Dr. Josef Ackermann

Chairman of the Board of Directors, Institute of International Finance Chairman of the Management Board & the Group Executive Committee Deutsche Bank AG

Mr. Charles H. Dallara
Managing Director, Institute of International Finance

February 11, 2010

His Excellency Herman Van Rompuy President of the European Council

Dear Mr. President:

On behalf of the entire Board of Directors of the Institute of International Finance (IIF), we are writing to <u>invite you</u> to deliver a keynote address at the **2010 IIF Spring Membership Meeting**, which will take place from Thursday, June 10 through Friday, June 11 at the Hofburg Palace in Vienna, Austria.

We would be deeply honoured if you would agree to deliver a keynote address at a time of your convenience during our Plenary Session on Friday, June 11. Given the focus of the meeting on Europe's growing role in the global economy and international finance, our members would be especially interested in hearing your perspective on the broad geopolitical integration issues as well as other challenges facing Europe in the near future.

As you may know, the IIF is the only global association of financial institutions. Our 370 plus members include the world's leading commercial banks, investment banks, and an increasing contingent of asset management and insurance companies. We represent the interests of these firms on a wide range of important matters including ongoing regulatory reforms. For your reference, we have enclosed a list of our membership and Board of Directors.

Our meetings provide a wonderful platform for senior political leaders to reach a large group of global investors, bankers, policymakers, and opinion leaders. At our recent membership meeting, Prime Minister Recep Erdogan used this to great advantage to highlight the economic progress Turkey has made under his leadership. Other heads of state have made similar presentations, including those of Hungary, Poland and the Czech Republic to galvanize market support for their next phase of economic reform.

INSTITUTE OF INTERNATIONAL FINANCE

1333 H Street, NW, Suite 800E Washington, DC 20005-4770

**ELEPROSE 202.857.3600
FAX 202.775.1430
WEB III.com

SECRETARIAT DU CONSEIL DE L'UNION EUROPÉENNE SGE 10 2303

1333 H Street, NW, Suite 800 East • Washington, DC 20005 • Tel: (202) 857-3604 • Fax: (202) 833-1194 11 03. 2010

M. VAN DAELE

We anticipate that our 2010 Vienna gathering will be equally successful with more than 900 of the world's leading financiers, investors, and policymakers expected to attend. Our membership meetings continue to provide an exceptional forum for exchanging views on important issues in global finance and the world economy. IIF membership meetings have featured speeches by President José Manuel Durao Barroso, French Minister of Economy Christine Lagarde, U.S. Federal Reserve Chairman Ben Bernanke, His Majesty King Juan Carlos of Spain, and many other distinguished leaders. President of the European Central Bank Jean-Claude Trichet and former Hungarian Prime Minister Viktor Orbán have already accepted our invitation to address our gathering in Vienna.

As one of Europe's new influential leaders, your address will have special meaning to our global membership and indeed, be one of the highlights of the program. Our program would be greatly enriched by your participation and we hope that you will have the opportunity to join us. We look forward to your response.

Yours sincerely,

Dr. Josef Ackermann

lose abrader

Mr. Charles H. Dallara