



is anyway going to be very marginal one way or the other. The advantage would be that we could prepare everything on both sides limiting any administrative delay.

Best,

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**From:** [REDACTED]  
**Sent:** Sunday, November 22, 2020 3:54 PM  
**To:** [REDACTED] (SJ) [REDACTED] <[REDACTED]@ec.europa.eu> [REDACTED] <[REDACTED]@modernatx.com>  
**Cc:** [REDACTED] <[REDACTED]@modernatx.com>; [REDACTED] <[REDACTED]@modernatx.com>; [REDACTED] <[REDACTED]@modernatx.com>; [REDACTED] <[REDACTED]@modernatx.com>; [REDACTED] (SANTE) <[REDACTED]@ec.europa.eu>; [REDACTED] <[REDACTED]@modernatx.com>; [REDACTED] <[REDACTED]@aemps.es>; [REDACTED] <[REDACTED]@igf.finances.gouv.fr>; [REDACTED] (SANTE) <[REDACTED]@ec.europa.eu>; [REDACTED] (SG-RECOVER) <[REDACTED]@ec.europa.eu>; [REDACTED] (SJ) <[REDACTED]@ec.europa.eu>; [REDACTED] (SJ) <[REDACTED]@ec.europa.eu>; [REDACTED] <[REDACTED]@regeringskansliet.se>; [REDACTED] (SG) <[REDACTED]@ec.europa.eu>; GALLINA Sandra (SANTE) <[REDACTED]@ec.europa.eu>  
**Subject:** RE: Moderna - APA Draft Contract

All:

On behalf of Moderna, please find attached a revised draft of the Advance Purchase Agreement. Please note that, in the interest of time, I am circulating the revised draft to all parties simultaneously, and thus the draft remains subject to Moderna's further review and comments.

We stand by ready to meet with you to finalize the Advance Purchase Agreement.

Kindest regards,  
[REDACTED]

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**From:** [REDACTED]  
**Sent:** Friday, November 20, 2020 10:41 PM  
**To:** [REDACTED] <[REDACTED]@ec.europa.eu> [REDACTED] <[REDACTED]@modernatx.com>  
**Cc:** [REDACTED] <[REDACTED]@modernatx.com>; [REDACTED] <[REDACTED]@modernatx.com>; [REDACTED] <[REDACTED]@modernatx.com>; [REDACTED] <[REDACTED]@modernatx.com>; [REDACTED] <[REDACTED]@ec.europa.eu>; [REDACTED] <[REDACTED]@modernatx.com>; [REDACTED] <[REDACTED]@aemps.es>; [REDACTED] <[REDACTED]@igf.finances.gouv.fr>; [REDACTED] <[REDACTED]@ec.europa.eu>; [REDACTED] <[REDACTED]@ec.europa.eu>; [REDACTED] <[REDACTED]@ec.europa.eu>; [REDACTED] <[REDACTED]@regeringskansliet.se>; [REDACTED] <[REDACTED]@ec.europa.eu>; [REDACTED] <[REDACTED]@ec.europa.eu>  
**Subject:** RE: Moderna - APA Draft Contract

All:

Thank you once again for the excellent discussion today. On behalf of Moderna, please find attached a draft of [REDACTED]. Please note that, in the interest of time, I am circulating the draft to all parties simultaneously, and thus the draft remains subject to Moderna's further review and comments.

We confirm receipt of the additional documents that [REDACTED] provided to us. We will review and revert back to you this weekend.

Thank you once again.

