From:

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Sent: mardi 15 septembre 2020 15:03

To: RYAN John-F (SANTE); (SANTE)
Cc: ;

Subject: Setp 16, 1530 CET / 1430 UK: interview with John F. Ryan (European

Commission) and McKinsey - External strategic and performance

analysis of ECDC response to COVID19

Attachments: Interview questions in-depth interviews EU.pdf

Dear Mr. Ryan,

We look forward to the discussion on Wednesday regarding ECDC's response to COVID-19. To help you prepare for the session we are sharing a few questions for discussion in the attached document. We will cover a sub-set of questions across the breadth of topics in the meeting.

In case of any questions, please let me know.

Best regards,

McKinsey & Company, Inc. Sophienstrasse 26 80333 Munich Germany M	
Executive Assistant: T F VOIP	
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