

Brussels, October 7, 2014

Dear Prof. RUETE,

We would like to thank you for having given EOS the opportunity to express its point of view during the recent High Level Conference for a renewed Internal Security Strategy.

We consider that a strong public – private dialogue and cooperation is an essential cornerstone for the implementation of the many complex European security policies and we are looking forward to regularly participate in future in similar events.

Our immediate effort will be dedicated to the two proposed Flagships initiatives we have presented on Integrated Border Management and Cybersecurity.

We will soon get in touch with the new Commissioners working in these areas to present them our recommendations paving the way to future concrete actions in cooperation with your office.

We would like to take this opportunity to extend you an invitation to a renewed edition next spring of our High Level Security Roundtable which would gather Commissioners / Vice Presidents of the Commission, MEPs, MS Ministers, High Representatives from the Commission and Council, as well as CEOs from EOS members. This event will be a great opportunity to continue the discussions started and take concrete steps towards building strong partnerships between the public and private sector. In light of our discussions, we would very much hope you will support this even and its objectives.

Looking forward to meet you again soon to agree on the next steps of our dialogue and public – private cooperation.

Best Regards

Regards

S.ROURA

Chairman of the EOS Board of Directors

L.REBUFFI

EOS Chief Executive Officer