

From: CAB TIMBERHARKS ARCHIVES  
To: CAB TIMBERHARKS ARCHIVES  
Subject: RE: Ares(2020)7490799 rencontre virtuelle 17066  
Date: jeudi 8 décembre 2020 12:14:47  
Attachments: image001.png  
image002.png  
image003.jpg

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From: [REDACTED] <[REDACTED]@loreal.com>  
Sent: Tuesday, December 22, 2020 11:11 AM  
To: [REDACTED] <[REDACTED]@ec.europa.eu>  
Cc: [REDACTED] <[REDACTED]@loreal.com>  
Subject: RE: Ares(2020)7490799 rencontre virtuelle 17066

Thank you for your prompt reply.  
February 1 would suit us very well.  
Thank you.  
Best  
[REDACTED]

C1 - Internal use

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From: [REDACTED] <[REDACTED]@ec.europa.eu>  
Sent: mercredi 22 décembre 2020 11:09  
To: [REDACTED] <[REDACTED]@loreal.com>  
Cc: [REDACTED] <[REDACTED]@loreal.com>  
Subject: RE: Ares(2020)7490799 rencontre virtuelle 17066

Notice: External mail

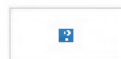
Dear Ms [REDACTED],

Thank you for your feedback.  
As an alternative we could propose you a slot on 1 February at 14h30 or on 3 February at 10h00.  
Would be any of these slots also suitable on your side?  
Wishing you a Merry Christmas to you as well!

Kind regards,

[REDACTED]

[REDACTED]



European Commission  
PFR1-12/761  
B-1049 Brussels/Belgium  
[REDACTED] <[REDACTED]@ec.europa.eu>

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From: [REDACTED] <[REDACTED]@loreal.com>  
Sent: Tuesday, December 22, 2020 10:33 AM  
To: [REDACTED] <[REDACTED]@ec.europa.eu>  
Cc: [REDACTED] <[REDACTED]@loreal.com>  
Subject: RE: Ares(2020)7490799 rencontre virtuelle 17066

Dear Mrs [REDACTED], thank you for your email.  
Would it be possible to hold the meeting a little later in the afternoon of the 25<sup>th</sup>? between 16 and 19h? Other slots would also be possible on the other days of that week.  
I take the opportunity to wish you a merry Christmas.  
Best regards  
[REDACTED]

C1 - Internal use

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From: [REDACTED] <[REDACTED]@ec.europa.eu>  
Sent: lundi 21 décembre 2020 18:19  
To: [REDACTED] <[REDACTED]@loreal.com>  
Cc: [REDACTED] <[REDACTED]@loreal.com>  
Subject: RE: Ares(2020)7490799 rencontre virtuelle 17066

Notice:  
external  
mail

Dear Ms [REDACTED]

Could we kindly ask you to reschedule the meeting for 25 January at 14h30 as Ms [REDACTED] has to participate in another meeting with EFP

Timmermans on 22 January?

We remain flexible to explore others lots if the newly proposed one does not suit you. Could you please kindly check and confirm.  
We apologise for any inconvenience this have caused to you.

Kindly thank you in advance for your understanding.

Best regards,

[REDACTED]

[REDACTED]



European Commission  
AFRL-12/261  
R-1049 Brussels/Belgium  
[REDACTED] [\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)

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From: [REDACTED] <[\[REDACTED\]@loreal.com](mailto:[REDACTED]@loreal.com)>  
Sent: Friday, December 11, 2020 4:55 PM  
To: [REDACTED] <[\[REDACTED\]@loreal.com](mailto:[REDACTED]@loreal.com)>  
Cc: [REDACTED] <[\[REDACTED\]@loreal.com](mailto:[REDACTED]@loreal.com)>  
Subject: RE: Ares(2020)7490799 rencontre virtuelle L'Oréal

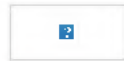
Dear Mr [REDACTED],

Kindly thank you for your feedback.  
We have just sent you Wehcx invitations for the video call in subject.  
Please kindly flag if these are not well received.

Best regards,

[REDACTED]

[REDACTED]



European Commission  
AFRL-12/261  
R-1049 Brussels/Belgium  
[REDACTED] [\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)

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From: [REDACTED] <[\[REDACTED\]@loreal.com](mailto:[REDACTED]@loreal.com)>  
Sent: Friday, December 11, 2020 2:06 PM  
To: [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>  
Cc: [REDACTED] <[\[REDACTED\]@loreal.com](mailto:[REDACTED]@loreal.com)>  
Subject: RE: Ares(2020)7490799 rencontre virtuelle L'Oréal

Dear Mrs [REDACTED],  
Thank you very much.  
You can send the invite to Mr [REDACTED] copied on that email and myself.

