

From: [REDACTED] [JRDNL] <[REDACTED]@its.jnj.com>
Sent: 04 September 2020 22:27
To: [REDACTED] (SJ); [REDACTED] (SG-RECOVER);
[REDACTED] (SJ); [REDACTED] (SJ); [REDACTED],
Cc: [REDACTED] [JACDE]; [REDACTED] [JRDNL]; [REDACTED]
[JJCUS]; [REDACTED] [JPPBE]; [REDACTED]
[REDACTED]
Subject: RE: EC - J&J - APA
Attachments: J&J - EU APA (04.09.2020).DOCX

Sensitivity: Confidential

Dear Commission Team, Dear Joint Negotiation Team,

Please find attached our proposal for an Advance Purchase Agreement.

The draft is subject to review for [REDACTED], and as you will see, some items need some further work and discussion. Please also see some clarifying comments and questions in the footnotes of the document.

Obviously, please reach out to us at any time if you need further clarification or if we can otherwise be of help.

On behalf of the J&J team,

Kind regards,

[REDACTED]