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- Abridged version -

EUROPEAN PACKAGING POLICY

The consequences of a deposit system for disposable packaging based on the German example

AGVU

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Using Germany as an example, this study aims to illustrate the impact of introducing deposits on disposable packaging

Goals of the study

- To outline the development and goals of the German Packaging Ordinance as basic conditions for the setting up of a deposit system for disposable drinks packaging
- To analyze and reveal the consequences of setting up a deposit system for disposable drinks packaging for the different groups involved with special focus on economic conditions and inefficiencies
- To sum up results in order to help other countries learn lessons from the German example recommendation for optimized house-hold-based collection as consumer and environmentally friendly system with lower costs than a deposit system
- To gather facts and figures about the consequences of introduction of a depost system in Germany

Source: Roland Berger MUC-05375-005-01-01-E.ppt | 2

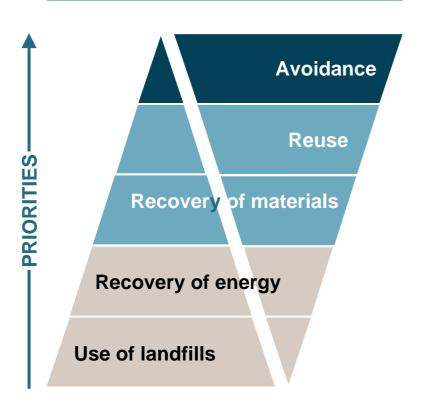




European packaging policy is based on the principle of responsibility for products – Waste avoidance commands top priority

European packaging policy

Goals



Principles

- The German Packaging Ordinance (1991) was the forerunner of the European Directive ("European Parliament and Council Directive 94/62/EC of December 20, 1994, on Packaging and Packaging Waste")
- European packaging policy is based on the principle of responsibility for products and states waste avoidance as its top priority
- Responsibility for products involves:
 - Taking steps to avoid waste and providing for recovery and recycling options as early as the production phase
 - Using recoverable waste and/or secondary raw materials
 - Taking waste back and recycling or disposing of it after it has been used
- In practice, this legislation is enforced by **minimum** recycling quotas with which member states must comply

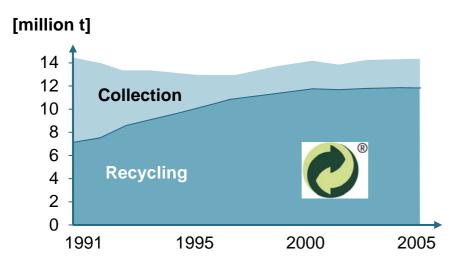




The DSD dual system launched in 1990 created an efficient collection system that realized high recycling rates

Household-based collection via Duales System Deutschland (DSD)

Waste situation



Description

- In the late 1980s/early 1990s, the focus was on avoiding and reducing waste – Recycling was not yet widespread
- 1990 The individual obligation to accept returned packaging anchored in the Packaging Ordinance necessitated a system via which retail and industry could take back packaging materials
- Recycling rates have risen sharply since the Packaging Ordinance came into force in 1991
- The volume of waste left over for disposal (incineration/landfills) has fallen steadily
- DSD collects and handles 62.7 kg of recyclable materials per German resident – the highest percapita figure in the world
- Consumers' awareness of the value of packaging waste has been transformed

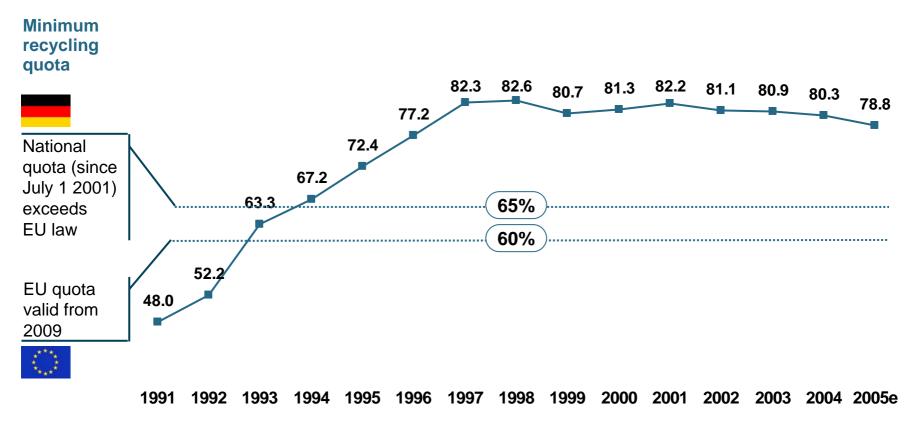






Germany already meets the minimum national recycling quota (Packaging Ordinance) and the EU standards valid as of 2009

