

**From:** [REDACTED]  
**To:** [REDACTED] (CAB-TIMMERMANS)  
**Subject:** Fwd: Low carbon offers (cement & concrete) / LafargeHolcim  
**Date:** vendredi 24 janvier 2020 12:34:51  
**Attachments:** [LafargeHolcim Perspectives on BAM January 2020.pdf](#)

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Chère Madame,

Comme convenu, veuillez trouver ci-dessous l'échange de mail avec Monsieur Samsom. Je bien noté que le 30 janvier ce ne sera pas possible. Dès lors je vous saurais gré de m'indiquer si ce serait possible courant février.

En vous remerciant par avance de votre collaboration.

Bien cordialement

[REDACTED]

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[REDACTED]  
LafargeHolcim

[REDACTED] [@lafargeholcim.com](mailto:[REDACTED]@lafargeholcim.com)

----- Forwarded message -----

**From:** [REDACTED] [@lafargeholcim.com](mailto:[REDACTED]@lafargeholcim.com)  
**Date:** Tue, 21 Jan 2020 at 14:28  
**Subject:** Low carbon offers (cement & concrete) / LafargeHolcim  
**To:** <[diederik.samsom@ec.europa.eu](mailto:diederik.samsom@ec.europa.eu)>

Dear Diederik,

As agreed I am following-up on our brief exchange this morning relating to the deployment of our low-carbon/carbon-neutral offer in our European cement & concrete markets. The CEO of European operations (and EXCO member of the LafargeHolcim Group), Marcel Cobuz, will be in Brussels on the 30th January and would be very happy to visit you in order to run you through what we are able to do today (e.g. in Belgium, France and Germany), how we envisage the next steps (technologies, product innovation and construction market) and what we view as regulatory priorities in the context of the Green Deal in order to make it a reality faster.

If the 30th is not convenient for you, would you be so kind as to let me know when would be a convenient date? Having this exchange would be a great first tango step!

In the meantime, I share with you our perspectives on the design of a Border Adjustment Mechanism for the cement sector. Do let me know if you require any clarification or further details.

Many thanks in advance for your cooperation.

Best regards

[REDACTED]

[REDACTED]

LafargeHolcim

[REDACTED] [@lafargeholcim.com](mailto:[REDACTED]@lafargeholcim.com)