

From: [REDACTED]
Sent: vendredi 18 décembre 2020 18:39
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: Call for tenders SANTE/2020/C3/087 for the development, production, priority-purchasing options and supply of COVID-19 Vaccines for EU Member States

Dear [REDACTED]

Thank you for your message.
As for your first question:

- We understand that if we have questions we are to use this email. We also understand that it could take up to a day for turn-a-round response. Can you confirm this is the current turn-a-round times on questions given the upcoming holidays for us both? Will your team be available over the weekend or over the holidays to answer questions?

We confirm that this email addressed is to be used for the questions.
The delays to answer your questions depend on different issues, so we cannot indicate a "standard" delay.

Easy procedural questions can be answered in few hours – up to one day.
For more complex issues, "less standard" questions, or questions requiring a decision of an entitled hierarchical level, the answer might take longer than a day. The same applies for reaching out to colleagues over holiday periods. Therefore please be aware that the questions too close to the deadline, might stay unresolved. Don't hesitate to ask the questions early enough in the process.

We assure you that our services give the utmost priority to this call for tender and the appropriate permanence is assured for handling the questions also during weekends and holidays.

The answer to your second question will follow.

Best regards

[REDACTED]



DG for Health and Food Safety

[REDACTED]

From: [REDACTED] >
Sent: Friday, December 18, 2020 3:59 PM
To: [REDACTED]
[REDACTED]

[REDACTED]
Subject: RE: Call for tenders SANTE/2020/C3/087 for the development, production, priority-purchasing options and supply of COVID-19 Vaccines for EU Member States

Dear [REDACTED],

First and foremost we acknowledge receipt of your email and greatly appreciate the opportunity to respond to the EU tender for the development, production, priority-purchasing options and supply of COVID-19 Vaccines for EU Member States. We are very eager to ensure that we provide a robust & complete submission that meets the Sante Procurement Team needs.

To ensure completeness I would like to ask a few questions that will help guide our ability to file a successful submission:

- We understand that if we have questions we are to use this email. We also understand that it could take up to a day for turn-a-round response. Can you confirm this is the current turn-a-round times on questions given the upcoming holidays for us both? Will your team be available over the weekend or over the holidays to answer questions?
- Regarding the holidays – like you, we are going to be doing our best to ensure adequate resources to complete the submission on time. To that end, we must kindly ask if there *is any consideration that can be given acknowledging the overlap of the upcoming holidays (for us both) by granting an extension of time on the* [REDACTED] [REDACTED] ?

We look forward to hearing back from you. Thank you again for your consideration.

Kindest Regards,

[REDACTED]
Senior Vice President, Global Sales

NOVAVAX
Creating Tomorrow's Vaccines Today

21 Firstfield Road
Gaithersburg, MD 20878

Direct Line: [REDACTED]

Mobile: [REDACTED]

Email: [REDACTED]

www.novavax.com

From: [REDACTED]

Sent: Thursday, December 17, 2020 1:21 PM

To: [REDACTED]

Subject: Call for tenders SANTE/2020/C3/087 for the development, production, priority-purchasing options and supply of COVID-19 Vaccines for EU Member States

[REDACTED]

Dear [REDACTED],

I am pleased to request you to submit a tender in response to the call for tenders in the subject.

Please find enclosed for your consideration the following procurement documents:

1. Invitation to tender
2. Tender specifications
3. Annex 6 – Financial offer
4. Annex 7 – Commission Decision on approving the agreement with Member States on procuring Covid-19 vaccines on behalf of the Member States and related procedures
5. Annex 8 – Draft Advanced Purchase Agreement (APA)

If you are interested to submit a final tender, please send your offer by e-mail to [REDACTED]

Best regards,
On Behalf of Sandra Gallina

[REDACTED]



European Commission
DG Health and Food Safety

[REDACTED]