

[REDACTED]

From: [REDACTED] (CAB-TIMMERMANS)
Sent: [REDACTED] @arcelormittal.com'
Cc: COLOMBANI Antoine (CAB-TIMMERMANS)
Subject: FW: Ares(2020)311211 WEF Davos meeting request EVP Timmermans with [REDACTED]
[REDACTED] - making a Green Deal on Steel a success with an effective Carbon Border Adjustment

On behalf of Mr Antoine Colombani, Member of the Cabinet of Executive Vice-President of the European Commission, Mr Frans Timmermans:

Dear [REDACTED]

Thank you for your mail and request for a meeting with Executive Vice-President, Mr Frans Timmermans. Mr Timmermans would be pleased to meet with you on **6 April at 11h30** if this is also suitable for you.

Could you please kindly check and let us know as soon as possible?

Thank you in advance and looking forward to your feedback.

With kind regards,

[REDACTED]

[REDACTED]
Cabinet of Executive Vice-President Frans Timmermans



European Commission
BERL-12/222
B-1049 Brussels/Belgium
+32 [REDACTED]
[REDACTED] @ec.europa.eu

From: "PINEIRO KRUIK Estela (CAB-TIMMERMANS)"
Date: 16 January 2020 at 18:57:35 CET
To: [REDACTED]"
Cc: "[REDACTED] (CAB-TIMMERMANS)"
Subject: RE: WEF Davos meeting request EVP Timmermans with [REDACTED] - making a Green Deal on Steel a success with an effective Carbon Border Adjustment

Dear [REDACTED]
Our messages just crossed indeed and apologies but I have indeed been out of the office on mission. It is a pity that the agendas can't work for Davos indeed. We will register your request for a meeting between [REDACTED] and EVP Timmermans and get back to you.
Kind regards,
Estela Pineiro Kruiik

Member of Cabinet to Executive Vice-President Frans Timmermans



European Commission

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[redacted] [@ec.europa.eu](mailto:[redacted]@ec.europa.eu)

From: [redacted]

Sent: Thursday, January 16, 2020 5:39 PM

To: PINEIRO KRUIK Estela (CAB-TIMMERMANS) ; [redacted] (CAB-TIMMERMANS)

Subject: RE: WEF Davos meeting request EVP Timmermans with [redacted] - making a Green Deal on Steel a success with an effective Carbon Border Adjustment

Dear Mrs. Pineiro-Kruik and [redacted],

I just noticed that your mail crossed mine – I see schedules have changed and a meeting in Davos is not possible.

As you can understand, before the huge crucial carbon neutral investment decisions to make in Europe and/or outside, [redacted] very much would like to meet EVP Timmermans, in the near future.

Would you be able to help setting up such meeting or should I request this to another person ?

Kind regards,

[redacted]

From: [redacted]

Sent: Thursday, January 16, 2020 5:30 PM

To: [redacted] [@ec.europa.eu](mailto:[redacted]@ec.europa.eu)

Subject: WEF Davos meeting request EVP Timmermans with [redacted] - making a Green Deal on Steel a success with an effective Carbon Border Adjustment

Dear Mrs. Pineiro-Kruik,

From the office of Mr. Samsom we understand you are dealing with the WEF Davos agenda of EVP Timmermans and they advised me to contact you by email.

From our meeting with Mr Samsom last week we understand he would recommend a meeting in Davos with [redacted], the biggest steel company in the world with headquarters in Luxemburg.

Steel is by far the biggest CO2 emitter of the industrial sector in Europe, so an effective Green Deal on Steel would be key for the success of the overall Green Deal, lead by EVP Timmermans. But for that huge investments are needed in Europe.

Subject of the meeting would therefore be how to make the revolutionary new investments to reach climate targets and neutrality, with effective Carbon Border Adjustments – by investing in the EU and not importing the steel.

I address you hereby by email as it was not possible by phone. ***Would you know if indeed such a meeting in Davos is possible?***

Kind regards,

[redacted]

From: [redacted]

Sent: Wednesday, January 8, 2020 12:48 PM

To: [redacted] [@ec.europa.eu](mailto:[redacted]@ec.europa.eu); [redacted] [@ec.europa.eu](mailto:[redacted]@ec.europa.eu)

Subject: WEF Davos coordination meeting EVP Timmermans with [redacted] RE: ArcelorMittal meeting request - making a Green Deal on Steel a success with an effective Carbon Border Adjustment

Dear/beste Diederik,

Thanks for the very constructive discussion today.

