

## MOVE ACCES DOCUMENTS

---

**From:** MOVE D DIRECTORATE  
**Sent:** lundi 7 septembre 2020 09:30  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** FW: Memo on CMA CGM's decarbonization strategy and regulatory concerns

Dear all,  
Please find hereunder the topics for discussion during the meeting with CMA-CGM on Thursday. You should all get an invitation to join it with Teams.  
Best,

[REDACTED]

Dear [REDACTED],  
I did confirm to them that you will also attend.

---

**From:** [REDACTED]  
**Sent:** Friday, September 4, 2020 6:09 PM  
**To:** MOVE D DIRECTORATE <MOVE-D-DIRECTORATE@ec.europa.eu>  
**Cc:** [REDACTED]  
**Subject:** RE: Memo on CMA CGM's decarbonization strategy and regulatory concerns

Dear [REDACTED],

As agreed, here are the topics we would like to address during the meeting on 10<sup>th</sup> September:

- CMA CGM's R&D/decarbonization strategy
- CMA CGM's input on the regulatory agenda (IMO, MRV, EU ETS, FuelEU...)

Please let us know if [REDACTED] and her colleagues wish to discuss other issues.

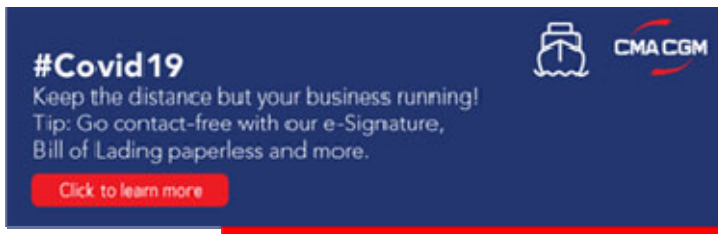
I did not see [REDACTED] in the participants from DG MOVE mentioned in your last email. Is she perhaps unavailable ?

If so, an invitation via Microsoft Teams will follow addressed only to [REDACTED].

Best regards,



[www.cma-cgm.com](http://www.cma-cgm.com)



De : [MOVE-D-xxxxxxxxxxx@xx.xxxxxx.xx](mailto:MOVE-D-xxxxxxxxxxx@xx.xxxxxx.xx) <[MOVE-D-xxxxxxxxxxx@xx.xxxxxx.xx](mailto:MOVE-D-xxxxxxxxxxx@xx.xxxxxx.xx)>

Envoyé : lundi 24 août 2020 09:28

À :

Cc :

Objet : RE: Memo on CMA CGM's decarbonization strategy and regulatory concerns

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Dear ,

Thank you for your email. We have blocked the date in 's agenda. On our side, the following colleagues will attend the VC with

In the Commission, Teams is still in a pilot phase which means we can attend any Teams meeting if invited but we cannot launch invitations ourselves to external participants. Therefore, if you agree, we would appreciate receiving the Teams invitation from your side.

Here are the email addresses of the participants:

Looking forward to receiving the agenda.

Best regards,

From:

Sent: Wednesday, August 19, 2020 12:27 PM

To: MOVE D DIRECTORATE <[MOVE-D-xxxxxxxxxxx@xx.xxxxxx.xx](mailto:MOVE-D-xxxxxxxxxxx@xx.xxxxxx.xx)>

Cc:

Subject: RE: Memo on CMA CGM's decarbonization strategy and regulatory concerns

Dear ,

Many thanks for your response.

As agreed with my colleague, , I can confirm our meeting with and on Thursday 10<sup>th</sup> September at 10 am.

On CMA CGM's side, [REDACTED]

[REDACTED] and myself will attend.

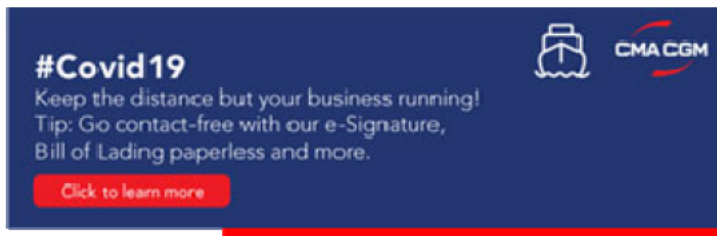
We will get back to you with a draft agenda for the meeting.

In the meantime, could you please give us the practical details to connect to the video conference? We use Microsoft Teams (I can send you an invitation). If you prefer another platform, please let us know.

Best regards,



[www.cma-cgm.com](http://www.cma-cgm.com)



---

De : [MOVE-D-DIRECTORATE@ec.europa.eu](mailto:MOVE-D-DIRECTORATE@ec.europa.eu) <[MOVE-D-DIRECTORATE@ec.europa.eu](mailto:MOVE-D-DIRECTORATE@ec.europa.eu)>

Envoyé : mardi 14 juillet 2020 09:29

À : [REDACTED]

Objet : FW: Memo on CMA CGM's decarbonization strategy and regulatory concerns

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Dear [REDACTED],

On behalf of [REDACTED] and [REDACTED], I would like to thank you for sending the very interesting memo on decarbonization strategy.

Both [REDACTED] and [REDACTED] would be available to hold a skype meeting with you and your [REDACTED]. After checking calendars, I could propose to hold this meeting either on 10<sup>th</sup> September in the morning or on 11<sup>th</sup> September at any time (morning or afternoon).

