From: @mckinsey.com>

Sent: mercredi 4 mars 2020 11:25

To: CAB KYRIAKIDES CONTACT; ROSSIDES Giorgos (CAB-KYRIAKIDES)

**Subject:** COVID-19 outbreaks - potential pro bono support

Dear Commissioner Kyriakides, dear Mr Rossides,

We are closely following the rapidly evolving situation of COVID-19 outbreaks in EU Member States and other parts of the world.

It is encouraging to see how the European Commission and the relevant EU agencies are closely monitoring and offering guidance on the outbreak. Establishing the EU COVID-19 response team with your colleagues Commissioners Lenarčič, Vălean, Johansson, and Gentiloni especially underlines the need to apply a multi-sector approach to contain the COVID-19 outbreak and its potential impact on EU Member States as much as possible.

On our side, we have been centrally involved in helping governments and multi-lateral institutions shape their response to several global health crises, including SARS, MERS, and Ebola, in recent years. We have also helped WHO rethink approaches to health emergencies and are actively engaged in aiding governments – often in partnership with the private sector – organize effectively in the face of COVID-19.

Building on that experience, we would be happy to discuss how we can best assist in the EU's crisis response to COVID-19 and are ready to field a pro bono team on crisis response in the relevant structure of the EU Institutions if you would deem that useful. That pro bono team could leverage our many capabilities and resources, especially within your focus on measures for preparedness and response,

Time plays an essential part in curbing the number of new cases and impact on public health and healthcare systems, so we would be happy to meet soon if the above is of interest to you.

Sincerely,

McKinsey & Company Belgium and Luxembourg

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