Recycling quotas for selected materials¹⁾ in Germany, 1991-2005 [%]



¹⁾ Glass, tinplate, aluminum, plastics, paper and liquid packaging board account for around 82% of total packaging consumption



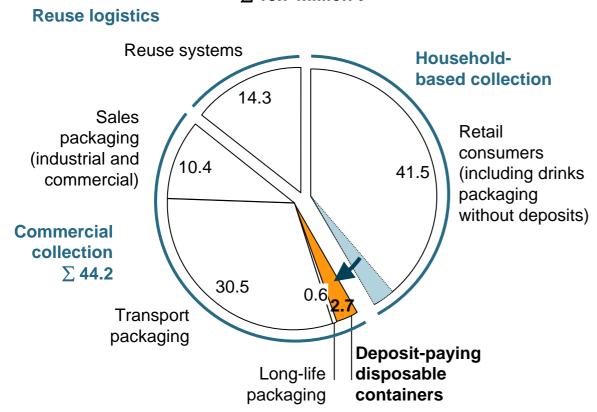




Disposable drinks packaging accounts for only a small fraction of the total packaging waste volume – 2.7% in 2005

Packaging consumption by form of collection in 2005 [%]





Notes

- The market defined by the Packaging Ordinance consists of three parts:
 - Household-based collection
 - Commercial collection
 - Reuse logistics
- Introduction of compulsory deposits took disposable drinks packaging out of the household-based collection segment and fed it into a separate collection system

Source: GVM MUC-05375-005-01-01-E.ppt | 6





Since May 2005, a uniform deposit of 25 cents has been compulsory, e.g. for beer, water and soft drinks sold in disposable packaging

Compulsory deposits arrangement in Germany¹⁾

A compulsory deposit ...

... of 25 cents

... applies only to certain types of drinks ...

Beer, mixed drinks

alcoholic beer

... sold in certain types of packaging (type and size)

Compulsory deposits

- Deposit is levied initially by the bottler and then passed down through every link in the retail chain
- Consumers pay the deposit when they buy



25 cents

- Water
 - Carbonated or not

containing beer and non-

- Flavored or not
- Soft drinks
 - Carbonated or not
- Energy drinks
- Fruit juice drinks
- Mixed alcohol drinks

 Ruling applies to volumes from 0.1 liter through 3 liters

- Materials covered:
 - Metal

From 0

- Glass
- Plastics

Obligation to accept returns

- Retailers must take back empty packaging ...
 - ... in return for the deposit
 - ... free of charge

Source: Packaging Ordinance

... in the vicinity of the place of sale ...

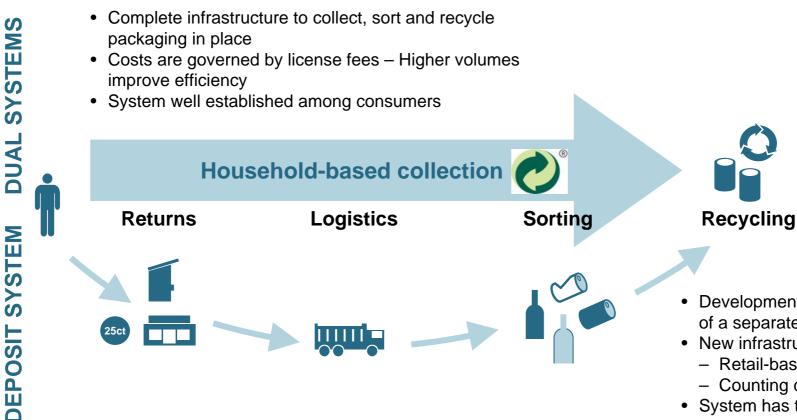
Uniform
 compulsory
 deposit of 25
 cents regardless
 of the type of
 drink/size of the
 container





Existing dual system infrastructures are not being used -Operating a compulsory deposit system in parallel erodes efficiency

Collection systems



- Development and operation of a separate system
- New infrastructure needed
 - Retail-based machines
 - Counting center capacity
- System has to be explained to consumers