Would any of these dates work on your side?

Looking forward to your reply.

Kind regards,

[REDACTED]

---

**From:** [REDACTED]  
**Sent:** Friday, July 10, 2020 6:44 PM  
**To:** [REDACTED]

**Subject:** Memo on CMA CGM's decarbonization strategy and regulatory concerns

Dear [REDACTED] and [REDACTED],

As mentioned, please find attached a memo on CMA CGM's decarbonization strategy, describing our CO2 emissions, our carbon reduction initiatives and our regulatory concerns.

Along with our [REDACTED], we would welcome a meeting with you early September to further discuss the content of this document.

I thank you for your consideration and remain available for any further information you may require.

Best regards,



[www.cma-cgm.com](http://www.cma-cgm.com)

---

### #Covid19

Keep the distance but your business running!  
Tip: Go contact-free with our e-Signature,  
Bill of Lading paperless and more.

[Click to learn more](#)



---

**De :** [REDACTED]  
**Envoyé :** lundi 6 juillet 2020 17:41

À [REDACTED]

Cc : [REDACTED]  
[REDACTED]

**Objet : RE: Coalition for the energy of the future: 11 major international companies join forces to accelerate the energy transition in transport and logistics**

Dear [REDACTED],

Many thanks for your response.

We indeed have in mind the public consultations on the Smart and Sustainable Mobility Strategy and Fuel EU Maritime. We plan to respond both directly and through our industry associations.

I take this opportunity to inform you that I am now permanently based in Brussels, focusing on European affairs for the CMA CGM Group.

I would welcome another meeting with you in coming weeks to present our decarbonization strategy. I will send you as well as [REDACTED] and [REDACTED] a memo by the end of this week, describing our CO2 emissions, our carbon reduction initiatives and our regulatory concerns.

Best regards,



[www.cma-cgm.com](http://www.cma-cgm.com)

**#Covid19**

Keep the distance but your business running!  
Tip: Go contact-free with our e-Signature,  
Bill of Lading paperless and more.

[Click to learn more](#)



CMA CGM

---

De [REDACTED]

Envoyé : lundi 6 juillet 2020 14:03

À : [REDACTED]

Cc : [REDACTED]  
[REDACTED]

**Objet : RE: Coalition for the energy of the future: 11 major international companies join forces to accelerate the energy transition in transport and logistics**

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Dear [REDACTED],

Many thanks for the update and congratulations on the initiative.

I also use this opportunity to draw your attention to the ongoing public consultation on two upcoming files

- Smart and sustainable mobility strategy:  
<https://ec.europa.eu/info/law/better-regulation/have-your-say/initiatives/12438-Sustainable-and-Smart-Mobility-Strategy->
- Fuel EU Maritime - <https://ec.europa.eu/info/law/better-regulation/have-your-say/initiatives/12312-FuelEU-Maritime->

I encourage you to make your views known, either directly, or, indeed through your relevant industry associations.

Kind regards,

---

**From:** [REDACTED]

**Sent:** Monday, July 6, 2020 1:08 PM

**To:** [REDACTED]

**Cc:** [REDACTED]

**Subject:** Coalition for the energy of the future: 11 major international companies join forces to accelerate the energy transition in transport and logistics

Dear [REDACTED],

I would like to inform you that [REDACTED] for the CMA CGM Group, announced this Saturday 4<sup>th</sup> July the launch of an international coalition including 11 major companies, joining forces to accelerate the energy transition in the transport and logistics sectors.

Attached, you will find the press release published on this occasion.

The Coalition aims to accelerate the development of energy sources and technologies to address the challenges posed by sustainable mobility in the transport and logistics industry by reducing emissions, fighting global warming and protecting biodiversity.

The 11 existing members are pooling their expertise in pursuit of three key goals to achieve genuine technological breakthroughs with tangible results by 2030:

- Unlock a more extensive portfolio of clean energy sources,
- Lower energy consumption per kilometer-equivalent of goods transported,
- Eliminate a substantial proportion of emissions linked to transport and logistics.

Over the past few months, the Coalition has established nine working groups with several dozen participants to devise nine concrete projects that will help shape the energy sources of the future:

- Develop green hydrogen procurement solutions for the transport sector,
- Develop biofuels for the various modes of transport,
- Expand the use of biogas and synthetic gases in transport,

- Replace fossil fuels with green energy across the supply chain,
- Launch zero-emission vehicle pilot projects by the end of 2021,
- Create a digital door-to-door route planning system that calculates the option with the lowest environmental impact,
- Optimize the operational management and loading to step up the energy efficiency of each ton carried,
- Make multimodal platforms more environmentally friendly for logistics applications,
- Consolidate methods used to measure the impact of energy transition projects in transport and logistics.

The Coalition was announced in late 2019 during the French Maritime Economy Conference (*Assises de l'Economie de la Mer*) and has received the backing of French President Emmanuel Macron.

The Coalition's initial findings will be officially presented in January 2021 at the IUCN World Conservation Congress.

I remain available for any further information you may require.

Best regards,



[www.cma-cgm.com](http://www.cma-cgm.com)

### #Covid19

Keep the distance but your business running!  
Tip: Go contact-free with our e-Signature,  
Bill of Lading paperless and more.

[Click to learn more](#)



CMA CGM