



From: [Redacted]
Sent: Tuesday, April 21, 2020 6:41 PM
To: BELTRAMELLO Andrea (CAB-DOMBROVSKIS) [Redacted]
Cc: [Redacted]
Subject: FW: Invitation to speak - AFME European Public Policy Committee

Dear Andrea,

I hope this finds you well.

We would be delighted if you would be able to join us and the members of our European Public Policy Committee (EPPC).

As explained below, the EPPC is a senior committee within the AFME structure, which comprises Heads of European Public and Government Affairs within AFME Member firms.

Your views on how Covid-19 is reshaping EC (and industry's) priorities would be particularly interesting, as you can imagine. At the same time, the future work on key areas like CMU, sustainable finance and the digital agenda would also be topics on which an exchange of views with our members would be extremely valuable. We would of course be happy to be guided by you shaping the agenda.

The Committee will be meeting in the early afternoon of 30 April and would be able to organise its agenda to correspond with the time that works best for you.

Should the date or time not work for you we would be happy to organise an ad-hoc discussion with you at an alternative date/time that works for you (given the flexibility that "virtual" meetings offer).

We hope you will be able to accept our invitation and look forward to hearing from you.

Best regards,

[Redacted]
[Redacted]
[Redacted]

[Redacted]
[Redacted]

From: [Redacted] ec.europa.eu>
Sent: 21 April 2020 10:55
To: [Redacted]
Subject: RE: Invitation to speak - AFME European Public Policy Committee

Dear Mr [Redacted]

Thank you for your kind invitation addressed to Mr Hager, unfortunately it will not be possible for him at the moment to join your committee meeting as it is a very busy period, nevertheless I am checking with Mr Beltramello, Member of the Cabinet to see if he will be available to join the meeting

Kind regards,

[Redacted]
[Redacted]
[Redacted]

Cabinet of Executive Vice-President Valdis Dombrovskis
An Economy that Works for People
European Commission

[Redacted]
[Redacted]
[Redacted]
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[Redacted]
[Redacted]

From: [Redacted]
Sent: Monday, April 20, 2020 8:20 PM
To: [Redacted]
Subject: RE: Invitation to speak - AFME European Public Policy Committee

Dear [Redacted],

We were wondering whether Mr Hager had the opportunity to consider the invitation below?

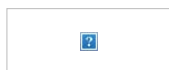
As highlighted below the proposed date is 30/4, but we would be able to accommodate alternative timings which Mr Hager might prefer

We hope he will be able to accept and look forward to your feedback

Best regards,

[Redacted]
[Redacted]
[Redacted]

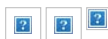
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The Association for Financial Markets in Europe (AFME) represents a broad range of European and global participants in the wholesale financial markets. Its members comprise pan-European and global banks as well as key regional banks and other financial institutions. AFME advocates stable, competitive and sustainable European financial markets, that support economic growth and benefit society. AFME is registered on the EU Transparency Register, registration number 65110063986-76. Our Privacy Policy is available [here](#).



From: [REDACTED]
Sent: 07 April 2020 17:52
To: [REDACTED]
Cc: [REDACTED]
Subject: Invitation to speak - AFME European Public Policy Committee

Dear Mr Hager,

We are writing to invite you to speak at a meeting of AFME's European Public Policy Committee (EPPC) which will be held via videoconference on 30 April 2020.

The Association for Financial Markets in Europe is the voice of European wholesale financial markets participants, representing the leading European and global banks⁽¹⁾.

The EPPC is a senior committee within the AFME structure, which comprises Heads of European Public and Government Affairs within AFME Member firms. Every six to eight weeks the Committee meets in a European capital city and exchanges views with key officials and other important interlocutors⁽²⁾. As everybody else, we have adapted to the current situation and converted our physical meetings to "virtual" meetings (using a cloud based videoconferencing system) so that we can continue, at this crucial time, to work with our member banks and to secure important discussions with the official sector.

The Committee would very much welcome the opportunity to exchange views with you on the key issues that the banking and capital markets are facing. The Covid-19 crisis has of course drastically reshaped all policy-makers' and industry's priorities. As you can imagine, our members are putting in place exceptional arrangements to ensure business continuity, maintain market functioning and support the economy. As AFME, we have been focussing heavily on working with our members and with authorities to address the many urgent issues.

The response to Covid-19 would therefore be a key topic in the proposed discussion. It would also provide the opportunity to present to you the actions that our members are undertaking to deal with the current situation and our additional priority concerns. Of course, it would also be interesting to discuss how the work on other key priorities will continue (and how it will be reshaped), from banking reforms to CMU, from sustainable finance to digital transformation. These are suggestions only and we would be happy to discuss the issues which you consider particularly relevant.

The Committee will be meeting in the early afternoon of 30 April and would be able to organise its agenda to correspond with the time that works best for you.

Should the date or time not work for you we would be happy to organise an ad-hoc discussion with you at an alternative date/time that works for you (given the flexibility that "virtual" meetings offer).

We hope you will be able to join us and look forward to hearing from you. If you have any questions, please do not hesitate to contact me.

Best regards,

[REDACTED]

⁽¹⁾ *AFME members include:* ING, ABN AMRO, Société Générale, Crédit Agricole, BNP Paribas, Natixis, Danske Bank, Nordea, Commerzbank, Deutsche Bank, RBS, Barclays, Lloyds Banking Group, UBS, Credit Suisse, Nomura, Goldman Sachs, Citi, JPMorgan, Morgan Stanley, Bank of America Merrill Lynch, BNY Mellon, Intesa San Paolo, Unicredit, BBVA, Santander, Mitsubishi, and others.

⁽²⁾ *Previous EPPC guests include:* Jörg Kukies, State Secretary, Federal Ministry of Finance, Germany; Olivier Guersent, Director General, DG FISMA, EC; Emmanuel Monnet, Cabinet of the French Minister of Finance; Martin Merlin, Director, DG FISMA; Mario Nava, Director, DG FISMA; Stefano Capiello, Director General, Italian Ministry of Finance; Sebastien Raspiller, Head of Financial Sector Department, French Treasury; only to name a few recent guests.