[REDACTED] <[\[REDACTED\]@loreal.com](mailto:[REDACTED]@loreal.com)>  
[REDACTED] <[\[REDACTED\]@loreal.com](mailto:[REDACTED]@loreal.com)>

Thank you for your very kind help.  
Best regards



Rue de Treves 45, 5ème étage, 1040 Bruxelles.

[REDACTED] <[\[REDACTED\]@loreal.com](mailto:[REDACTED]@loreal.com)>

PS We work flexibly at L'Oréal. [REDACTED] have sent this email as a note that is not new one for me. I do not expect you to respond or it ends de you a your business hours.

Cd - Internal use

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From: [REDACTED] <[\[REDACTED\]@PR.FINRA.FI](mailto:[REDACTED]@PR.FINRA.FI)>  
Sent: vendredi 10 décembre 2020 20:17

To: [REDACTED] <[REDACTED]@loreal.com>  
Subject: RE: Ares(2020)7490709 rencontre virtuelle L'Oréal



Chère Mme [REDACTED]

Kindly thank you for confirming the slot on 22 Jan at 10h00 which is well pencilled in our agenda.  
We will set up a video call via Webex and for that we would kindly ask you to send us the e-mail addresses of the participants on your side.

Thank you in advance.

Kind regards

[REDACTED]  
[REDACTED]



European Commission  
RFRI-12/261  
B-1049 Brussels/Belgium  
[REDACTED] <[REDACTED]@ec.europa.eu>

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From: [REDACTED] <[REDACTED]@loreal.com>  
Sent: Thursday, December 10, 2020 3:07 PM  
To: [REDACTED] <[REDACTED]@ec.europa.eu>  
Subject: RE: rencontre virtuelle L'Oréal

Chère Madame,  
Thank you very much for the email and the slot, which is convenient for M. [REDACTED] and myself.  
Would you send us an invitation or would you like me to ?

Thank you and best regards

[REDACTED]

C1 - Internal use

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From: [REDACTED] <[REDACTED]@ec.europa.eu>  
Sent: jeudi 10 décembre 2020 10:44  
To: [REDACTED] <[REDACTED]@loreal.com>  
Subject: RE: rencontre virtuelle L'Oréal

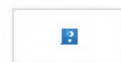


Chère Mme [REDACTED]

Following the exchange of mails below, we could propose you a slot for a video call with Mr Antoine Colombari on 22 January at 10h00 if also suitable for Mr [REDACTED].  
Could you please kindly check and let us know?

Kind regards,

[REDACTED]  
[REDACTED]



European Commission  
RFRI-12/261  
B-1049 Brussels/Belgium  
[REDACTED] <[REDACTED]@ec.europa.eu>

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From: COLOMBARI Antoine (CAR-T/M/FRMANS) <[REDACTED]@ec.europa.eu>  
Sent: Monday, December 7, 2020 1:34 PM  
To: [REDACTED] <[REDACTED]@loreal.com>  
Cc: [REDACTED] <[REDACTED]@ec.europa.eu>  
Subject: RE: rencontre virtuelle L'Oréal

Chère Mme [REDACTED]  
Désolé de donner suite à votre email aussi tardivement.  
Si cela vous convient, je vous propose de trouver un moment pour échanger janvier [REDACTED] (en copie) va revenir vers vous pour fixer un créneau.  
N'hésitez pas à me dire dans l'intervalle s'il y a des sujets plus particuliers que vous souhaiteriez approfondir.  
Meilleures salutations,  
[REDACTED]

Antoine Colombani  
Cabinet of Executive Vice President Frans Timmermans  
European Commission  
Office: Berlaymont 1205B  
Tel: +32 2 287 4513  
GSM: +32 460 75 20 67

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From: [REDACTED] <[REDACTED]@loreal.com>  
Sent: Thursday, November 19, 2020 6:44 PM  
To: COLOMBANI Antoine (CAR-TIMMERMANS) <[REDACTED]@ec.europa.eu>  
Subject: rencontre virtuelle L'Oréal

Bonjour M. Colombani,

Je rebondis un peu tardivement sur cette introduction de [REDACTED] et m'en excuse.

Nous nous sommes rencontrés à deux ou trois reprises je pense, la dernière étant lors de votre intervention virtuelle au W1 forum, mais avant avec le Club des Grandes entreprises françaises.

