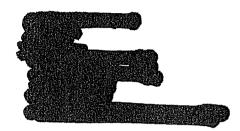


The Secretary General

Brussels, SG.C1/JS/iu



Subject: High Level Group on Administrative Burdens



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Since 2011 you have made valuable contributions to the work of the High Level Group and participated in most meetings. I am sure that the Group would appreciate to continue profiting from your high level of expertise and experience should you be interested in participating in future meetings of the Group.

I look forward to your continued support and contribution in the Commission's efforts to reduce administrative burdens.

Yours sincerely,

Catherine Day

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Brussels, SG.C1/JS/iu



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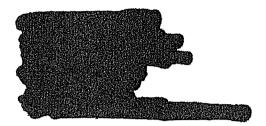
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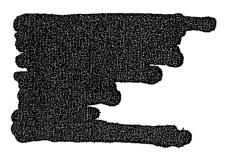
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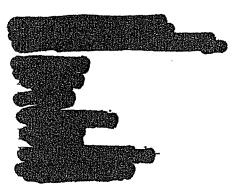
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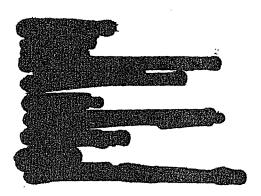
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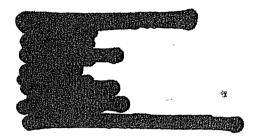
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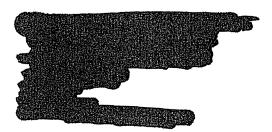
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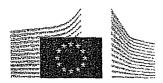
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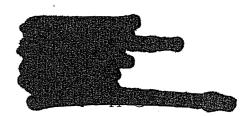
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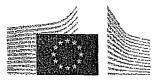
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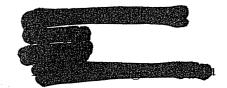
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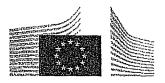
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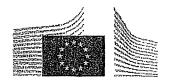
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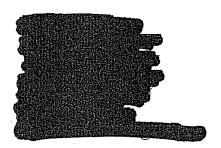
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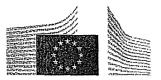
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