

From: [REDACTED]@curevac.com>
Sent: [REDACTED]
To: EC VACCINES
Cc: [REDACTED] (SANTE); [REDACTED] (SG);
[REDACTED] (SJ); [REDACTED] (SJ); [REDACTED] (SJ);
[REDACTED] (COMP); [REDACTED]
(SANTE)
Subject: [REDACTED]
Attachments: [REDACTED]

Dear EC-Vaccines team

Please find attached the confidential pre-read which can be distributed to the group of Member State experts ahead of our presentation on Friday.

We plan to present a subset of the slides on Friday in 30 minutes and leave 30 minutes for an open Q&A session on the presented and pre-read materials.

Best regards
[REDACTED]

From: EC-VACCINES@ec.europa.eu <EC-VACCINES@ec.europa.eu>
Sent: [REDACTED]
To: [REDACTED]@curevac.com>
Cc: [REDACTED]@ec.europa.eu; [REDACTED]@ec.europa.eu; [REDACTED]@ec.europa.eu;
[REDACTED]@ec.europa.eu; [REDACTED]@ec.europa.eu;
[REDACTED]@curevac.com>; [REDACTED]@ec.europa.eu;
[REDACTED]@ec.europa.eu; EC-VACCINES@ec.europa.eu
Subject: [REDACTED]

Dear [REDACTED]

Thank you for your message.

Otherwise, please kindly confirm if the slot on [REDACTED] could be feasible.

Best regards,
EC Vaccines Team

From: [REDACTED] <[\[REDACTED\]@curevac.com](mailto:[REDACTED]@curevac.com)>
Sent: Monday, [REDACTED]
To: EC VACCINES <EC-VACCINES@ec.europa.eu>
Cc: [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] (SANTE)
[REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] (SG); [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>;
[REDACTED] (SJ); [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] (SJ)
[REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] (SJ); [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>;
[REDACTED] <[\[REDACTED\]@curevac.com](mailto:[REDACTED]@curevac.com)>; [REDACTED] (COMP)
[REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] (SANTE)
[REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] (SANTE) [REDACTED]
[REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>
Subject: [REDACTED]

Dear EC-Vaccines Team

Thank you for your email. We understand the strictures of the tender procedure.

[REDACTED]

If you believe that may inform the need to change the date for the presentation, and potentially keep it on the [REDACTED] as planned, let me know. In the meantime, I will reach out to my colleagues about [REDACTED] as suggested, and respond by COB tomorrow.

Best regards

[REDACTED]

From: EC-VACCINES@ec.europa.eu <EC-VACCINES@ec.europa.eu>
Sent: [REDACTED]
To: [REDACTED] <[\[REDACTED\]@curevac.com](mailto:[REDACTED]@curevac.com)>
Cc: [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>;
[REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>;
[REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>;
[REDACTED] <[\[REDACTED\]@curevac.com](mailto:[REDACTED]@curevac.com)>; [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>;
[REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>
Subject: [REDACTED]

Dear [REDACTED],

Due to the ongoing tender procedure, we would like to postpone the meeting for the Scientific/ technical presentation to MSs.

Could you please confirm if [REDACTED] could work for you?

Please kindly confirm by cob tomorrow. Many thanks.

Best regards,

[REDACTED]

On behalf of EC Vaccines Team

From: [REDACTED] (SANTE)
Sent: [REDACTED]
To: [REDACTED] <[\[REDACTED\]@curevac.com](mailto:[REDACTED]@curevac.com)>
Cc: [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>;
[REDACTED] (SANTE) <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>;
[REDACTED] (SG) <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>;
[REDACTED] (SJ) <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] (SJ)
[REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] (SJ)
[REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>;
[REDACTED] <[\[REDACTED\]@curevac.com](mailto:[REDACTED]@curevac.com)>;
(COMP) <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>;
(SANTE) <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>
Subject: [REDACTED]

Dear [REDACTED],

Thank you very much for this confirmation and the very good meeting this morning.

Please allow me to brief you on aspects of a forthcoming scientific presentation meeting.

We have indeed run such technical/scientific presentations to Member State experts of one hour but often the Q&A session overruns a little bit since the interest from the participants is so high.

A presentation of 30 minutes would be a good baseline to invite questions from the audience in the remaining half an hour.

Grateful for any pre-reads and the slides you intend to present if possible two days before the meeting so that we can distribute to participants in good time.

The profiles of the participants range from [REDACTED] to [REDACTED], from [REDACTED] to [REDACTED]

I trust this helps and is timely.

