



**EUROPEAN COMMISSION**  
**DIRECTORATE-GENERAL FOR HEALTH AND FOOD SAFETY**

Acting Director General

Brussels, SANTE.A.3/ 

Janssen Pharmaceutica NV  


Sent by email:  
@its.jnj.com

**Subject: SANTE/2020/C3/047: Development, production, priority-purchasing options and supply of COVID-19 Vaccines for EU Member States.**

Dear 

We are pleased to inform you that your offer has successfully passed the evaluation process of the above-mentioned tender.

This letter informs you on the outcome of the award procedure. Subject to the outcome of the opting out procedure with the Member States, our financial services will be further in touch with you in order to prepare and sign the specific contract. Implementation of the contract may not start before the contract is signed by both parties.

Yours faithfully,

Sandra GALLINA

[Ares signature]