>
<td>Annex 2</td>
<td>Operational objectives and indicators</td>
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<tr>
<td>Annex 3</td>
<td>Description of the tasks and specific instructions to guest officers and other participants (Rules of engagement)</td>
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<tr>
<td>Annex 4</td>
<td>Operational area</td>
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<tr>
<td>Annex 5</td>
<td>Initial plan of deployed resources</td>
</tr>
<tr>
<td>Annex 6</td>
<td>Operational briefing and debriefing</td>
</tr>
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<td>Annex 7</td>
<td>Cooperation with third countries</td>
</tr>
<tr>
<td>Annex 8</td>
<td>Cooperation with other Union agencies and bodies or International organizations</td>
</tr>
<tr>
<td>Annex 9</td>
<td>Command and control scheme</td>
</tr>
<tr>
<td>Annex 10</td>
<td>JORA (JORA actors, JORA Incidents Reporting Structure, JORA Incident Template Attributes' List)</td>
</tr>
<tr>
<td>Annex 11</td>
<td>Contact details</td>
</tr>
<tr>
<td>Annex 12</td>
<td>Accommodation</td>
</tr>
</tbody>
</table>