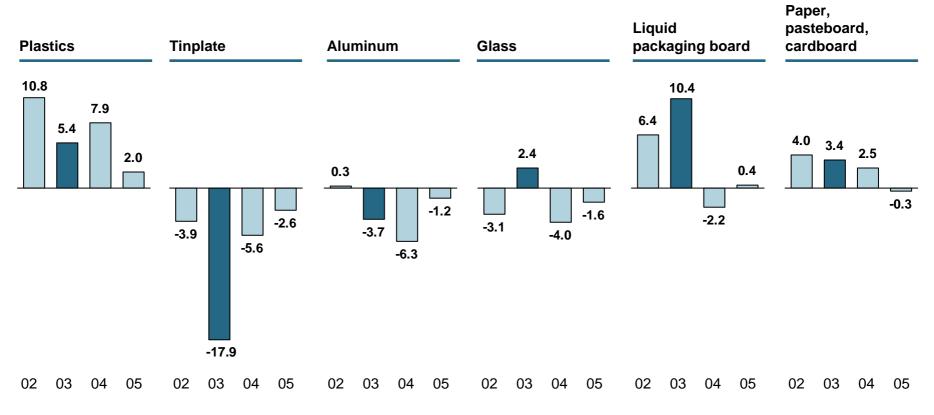






Introduction of compulsory deposits in 2003 triggered disruptions – some of them very pronounced – throughout the packaging market

Year-on-year changes in packaging consumption¹⁾, 2002-2005 [%]



Introduction of compulsory deposits on disposable packaging

Source: GVM MUC-05375-005-01-01-E.ppt | 9

¹⁾ Glass, tinplate, aluminum, plastics, paper and liquid packaging board account for around 82% of total packaging consumption





In terms of environment policy, compulsory deposits do not meet the goals of the Packaging Ordinance

Impact

Introduction of compulsory deposits MORE significantly accelerated the destabilization **REUSABLE** of the reusable packaging system **PACKAGING Environ-** Reusable quota is falling consistently mental • Drinks packaging accounts for only 6% policy of littering, so no material impact **LESS** • The majority of litter in the form of non-**LITTERING** goals for packaging materials – wrappers??, compulsory cigarettes, etc. - remains unaffected deposits Drinks packaging accounts for only 2.7% of **MORE** packaging consumption, so no material RECYCLING impact • Recycling rates already high – mainly thanks to dual systems





The various groups involved have had to shoulder huge investments and ongoing annual costs

System used to identify economic impact

Groups involved

Retail

- Industry
 - Bottlers
 - Packaging manufacturers
 - Label printers
 - Can vendors

Parameters analyzed

Investment to develop the deposit system

- Assumption: Replacement investment is effected in each period Consequence: Interest charges do not decrease
- (conservative calculation)
- **Depreciation** is based on useful life and is **factored** into the annual cost

Annual cost to operate and maintain the deposit system

 Assumption: Market volume of 14 billion disposable containers p.a.

Impact

Initial investment:

EUR 726 m

Annual cost: **EUR 793 m**

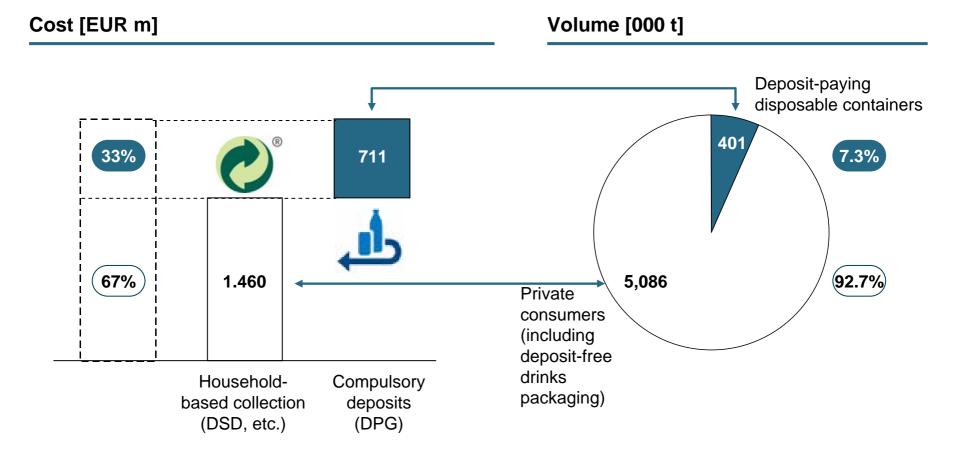
Source: Roland Berger





Industry has to pay 33% of collection costs to handle just 7.3% of the total volume

