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(SANTE); [REDACTED] (SANTE);  
(SANTE); [REDACTED] (SANTE); [REDACTED] (SANTE)  
**Subject:** Steering Board Meeting tomorrow 23 December  
**Attachments:** Agenda - Meeting of the Steering Board 23 December.docx  
**Categories:** Reg in ARES

Dear Members of the Steering Board,

Since we will not have a Steering Board this Friday and we still need to follow through with some issues before the end of the year, kindly note that we will convene a meeting of the **Steering Board tomorrow from 12h00.**

Please find attached the agenda.

You should have already received a WebEx invitation for tomorrow's meeting. Please let us know if this is not the case.

With kind regards,  
EC Vaccines Team