With kindest regards,

[REDACTED]

[REDACTED]

[REDACTED]



European Commission

DG SANTE

Unit

B-1049 Brussels/Belgium

ec.europa.eu

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From: @curevac.com
Sent: @ec.europa.eu
To: @ec.europa.eu
Cc: (SANTE) @ec.europa.eu;
ec.europa.eu;
(SJ) @ec.europa.eu; (SJ)
@ec.europa.eu; (SJ)
@ec.europa.eu;
@pm.gouv.fr @urpl.gov.pl;
@yahoo.com @igf.finances.gouv.fr;
curevac.com;
(COMP) @ec.europa.eu;
(SANTE) @ec.europa.eu
Subject: RE:

Dear dear EU team

We would like to confirm that we would be pleased to present on the technical/scientific aspects of the program to the Member States as proposed below. We understand it would be from 14:30 to 15:30

Please let us know of any logistical considerations. I suppose that a good format would be to send a pre-read at least 1 day before (building on the document we shared recently), select a subset of slides to present in 15-20 minutes and leave the rest of the time for a broad Q&A session – but we are happy to adapt to what has worked best in other settings.

We will share what we have at that time, understanding it is always a bit short of what could be presented a bit later with more data and more insights. But it will be already enough for a good discussion. After reading through the document we sent, let us know if there are specific additional topics that the experts might want to hear about.

When you have the information, could you also send us the list of the experts nominated by the member states?

Best regards

From: [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>
Sent: [REDACTED]
To: [REDACTED] <[\[REDACTED\]@curevac.com](mailto:[REDACTED]@curevac.com)>
Cc: [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>;
[REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>;
[REDACTED] <[\[REDACTED\]@pm.gouv.fr](mailto:[REDACTED]@pm.gouv.fr)>;
[REDACTED] <[\[REDACTED\]@urpl.gov.pl](mailto:[REDACTED]@urpl.gov.pl)>; [REDACTED] <[\[REDACTED\]@yahoo.com](mailto:[REDACTED]@yahoo.com)>;
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[REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>
Subject: RE: [REDACTED]

Dearest [REDACTED]

I understand, but I think it would be better to have you presenting the vaccine asap, as we had some other companies. You can somehow indicate that you will have fresher results [REDACTED]. I really recommend you come to the Member States as soon as you can. I hope it is feasible for you.
Best regards,
s

From: [REDACTED] <[\[REDACTED\]@curevac.com](mailto:[REDACTED]@curevac.com)>
Sent: [REDACTED]
To: [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>
Cc: [REDACTED] (SANTE) <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] (SI) <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] (SI) <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] <[\[REDACTED\]@pm.gouv.fr](mailto:[REDACTED]@pm.gouv.fr)>; [REDACTED] <[\[REDACTED\]@urpl.gov.pl](mailto:[REDACTED]@urpl.gov.pl)>; [REDACTED] <[\[REDACTED\]@yahoo.com](mailto:[REDACTED]@yahoo.com)>; [REDACTED] <[\[REDACTED\]@igf.finances.gouv.fr](mailto:[REDACTED]@igf.finances.gouv.fr)>; [REDACTED] <[\[REDACTED\]@curevac.com](mailto:[REDACTED]@curevac.com)>; [REDACTED] (COMP) <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] (SANTE) <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>
Subject: RE: [REDACTED]

Dear [REDACTED]

Thank you much for the proposition and the kind words.
Yes we are interested to do so, and let me come back to you with potential dates. I understand that [REDACTED] might be an option for you. We can definitely present this data I sent, but it would be great to get that [REDACTED] and I want to make sure with the team when we have it and if needed propose a few days later if that

is what it means – without delaying more than useful for a good discussion

Best regards

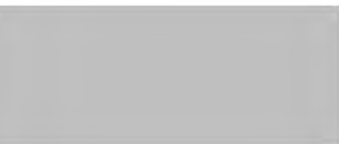
From: [redacted] <[redacted]@ec.europa.eu>
Sent: [redacted]
To: [redacted] <[redacted]@curevac.com>
Cc: [redacted] <[redacted]@ec.europa.eu>; [redacted] <[redacted]@ec.europa.eu>; [redacted] <[redacted]@ec.europa.eu>; [redacted] <[redacted]@ec.europa.eu>; [redacted] <[redacted]@pm.gouv.fr>; [redacted] <[redacted]@urpl.gov.pl>; [redacted] <[redacted]@yahoo.com>; [redacted] <[redacted]@jef.finances.gouv.fr>; [redacted] <[redacted]@curevac.com>; [redacted] <[redacted]@ec.europa.eu>; [redacted] <[redacted]@ec.europa.eu>
Subject: RE: [redacted]

Dear [redacted]

Many thanks for this, but I would like to give you the same opportunity that other companies had to present in 60-90 minutes your vaccine to the MS. We can arrange that for instance next Friday.

We believe in you, and it would be really good that tomorrow we get [redacted] My Colleagues are very helpful and I am sure that together we will reach the balanced result we reached with other companies. Such progress would really be important.