Kindest regards,  
[REDACTED]

---

**From:** [REDACTED] <[REDACTED]@ec.europa.eu>  
**Sent:** Friday, November 20, 2020 3:15 PM  
**To:** [REDACTED] <[REDACTED]@modernatx.com>  
**Cc:** [REDACTED] <[REDACTED]@modernatx.com>; [REDACTED] <[REDACTED]@modernatx.com>; [REDACTED] <[REDACTED]@modernatx.com>; [REDACTED] <[REDACTED]@ec.europa.eu>; [REDACTED] <[REDACTED]@modernatx.com>; [REDACTED] <[REDACTED]@aemps.es>

[redacted]@igf.finances.gouv.fr; [redacted]@ec.europa.eu; [redacted]@ec.europa.eu;  
[redacted]@ec.europa.eu; [redacted]@ec.europa.eu; [redacted]@regeringskansliet.se;  
[redacted]@ec.europa.eu; [redacted]@ec.europa.eu

**Subject:** RE: Moderna - APA Draft Contract

Dear colleagues,

Following our excellent meeting today, please find enclosed our side of the home work including the two annexes promised. We will naturally need to proof read and double check cross references etc. once we have a clean version. The only substantive remaining point appears to be [redacted] and of course we need to also check the [redacted] annex once you have completed it.

Fingers crossed, we will get there soon.

Best, [redacted]

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**From:** [redacted]  
**Sent:** Friday, November 20, 2020 5:44 AM  
**To:** [redacted] (SJ) [redacted]@ec.europa.eu> [redacted]@modernatx.com  
**Cc:** [redacted]@modernatx.com; [redacted]@modernatx.com; [redacted]@modernatx.com;  
[redacted]@modernatx.com; [redacted]@modernatx.com; [redacted] (SANTE)  
[redacted]@ec.europa.eu>; [redacted]@modernatx.com; [redacted]  
[redacted]@aemps.es; [redacted]igf.finances.gouv.fr; [redacted]  
[redacted] (SANTE) [redacted]@ec.europa.eu>; [redacted] (SG-RECOVER)  
[redacted]@ec.europa.eu> [redacted] (SJ)  
[redacted]@ec.europa.eu>; [redacted] (SJ) <[redacted]@ec.europa.eu>;  
[redacted]@regeringskansliet.se; [redacted] (SG) [redacted]@ec.europa.eu>; GALLINA  
[redacted]@ec.europa.eu>

**Subject:** RE: Moderna - APA Draft Contract

All:

Thank you once again for the collaborative conversation on Thursday. On behalf of Moderna, please find attached a revised draft of the Advance Purchase Agreement. Please note that, in the interest of time, I am circulating the revised draft to all parties simultaneously, and thus the draft remains subject to Moderna's further review and comments.

Also, we confirm receipt of [redacted] email with the template for the annex on the [redacted]. Thank you for providing the template to us. Moderna's [redacted] reviewing and will prepare a revised draft of the annex, which will be provided to you under separate cover.

We look forward to working with you to finalize the Advance Purchase Agreement.

Kind regards,  
[redacted]

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**From:** [redacted]@ec.europa.eu>  
**Sent:** Thursday, November 19, 2020 12:36 PM  
**To:** [redacted]@modernatx.com  
**Cc:** [redacted]@modernatx.com; [redacted]@modernatx.com; [redacted]@modernatx.com;  
[redacted]@modernatx.com; [redacted]@modernatx.com; [redacted]@ec.europa.eu;  
[redacted]@modernatx.com; [redacted]@aemps.es;  
[redacted]@igf.finances.gouv.fr; [redacted]@ec.europa.eu;  
[redacted]@ec.europa.eu; [redacted]@ec.europa.eu;  
[redacted]@ec.europa.eu; [redacted]@regeringskansliet.se; [redacted]@ec.europa.eu;  
[redacted]@ec.europa.eu

**Subject:** RE: Moderna - APA Draft Contract

\*\*\*EXTERNAL\*\*\*

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Dear colleagues,

Following the constructive meeting a moment ago, please find enclosed a template for the annex on the [REDACTED]. Please go as far in detail as you consider reasonably possible.