Packaging collection in the private consumer segment in 2005







Compulsory deposits further destabilized the reuse system – Existence of a separate collection system led to inefficiencies in dual systems



Impact on retail and industry



- Reusable packaging quota not stabilized
- Investments necessary in systems to accept returned packaging and in a clearing system
- Drivers for disposable drink packaging remain intact

Impact on the packaging collection market

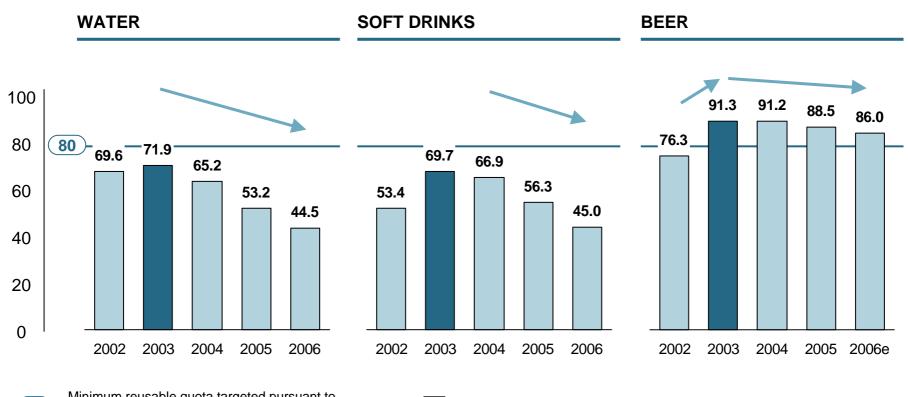
- Dual systems, which work efficiently, have been deprived of a large share of the packaging volume
- **Efficiency** of dual systems has been **eroded** Remaining licensees may face price increases
- A **separate collection system** for disposable drinks packaging has had to be set up and operated at considerable expense

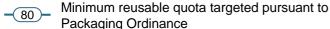




Compulsory deposits have not turned the tide for the share of reusable packaging - Brief improvement in 2003 only

Trend in the percentage of reusable drinks packaging





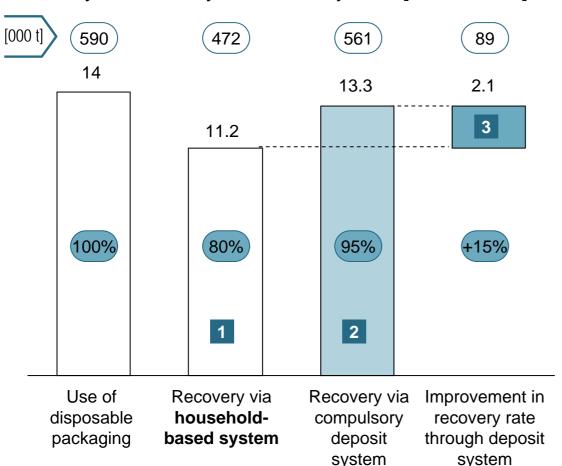
Introduction of compulsory deposits in 2003





Dual systems lead to recycling of 80% of disposable containers – Compulsory deposit systems realize the slightly higher rate of 95%

Recovery volumes by collection system [billion units]



Notes

- Recovering disposable containers via dual systems leads to a recycling rate of around 80%
 - DSD's hollow body recovery rate stood at around 80% before compulsory deposits were introduced
- Compulsory deposit systems can achieve around 95%
- 15% increase is realized thanks to superior return levels
 - Deposit creates incentive to return containers
 - Containers that consumers throw away are returned via collection points

An extra collection system is **needed** to achieve this 15% improvement

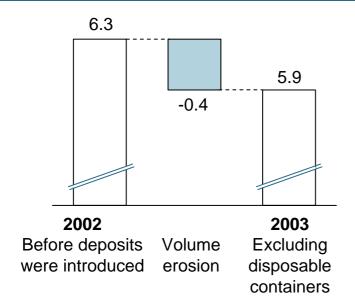




Compulsory deposits have deprived DSD of 400,000 t of recyclable materials – Licensing revenues thus down by EUR 250 million p.a.

