

**From:** [REDACTED]@mckinsey.com>  
**Sent:** jeudi 19 novembre 2020 17:17  
**To:** RYAN John-F (SANTE)  
**Cc:** [REDACTED]; [REDACTED]; [REDACTED]; SANTE DIRECTOR C;  
**Subject:** European Health Union - following up on our conversation  
**Attachments:** McKinsey\_Global\_Public\_Health\_Qualifications\_Introduction\_to\_Our\_Work\_in\_Outbreaks\_and\_Pandemics.pdf

Dear John,

I hope all is well. We were delighted to see the Communications on the European Health Union and read about the high ambitions and breadth of the agenda that you are driving. Great to see all the initiatives getting into motion since our conversation a few weeks ago.

You had requested that we share some qualifications relevant to your topics of interest. I'm attaching a few pages and would be available to share more details on each of the elements.

I would also like to introduce you to some of my senior colleagues (in cc) who are driving some of the topics you are interested in on our side [REDACTED]. Assuming your permission, I will ask our assistants to find time for an online meeting.

Best regards,

[REDACTED]

[REDACTED]  
McKinsey & Company, Inc. | Place de Cornavin 7 | 1201 Geneva | Switzerland  
Mobile +41 [REDACTED]  
[REDACTED]@mckinsey.com

Assistant [REDACTED] | Direct +41 [REDACTED]  
[REDACTED]@mckinsey.com

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