

Håkan Buskhe, President and Chief Executive Officer

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CEO 17-21

Elżbieta BIENKOWSKA European Commission Rue de la Loi 200 1049 Brussels, Belgium

Dear Commissioner, dear Ms. Bieńkowska,

I am writing to you from Saab AB, one of Europe's leading Security, Aeronautics and Defence companies with headquarters in Sweden and operations across the EU and around the world.

Saab will hold its Annual Dinner Seminar in Brussels on 22 November. The theme for this year's Seminar will be "Innovation in EU Defence".

The Seminar organised in 2016, which was the 10th consecutive Annual Seminar organised by Saab in Brussels, was widely attended and had a very positive outcome. Looking at the feedback we received, I believe that we together with representatives of the European Commission, the European Defence Agency and other distinguished participants successfully contributed to enhance a fruitful discussion on essential topics and issues of importance to stakeholders and the process going forward.

The European Commission has now submitted its Proposal for European Defence Fund (EDF) to the Parliament and Council, together with a Proposal for a Regulation on a European Defence Industrial Development Programme (EDIDP). Taking this into account, our Seminar this year will focus on delivering further concrete output and added-value to stakeholders through a timely and substantial discussion on essential issues and topics concerning innovation in EU defence industries.

In light of this, I hope that you will accept my invitation to deliver the closing speech at our Seminar on 22 November. Similar to last year, the closing speech would ideally take place sometime between 19:30 and 20:00.

It would be a great honour and privilege for me to welcome you as a keynote Speaker at our event, particularly in light of the past year's significant developments in terms of enhanced defence and security cooperation in the EU, and the pivotal role for which the Commission and yourself have played.

Upon your confirmation, my EU & NATO Affairs Office in Brussels will be in contact with your office to provide you with all the essential information regarding our event and your participation.