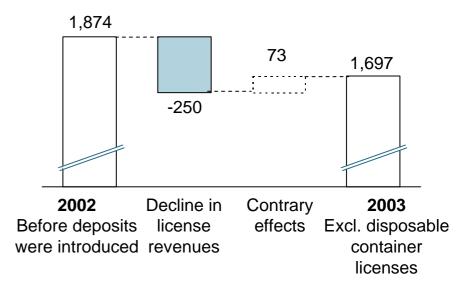
Household-based collection, 2002-2003

Collected volume [million t]



- Since compulsory deposits were introduced in 2003, the disposable containers concerned have no longer been collected via household-based systems
- Dual systems are thus losing around 400.000 t of eminently recyclable material a year

Sales [EUR m]



- DSD sales hit EUR 1.9 bn p.a. before deposits
- Since deposits were introduced, **licensing revenues** have **declined** by around **EUR 250 million p.a.**
- Positive business development has provided little compensation??

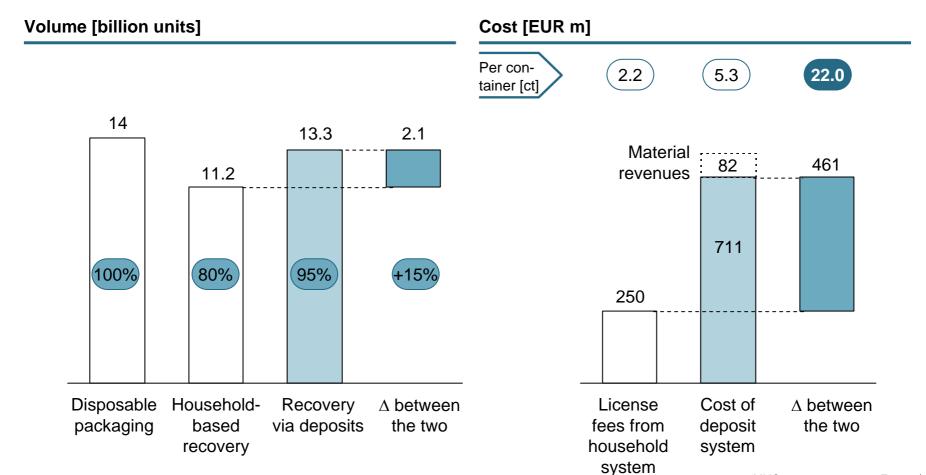
Source: DSD, press MUC-05375-005-01-01-E.ppt





Every extra drinks container collected by the compulsory deposit system costs 22 cents

Marginal cost analysis: household-based recovery versus compulsory deposits



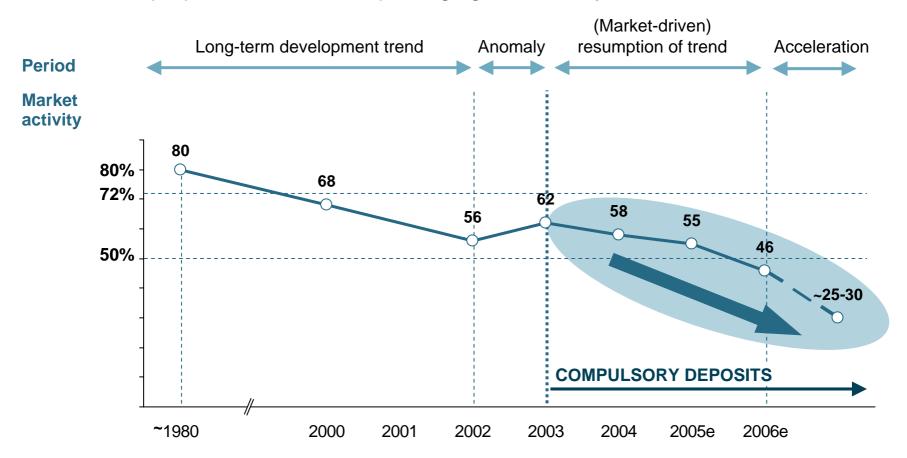
Source: Roland Berger





Compulsory deposits are not suitable as a tool to boost the proportion of reusable packaging

Trend in the proportion of reusable packaging in Germany, 1980-2006 [%]







The compulsory deposit model teaches us five key lessons

Compulsory deposits ...

- 1 ... cost around three times as much per container as household-based collection Marginal cost of 22 cents/container for additional quantities
- ... diminishes the efficiency of household-based collection Compulsory deposits mean that two collection systems must always operate in parallel
- 3 ... alone are not the right tool with which to meet the requirements of the Packaging Ordinance – In Germany, disposable drinks packaging makes only a marginal contribution to the national recycling rate
- 4 ... are **not** suitable as a tool **to increase** the use of **reusable packaging**
- ... do **reduce litter** caused by drinks packaging to some extent, but do **not** really help keep public spaces properly **clean**

Source: Roland Berger