

From: [REDACTED]
Sent: 19 September 2020 15:55
To: [REDACTED]
Cc: [REDACTED]
Subject: Novavax Initial Feedback on Indemnification Clause
Attachments: EC Indemnification Clause_20200918Ad (JW)(Redline).docx

Dear [REDACTED] and [REDACTED],

[REDACTED] and our internal team have made some initial comments to the Indemnification clause for you to pass along to the appropriate person(s) on your legal team so that we may continue to move forward on that part of the agreement.

Hope you both are enjoying your weekend & look forward to speaking soon!

Kind Regards,

[REDACTED]

NOVAVAX
Creating Tomorrow's Vaccines Today

21 Firstfield Road
Gaithersburg, MD 20878
Direct Line: [REDACTED]
Mobile: [REDACTED]
Email: [REDACTED]
www.novavax.com