

**From:** [REDACTED]  
**To:** [REDACTED] (COMM)  
**Cc:** [REDACTED] CAB GABRIEL CONTACT; [REDACTED] (CAB-GABRIEL)  
**Subject:** Re: FW: Ares(2019)6096325: request for an appointment on December 4th with [REDACTED] Inserm.  
**Date:** mercredi 27 novembre 2019 22:07:48  
**Attachments:** image001.png

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Dear [REDACTED]

Thank you for the information will reorganize the agenda. It was a pleasure to work with you. best regards.

Best regards

[REDACTED]

Inserm  
Département des Partenariats et des relations extérieures  
Responsable Affaires

Le 27/11/2019 à 19:04, [REDACTED] a écrit :

Dear [REDACTED]

Following unforeseen changes in Commissioner Gabriel's agenda for 4 December, we have to make small adjustment to the afternoon's schedule. Concretely, we would need to delay your meeting by 30 min, to start at 15h30. We apologise for this change and hope it will not cause too much inconvenience. The e-pass already issued remains valid.

I take the opportunity to introduce you to my colleague [REDACTED] who will be your contact person for this meeting.

Best wishes,

[REDACTED]

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**From:** [REDACTED] (CAB-GABRIEL)  
**Sent:** Monday, November 25, 2019 5:02 PM  
**To:** [REDACTED]  
**Cc:** [REDACTED] CAB GABRIEL CONTACT  
**Subject:** RE: FW: Ares(2019)6096325: request for an appointment on December 4th with [REDACTED] Inserm.

Dear [REDACTED],

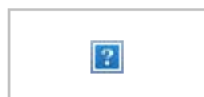
Please find attached the e-pass document to show when entering the Berlaymont for the meeting with Commissioner Gabriel on 4 December from 15h to 15h30. I am sorry that I was unable to process it earlier, due to the high workload at this time.

For continuity of communication during the transition to a new cabinet team as from 1 December (pending successful vote in the European Parliament later this week) please refer to the CAB GABRIEL CONTACT mailbox in your messages. You also have the coordinates of my colleague [REDACTED] for direct contact.

Best wishes,

[REDACTED]

Commissioner Mariya Gabriel



**European Commission**  
Commissioner Mariya Gabriel  
Digital Economy and Society

BERL [REDACTED]  
B-1049 Brussels/Belgium  
+32 229- [REDACTED]

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**From:** [REDACTED]  
**Sent:** Monday, November 25, 2019 4:16 PM  
**To:** CAB GABRIEL CONTACT <[CAB-GABRIEL-CONTACT@ec.europa.eu](mailto:CAB-GABRIEL-CONTACT@ec.europa.eu)>  
**Cc:** [REDACTED] (CAB-GABRIEL)

**Subject:** Re: FW: Ares(2019)6096325: request for an appointment on December 4th with [REDACTED]

Inserm.

Dear [REDACTED]

The meeting has been set-up for 15-15.30. I fully agree with you.

best regards

[REDACTED]  
Inserm  
Département des Partenariats et des relations extérieures  
Responsable Affaires Européennes  
Le 25/11/2019 à 16:02, [CAB-GABRIEL-CONTACT@ec.europa.eu](mailto:CAB-GABRIEL-CONTACT@ec.europa.eu) a écrit :

Dear [REDACTED],

In [REDACTED] absence, I got a call from your collaborator requesting about whether the e-pass guaranteed. However, she mentioned that the meeting in your agenda is from 14-14h30. Can you please double-check as according the email exchange I can see below and the Commissioner's agenda, the meeting has been set up for 15h-15h30.

Best regards,

[REDACTED]  
*European Commission*  
*Cabinet Gabriel,*  
*BERL [REDACTED] tel: [REDACTED]*

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**From:** [REDACTED] (CAB-GABRIEL)  
**Sent:** Monday, November 18, 2019 6:15 PM  
**To:** [REDACTED]  
**Cc:** [REDACTED] (CAB-GABRIEL) ; [REDACTED] (CAB-GABRIEL) ; CAB GABRIEL CONTACT ; [REDACTED]

**Subject:** RE: Ares(2019)6096325: request for an appointment on December 4th with [REDACTED]

Inserm.

Dear [REDACTED]

French is always preferred by the Commissioner. I will get back to you as regards participation at the meeting.  
Best regards,

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**From:** [REDACTED]  
**Sent:** Monday, November 18, 2019 10:22 AM  
**To:** [REDACTED]  
**Cc:** [REDACTED] (CAB-GABRIEL)  
[REDACTED]  
(CAB-GABRIEL)  
[REDACTED] CAB  
GABRIEL CONTACT <[CAB-GABRIEL-CONTACT@ec.europa.eu](mailto:CAB-GABRIEL-CONTACT@ec.europa.eu)>; [REDACTED]  
[REDACTED]  
**Subject:** Re: Ares(2019)6096325: request for an appointment on December 4th with [REDACTED]  
[REDACTED] Inserm.