In that context and spirit, I am coming back on the coordination regarding Davos WEF; to set up the meeting with EVP Timmermans and [REDACTED].
When the timing for the meeting possibility would be known for EVP Timmermans, we are looking forward to send that to [REDACTED] office to set the meeting.
Kind regards, met vriendelijke groet,
[REDACTED]

From: [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)> <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>
Sent: Thursday, December 5, 2019 6:32 PM
To: [REDACTED] <[\[REDACTED\]@arcelormittal.com](mailto:[REDACTED]@arcelormittal.com)>
Subject: RE: ArcelorMittal meeting request - making a Green Deal on Steel a success with an effective Carbon Border Adjustment
This Message originated from a Non-ArcelorMittal source

Dear [REDACTED]
On behalf on Mr Samsom, I thank you for your message and I confirm his availability for a meeting with you and [REDACTED] on Thursday 19 December at 11.00 in his office.
I also confirm his agreement to organise a visit in Gent around January/February 2020.
Kind regards,

[REDACTED],
Head of Cabinet of Executive Vice-President Frans Timmermans
European Commission
BERL [REDACTED]
Rue de la Loi, 200
B-1049 Bruxelles
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[REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>

From: [REDACTED] <[\[REDACTED\]@arcelormittal.com](mailto:[REDACTED]@arcelormittal.com)>
Sent: Monday, December 2, 2019 5:31 PM
To: [REDACTED] (CAB-TIMMERMANS) <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>
Subject: FW: ArcelorMittal meeting request - making a Green Deal on Steel a success with an effective Carbon Border Adjustment

Dear [REDACTED]
As just mentioned on the phone, I sent you hereby the meeting request we sent to Mr. Samsom; did it arrive well indeed?
Kind regards,
[REDACTED]

From: [REDACTED]
Sent: Saturday, November 30, 2019 11:46 AM
To: [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>
Subject: ArcelorMittal meeting request - making a Green Deal on Steel a success with an effective Carbon Border Adjustment
Beste / Dear Mr. Samsom,
First of all, I would like to congratulate you with your appointment, which is key for Europe's future.
As you may know, ArcelorMittal is Europe's and the world's leading steel company, with headquarters in Luxemburg. From the around 100.000 people we directly employ in Europe, there are about 900 researchers, who develop and implement our research & innovation all first in Europe. This has been making us a global leader in material quality, recycling and CO2 technology, for example regarding hydrogen based steel making in our Hamburg (D) plant, and on Carbon Capture, Use & Storage in our Gent (B) and Dunkirk (F) plants.

We would be honored if you would like to come one day and test our range of new technologies at our best plant, in Gent, 1.5 hour drive from here, once time allows.

We intend to keep this leadership of course, but there are major challenges and decisions ahead related to our investments of existing and new technologies in Europe. Policy can really make the difference to start making the crucial business case for our low carbon transition, with continued production and value chains inside Europe, avoiding carbon leakage and to deal with the millions of tons of CO2 emissions that are already imported in Europe indirectly in steel imports, produced much less CO2 efficiently and from countries with much less ambitious or no real climate policy.

In this context, I hereby send you our Climate Action Report; we aim to go for carbon neutrality by 2050 in the EU. Of course that is very ambitious given our high emission profile and as we do not know all parameters, particularly the coming crucial policy regarding carbon border adjustments.

We would like to discuss with you the required elements that can set the business case for the Green Deal on Steel, with as crucial basis the main effective design options for a Carbon Border Adjustment. This outcome of the Green Deal Communication will influence the long-term planning for our business and will hence be impacting already at short term decisions on our installations and productions in Europe and the rest of the world.

This is why we would very much like to ask for a meeting with you and [REDACTED], and myself. We hope this can be possible during the preparation of the Green Deal preparations.

Met vriendelijke groet / *Kind regards*,

[REDACTED]
ArcelorMittal


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CBA is a basis CO2 transformation support element



| Product Standards “Market creation” | <ul style="list-style-type: none"> • Guidelines for customers to “Green Steel”; Environment performance purchasing argument |
|---|---|
| Incentives for carbon reduced steel production | <ul style="list-style-type: none"> • Access to affordable renewable energy • Compensation of higher production costs (Contract for Difference) • Building the necessary infrastructure |
| Funding | <ul style="list-style-type: none"> • Clean Steel Partnership • SPIRE (EU sectors) • IPCEI (MS additional) • State aid rules change |
| Level playing field | <ul style="list-style-type: none"> • Carbon Border Adjustment Mechanism • Indirect cost compensation • ETS-Benchmark adjustment • Sustainable finance |

Page 4
21.11.2019
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