

From: [REDACTED]
Sent: 25 August 2020 00:14
To: [REDACTED]
Cc: [REDACTED]
Subject: Novavax Draft [REDACTED]
Attachments: EU Commission_ [REDACTED].docx
Importance: High

Dear [REDACTED] and [REDACTED],

Please see the attached document as a preface for our discussion tomorrow. We are excited about the dose amount that we are able to reserve for the EU Commission. We look forward to speaking tomorrow.

Thank you,

[REDACTED]
Novavax, Inc.
[REDACTED]