

From: [REDACTED]
Sent: 06 December 2020 14:43
To: [REDACTED]
Cc: [REDACTED]
Subject: Novavax / [REDACTED]
Attachments: EC_HOT_20201205Rd.docx

Importance: High

Hello [REDACTED],

Attached please find the non-binding [REDACTED]. Let us know if you have any questions and / or comments.

Regards,

[REDACTED]

NOVAVAX
Creating Tomorrow's Vaccines Today

21 Firstfield Road
Gaithersburg, MD 20878

Direct Line: [REDACTED]

Mobile: [REDACTED]

Email: [REDACTED]

www.novavax.com