Best regards [REDACTED]

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**From:** [REDACTED]  
**Sent:** Wednesday, November 18, 2020 4:01 PM  
**To:** [REDACTED] (SJ) [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] <[\[REDACTED\]@modernatx.com](mailto:[REDACTED]@modernatx.com)>  
**Cc:** [REDACTED] <[\[REDACTED\]@modernatx.com](mailto:[REDACTED]@modernatx.com)>; [REDACTED] <[\[REDACTED\]@modernatx.com](mailto:[REDACTED]@modernatx.com)>; [REDACTED] <[\[REDACTED\]@modernatx.com](mailto:[REDACTED]@modernatx.com)>; [REDACTED] <[\[REDACTED\]@modernatx.com](mailto:[REDACTED]@modernatx.com)>; [REDACTED] (SANTE) <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] <[\[REDACTED\]@modernatx.com](mailto:[REDACTED]@modernatx.com)>; [REDACTED] <[\[REDACTED\]@aemps.es](mailto:[REDACTED]@aemps.es)>; [REDACTED] <[\[REDACTED\]@igf.finances.gouv.fr](mailto:[REDACTED]@igf.finances.gouv.fr)>; [REDACTED] (SANTE) <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] (SG-RECOVER) <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] (SJ) <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] (SJ) <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] <[\[REDACTED\]@regeringskansliet.se](mailto:[REDACTED]@regeringskansliet.se)>; [REDACTED] (SG) <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>  
**Subject:** RE: Moderna - APA Draft Contract

All:

Further to my earlier email, we would like to provide you with a list of the [REDACTED] incurred by Moderna to date for the establishment and acceleration of the manufacturing and supply of mRNA-1273 for the Commission and the Member States:

[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

We look forward to speaking with you today.

Kind regards,  
[REDACTED]

---

**From:** [REDACTED]  
**Sent:** Wednesday, November 18, 2020 7:49 AM  
**To:** [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] <[\[REDACTED\]@modernatx.com](mailto:[REDACTED]@modernatx.com)>  
**Cc:** [REDACTED] <[\[REDACTED\]@modernatx.com](mailto:[REDACTED]@modernatx.com)>; [REDACTED] <[\[REDACTED\]@modernatx.com](mailto:[REDACTED]@modernatx.com)>; [REDACTED] <[\[REDACTED\]@modernatx.com](mailto:[REDACTED]@modernatx.com)>; [REDACTED] <[\[REDACTED\]@modernatx.com](mailto:[REDACTED]@modernatx.com)>; [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] <[\[REDACTED\]@modernatx.com](mailto:[REDACTED]@modernatx.com)>; [REDACTED] <[\[REDACTED\]@aemps.es](mailto:[REDACTED]@aemps.es)>; [REDACTED] <[\[REDACTED\]@igf.finances.gouv.fr](mailto:[REDACTED]@igf.finances.gouv.fr)>; [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>; [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>  
**Subject:** RE: Moderna - APA Draft Contract

Hi all:

Please find attached high-level issues list for our discussion today. Please note that this list is focused on the most substantive business issues, and we will propose additional revisions in writing in our next draft.

We look forward to speaking with you.

Kind regards,



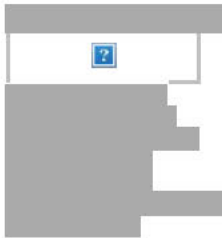
review. Also, please note that, in the interest of time, I am circulating the revised draft to all parties simultaneously, and thus the draft remains subject to Moderna's further review and comments.

We would appreciate the opportunity to schedule a time to discuss the revised draft with your team. We are available tomorrow during your afternoon and over the weekend.

We look forward to speaking with you.

Kind regards,

[REDACTED]



\*\*\*\*\*  
This message was sent from [REDACTED] and is intended only for the designated recipient(s). It may contain confidential or proprietary information and may be subject to the attorney-client privilege or other confidentiality protections. If you are not a designated recipient, you may not review, copy or distribute this message. If you receive this in error, please notify the sender by reply e-mail and delete this message. Thank you.  
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