

From: [REDACTED] (FISMA)  
Cc: [REDACTED]  
Subject: RE: BlackRock meeting request 3rd March  
Date: vendredi 28 février 2020 15:25:22

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Dear [REDACTED]  
That time would work very well indeed; thank you. The topics would be the CMU and the work of the HLF ([REDACTED] our global co-head of capital markets is a member), sustainability and fund regulation.  
Kind regards,

[REDACTED] EMEA | BlackRock

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From: [REDACTED] europa.eu  
Sent: 28 February 2020 11:31  
To: [REDACTED]  
Subject: RE: BlackRock meeting request 3rd March

External Email: Use caution with links and attachments

Dear [REDACTED]  
It is true that Sean's agenda is in constant movement.  
Would meeting on **Friday 13 March at 15h00** suit you? We could block a slot of 1 hour then.  
May I kindly ask you to send us topics you would like to discuss during a meeting? Should you be accompanied – please find a visitors template to be filled in.  
I'll resend your e-pass with a new date for a meeting once I get your confirmation of the above.  
Best regards,

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From: [REDACTED] blackrock.com>  
Sent: Friday, February 28, 2020 10:52 AM  
To: [REDACTED] (FISMA)  
Subject: Re: BlackRock meeting request 3rd March

Dear [REDACTED]  
I was clearly too slow!  
Would like to go with the meeting on Tuesday 3rd unless [REDACTED] has longer availability on either 12th or 13th March (an hour would be great).

Sent from my iPad

On 28 Feb 2020, at 08:39, [REDACTED] europa.eu> wrote:

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Dear [REDACTED],  
This is absolutely understandable.  
Unfortunately the space previously foreseen for [REDACTED] intervention at ICI conference has been already taken.  
Please let me know if you will be coming at the meeting on Tuesday 3 March or it should be cancelled in [REDACTED] diary?  
Kind regards

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From: [REDACTED] blackrock.com>  
Sent: Friday, February 28, 2020 12:57 AM  
To: [REDACTED]

Dear [REDACTED],  
Am sure you will have heard that the ICI Executive Board meeting in Brussels next week has been cancelled - and consequently, [REDACTED] has decided to stay in the USA. [REDACTED] apologises as this also means that [REDACTED] will not be able to make the meeting we had scheduled for 11.45 next Tuesday. I will still be in Brussels on Tuesday and Wednesday and wondered if we might still be able to meet, and preferably 2.30 to 3.15 on Wednesday (the slot which had been foreseen for [REDACTED] interaction with the ICI Exec Board meeting)? Would be very grateful if this were feasible.

Kind regards,

Sent from my iPad

Begin forwarded message:

From: [REDACTED] europa.eu>  
Date: 20 February 2020 at 11:27:10 GMT  
To: [REDACTED]  
Subject: RE: BlackRock meeting request 3rd March

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Dear [REDACTED],  
Thank you for confirming the proposed slot.  
Of course, there is no problem if you both [REDACTED] at the meeting.  
Just please fill the security form with your details as well.  
Kind regards

**From:** [REDACTED] <[\[REDACTED@blackrock.com\]](mailto:[REDACTED@blackrock.com])>  
**Sent:** Thursday, February 20, 2020 12:09 PM  
**To:** [REDACTED] <[\[REDACTED@ec.europa.eu\]](mailto:[REDACTED@ec.europa.eu])>  
**Subject:** Re: BlackRock meeting request 3rd March  
Dear [REDACTED]

Thank you so much for squeezing us in! Would it be appropriate for [REDACTED] to be accompanied by myself, [REDACTED]?  
Thank you very much  
[REDACTED]

Sent from my iPad

On 20 Feb 2020, at 10:05, [REDACTED] <[\[REDACTED@europa.eu\]](mailto:[REDACTED@europa.eu])> wrote:

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Dear [REDACTED]  
First, please accept my apologies for a delay in replying to you. [REDACTED] was on mission in US last week and we had an important follow up since he is back in the office this week.  
On behalf of [REDACTED] I would to accept your meeting request. However, **Tuesday 3 March** is already very busy and we can propose only one slot of 30 min for a meeting: **11h45-12h15**.  
Unfortunately [REDACTED] agenda for 4 March is already fully booked with meetings.  
We hope the proposed slot is convenient for you. We would like kindly ask you also to fill in and send back the attached security form.  
Kind regards,  
[REDACTED]

European Commission  
DG FISMA - Directorate-General for Financial Stability, Financial Services and Capital Markets Union

The views expressed in this e-mail are my own and may not, under any circumstances, be interpreted as stating an official position of the European Commission.

**From:** [REDACTED] <[\[REDACTED@blackrock.com\]](mailto:[REDACTED@blackrock.com])>  
**Date:** 19 February 2020 at 14:58:01 CET  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** Re: BlackRock meeting request 3rd March

Dear [REDACTED]  
Should be very grateful to know whether you had had time to consider our meeting request.  
Thanks very much indeed.  
Kind regards,  
[REDACTED]


Sent from my iPhone

On 12 Feb 2020, at 15:23, [REDACTED] <[\[REDACTED@blackrock.com\]](mailto:[REDACTED@blackrock.com])> wrote:

Dear [REDACTED]  
[REDACTED] will be in Brussels on 3rd and 4th March and would very much like to meet should you have time in the afternoon of the 3rd. Out of myriad of topics we could discuss, CMU, sustainability and fund regulation might be of most interest? Please do let me know if you are able to meet and like to discuss these or

other topics.

Kind regards,

  
Sent from my iPad

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