Je me demandais si vous avez un peu de temps à me consacrer pour échanger autour du green deal et certains sujets prioritaires ? J'aurais souhaité notamment zoomer avec vous ce qui est attendu de l'industrie au niveau européen dans un contexte COVID 19 et post COVID 19 si particulier. Vous savez peut être qu'en juin nous avons pris de nouveaux engagements de développement durable, réunis dans un programme appelé 'L'Oréal for the Future', qui semble assez aligné avec le Green Deal. Mais c'est un agenda en progrès.

En espérant qu'une telle rencontre peut être possible, je reste dans l'attente de votre réponse.

Je vous prie d'agréer mes salutations les meilleures.

[REDACTED]

[REDACTED]

Rue de Trèves 45, 5ème étage, 1040 Bruxelles.

[REDACTED] <[REDACTED]@loreal.com>

PS We work flexibly at L'Oréal. I have sent this email at a time that is convenient for me. I do not expect you to respond to it outside your usual business hours.

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C1 - Internal use

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From: [REDACTED] <[REDACTED]@loreal.com>  
Sent: jeudi 29 octobre 2020 10:17  
To: [REDACTED] <[REDACTED]@ec.europa.eu>  
Cc: [REDACTED] <[REDACTED]@loreal.com>  
Subject: Paris Peace Forum - session L'Oréal

Bonjour Antoine

Comme convenu, tu trouveras ci-dessous la description de la session du Paris Peace Forum si tu dois partager en interne. Comme tu peux voir, nous attendons toujours la confirmation de quelques uns des participants. Je suis confiant qu'en aura ces porte-paroles du Stockholm Resilience Center et du CDP.

N'hésite pas à me dire si tu as besoin d'autres informations et merci encore d'avoir accepté d'y participer !

J'en profite pour te présenter [REDACTED] notre directrice aff. res européennes à Bruxelles avec qui je travaille beaucoup et qui aimera t bien te rencontrer à l'occasion (de manière virtuelle évidemment).

A bientôt

[REDACTED]

[REDACTED]

[REDACTED] <[REDACTED]@loreal.com>

41, rue Martre - 92119 Clichy Cedex

[REDACTED] <[REDACTED]@loreal.com>

#### The Paris Peace Forum

The Paris Peace Forum was launched in 2018 by French President Emmanuel Macron to promote collective action on today's most pressing global issues. The inaugural Forum attracted 65 Heads of State and government leaders from governmental and corporate sectors as well as from civil society.

The Paris Peace Forum is now an annual international event focused on reviving and improving global governance. Conceived as a response to rising tensions and the deterioration of the multilateral system, the Forum is based on a simple idea: cooperative solutions are key to tackling global problems and to ensuring durable peace.

This year, the Forum will be taking place November 12<sup>th</sup> and 13<sup>th</sup> and has been transformed into a fully digital event in light of the Covid situation. On November 13<sup>th</sup>, Alexandra Palti, L'Oréal's Global Corporate Responsibility Officer will moderate a panel discussion on how companies are navigating the complexity of climate change and implementing multi-dimensional approaches to mitigate the climate risks.

The panel discussion will be a "closed door" session with only about 25 Forum attendees made up of distinguished leaders from government, business and NGOs.

#### Our proposed Panel for the Forum: How organizations navigate the complexity of climate change

Although companies are accustomed to adapting to changing market conditions, the challenge of adapting to multi-factorial environmental risks is far greater. The complexity of climate risks for companies is further increased when also accounting for the potential societal effects incurred by climate change.

However, some companies are trying to navigate the complexity by adopting innovative approaches, such as the planetary boundaries framework or internal carbon pricing, that can capture & measure the environmental impacts and thus help define a mitigation strategy.

The present round-table will debate the newest ways companies or other organizations can future proof their business models and sustainability strategies. What solutions are available and what organizational changes would they imply? The panel will include perspectives from a wide array of leaders from the corporate world as well as public institutions and civil society.

Themes	Proposed Participants
Climate Change - What is at stake? (Planetary Boundaries, Climate justice)	TO BE CONFIRMED 1. Stockholm Resilience Center – [REDACTED] 2. Igarapé Institute – [REDACTED] or World Resources Institute – [REDACTED]
What civil society and public authorities have to say and how they can foster action	TO BE CONFIRMED 1. Antoinette Colombari, Member of cabinet of Frans Timmermans, Executive Vice President for the European Green Deal 2. Someone to present the Science Based Targets initiative (WRI, CDP, WWF)
How companies navigate this	TO BE CONFIRMED 1. Walmart – [REDACTED] And/Or 2. H&M – [REDACTED]

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