Kind regards,
S



European Commission
DG SANTE

SANTE.DG1 in charge of Directions B and C

✉ Office [redacted]
[redacted] Brussels/Belgium

Tel. +32 2 [REDACTED]
Fax +32 2 [REDACTED]
[REDACTED] [@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)

From: [REDACTED] [@curevac.com](mailto:[REDACTED]@curevac.com)>
Sent: [REDACTED]
To: [REDACTED] (COMP) [@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu);
[REDACTED] (SANTE) [@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)
Cc: [REDACTED] (SANTE) [@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu);
[REDACTED] (SANTE) <[@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>;
[REDACTED] (SG) [@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu);
[REDACTED] (SJ) <[@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] (SJ)
[REDACTED] [@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu);
<[@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] (SJ)
[REDACTED]
[REDACTED] [curevac.com](mailto:[REDACTED]@curevac.com)>
Subject: [REDACTED]

Dear EU team

I know tomorrow we are speaking about [REDACTED],
a wonderful topic.
But we don't forget that it is vaccines that have the public health impact,
not contracts.

So as we promised last time we spoke, we also wanted to provide you
with a confidential project update in terms of [REDACTED]

[REDACTED] We also put more information about
relevant [REDACTED] On the whole, we are much encouraged by
these results and our hypothesis is that [REDACTED]

[REDACTED] (under reserve of full data coming through and
appropriate analysis)

You can share this with your Member State technical and scientific
colleagues under the same strict confidentiality conditions.

Best regards
[REDACTED]

From: [REDACTED]
Sent: [REDACTED]
To: [REDACTED] [@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)
[REDACTED] [@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu) [@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)
Cc: [REDACTED] [@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu); [@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu);
[REDACTED] [@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu); [@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu);
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[REDACTED] [@yahoo.com](mailto:[REDACTED]@yahoo.com); [@igf.finances.gouv.fr](mailto:[REDACTED]@igf.finances.gouv.fr);

Subject: RE

Dear

We felt it was indeed easier to start clean once we had discussed all the comments and changes we wanted to make.

We are clearly intent on a productive discussion tomorrow on the topic, so we will aim to go back and redline your initial proposal, but very pragmatically won't be able to send it until probably late tonight.

However, the ideas we will redline the document and wish to discuss are essentially the ones reflected in the document we sent, so in terms of preparing the discussion, you can go through these few pages.

We look forward to our discussion tomorrow

Best regards

From [@ec.europa.eu](mailto:ec.europa.eu)

[@ec.europa.eu](mailto:ec.europa.eu)>

Sent:

To: [@curevac.com](mailto:curevac.com);

[@ec.europa.eu](mailto:ec.europa.eu)

Cc

[@ec.europa.eu](mailto:ec.europa.eu);

[@ec.europa.eu](mailto:ec.europa.eu);

[@ec.europa.eu](mailto:ec.europa.eu);

[@ec.europa.eu](mailto:ec.europa.eu);

[@ec.europa.eu](mailto:ec.europa.eu);

[@ec.europa.eu](mailto:ec.europa.eu);

[@pm.gouv.fr](mailto:pm.gouv.fr);

[@urpl.gov.pl](mailto:urpl.gov.pl);

[@yahoo.com](mailto:yahoo.com);

[@igf.finances.gouv.fr](mailto:igf.finances.gouv.fr);

[@com](mailto:com)

Subject: RE:

Dear

Thank you for your proposal as a reply to our clause. However, we have to express

In order to make our meeting tomorrow fruitful, we

We would very much like to have a constructive meeting without

In our experience an

[REDACTED] for no obvious benefit to either party.
This is the more so as time is of the essence in our discussions.

Looking forward to a constructive discussion tomorrow.

Kind regards,

[REDACTED]

[REDACTED] <[\[REDACTED\]@curevac.com](mailto:[REDACTED]@curevac.com)>
Sent: [REDACTED]
To: [REDACTED] (SANTE) <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>
Cc: [REDACTED] (SANTE) <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>;
[REDACTED] (SANTE) <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>;
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[REDACTED] <[\[REDACTED\]@pm.gouv.fr](mailto:[REDACTED]@pm.gouv.fr)>; [REDACTED] <[\[REDACTED\]@urpl.gouv.pl](mailto:[REDACTED]@urpl.gouv.pl)>;
[REDACTED] <[\[REDACTED\]@yahoo.com](mailto:[REDACTED]@yahoo.com)>; [REDACTED] <[\[REDACTED\]@igf.finances.gouv.fr](mailto:[REDACTED]@igf.finances.gouv.fr)>;
[REDACTED] <[\[REDACTED\]@](mailto:[REDACTED]@)>) [REDACTED] <[\[REDACTED\]@](mailto:[REDACTED]@)> .com>
Subject: RE: [REDACTED]
[REDACTED]

Dear [REDACTED]

I confirm that this coming Tuesday works on our side, 9:30-10:30 to discuss the [REDACTED] issues. On our side, it will be [REDACTED], our [REDACTED], and myself (all in cc for the emails/invitations). Thank you for proposing to organize the webex.

We have carefully reviewed the [REDACTED] document [REDACTED] provided to us, and send you back our revised proposal.

We look forward to the discussion

Best regards

[REDACTED]