Dear [REDACTED]  
we are writing some points that the Inserm's CEO want to talk with Mrs Gabriel. We are wondering if Mrs Gabriel prefers to have the meeting in French in English ? Do you know if someone will be with her ?

best regards

[REDACTED]  
Inserm  
Département des Partenariats  
et des relations extérieures  
Responsable Affaires  
Européennes  
Le 07/11/2019 à 17:17, [REDACTED]  
[REDACTED] a écrit :

Dear [REDACTED]  
here is the list of the participants of the meetings (it should be smaller, but you have everybody).

best regards

[REDACTED]  
Inserm

Département des  
Partenariats et des  
relations  
extérieures  
Responsable  
Affaires  
Européennes  
Le 08/10/2019 à 14:29,

a écrit :

Dear [REDACTED]

[REDACTED]  
On behalf  
of  
Commissioner  
Gabriel, I  
would like  
to thank  
you for  
your kind  
message  
and meeting  
request.

The  
Commissioner  
looks  
forward to  
cooperating  
with your  
organisation  
in the  
context of  
her  
prospective  
portfolio  
responsibilities  
and would  
be pleased  
to meet  
Inserm

[REDACTED]  
[REDACTED]  
[REDACTED] on 4  
December.

We can  
propose a  
meeting  
from 15h to  
15h30 in  
the  
Commissioner's  
cabinet in  
the  
Berlaymont.

In  
anticipation  
of your  
confirmation,

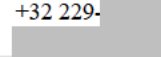
I attach a document which I would kindly ask you to complete for each participant to the meeting and send back to us at your earliest convenience, so as to facilitate access to the Commission premises.  
Best regards,



Commissioner  
Mariya Gabriel



**European  
Commission**  
Commissioner  
Mariya Gabriel  
Digital  
Economy and  
Society

BERL 9/032  
B-1049  
Brussels/Belgium  
+32 229-  


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**From:**



**Sent:**  
Friday,  
September  
27,  
2019  
4:46  
PM  
**To:**  
CAB

GABRIEL  
CONTACT  
<[CAB-GABRIEL-CONTACT@ec.europa.eu](mailto:CAB-GABRIEL-CONTACT@ec.europa.eu)>

**Subject:**

request  
for  
an  
appointment  
on  
December  
4th  
with



Inserm.  
Dear  
Mrs  
Mariya  
Gabriel,  
Commissioner  
for  
Digital  
Economy  
and  
Society,  
and  
Commissioner  
designate  
for  
Innovation  
and  
Youth.

On  
behalf  
of  
Inserm,  
I  
would  
like  
to  
congratulate  
you  
on  
your  
appointment  
as  
the

new  
Commissioner  
for  
Innovation  
and  
Youth.  
Building  
a  
true  
European  
research  
area  
is  
one  
of  
the  
most  
important  
challenge  
of  
European  
Union  
to  
stay  
competitive  
globally.  
So  
programming  
a  
great  
research  
and  
innovation  
agenda  
will  
be  
the  
key  
of  
the  
success  
of  
Horizon  
Europe.  
Inserm  
is  
strongly  
involved  
in  
the  
consultations  
organised  
by  
the

Commission  
to  
shape  
Horizon  
Europe.



Inserm,  
will  
be  
in  
Brussels  
December  
4th  
and  
would  
like  
to  
meet  
you  
on  
the  
afternoon,  
at  
your  
convenience.

Founded  
in  
1964,  
Inserm  
is a  
public  
scientific  
and  
technological  
institute  
which  
operates  
under  
the  
joint  
authority  
of  
the  
French  
Ministries  
of  
Health



and  
Research.  
The  
institute  
is  
dedicated  
to  
biomedical  
research  
and  
human  
health,  
and  
is  
involved  
in  
the  
entire  
range  
of  
activities  
from  
the  
laboratory  
to  
the  
patient's  
bedside.  
It  
also  
partners  
with  
the  
most  
prestigious  
research  
institutions  
in  
the  
world  
that  
are  
committed  
to  
scientific  
challenges  
and  
progress  
in  
these  
fields.  
Researchers  
of  
Inserm

are  
involved  
in  
more  
than  
90  
projects  
in  
the  
Societal  
challenge  
one  
(Health,  
demographic  
change  
and  
well  
being)  
of  
Horizon  
2020.  
So  
Inserm  
is  
the  
European  
leader  
organisation  
in  
this  
Societal  
challenge.  
Inserm  
research  
teams  
are  
also  
strongly  
participating  
in  
the  
Marie  
Sklodowska  
Curie  
programme  
to  
train  
and  
prepare  
the  
new  
generation  
of  
researchers.

Finally,  
Inserm  
is  
strongly  
involved  
in  
the  
Joint  
Technology  
Initiative  
IMI2  
and  
and  
is  
member  
of  
the  
EIT  
Health.  
So  
Inserm  
is  
strongly  
involved  
in  
Research  
dissemination  
and  
Innovation.  
The  
December  
4th  
meeting  
will  
be  
the  
opportunity  
to  
talk  
about  
challenges  
of  
sustained  
and  
innovative  
health  
research  
in  
Europe  
and  
share  
Inserm's  
vision.

Best  
regards,



Inserm  
Département  
  
des  
Partenariats  
et  
des  
relations  
  
extérieures  
Responsable  
  
Affaires  
Européennes