

From: Thibaut Luckel <Thibaut.Luckel@aforeconsulting.eu>
Sent: Wednesday 24 October 2012 20:40
To: SUTTON Michelle (CAB-BARROSO)
Cc: VIEIRA Maria Helena (CAB-BARROSO)
Subject: RE: Meeting request - Nomura delegation - 26 Nov 12

(7)

(8)

Dear Ms. Sutton,

Many thanks for your message.

We fully understand, and will pass on the message to the Nomura delegation.

Best regards,
Thibaut Luckel

From: Maria-Helena.Vieira@ec.europa.eu [mailto:Maria-Helena.Vieira@ec.europa.eu] **On Behalf Of**
Michelle.SUTTON@ec.europa.eu
Sent: 24 October 2012 12:40
To: Thibaut Luckel
Subject: RE: Meeting request - Nomura delegation - 26 Nov 12

Dear Mr Luckel,

Thank you for your message. I am afraid my existing commitment mean I am not able to meet with a delegation of Nomura representatives on the date you suggest. Please do pass on my apologies. I would of course always be pleased to receive Nomura's views on specific issues in writing and will take careful note of any such contribution.

Yours sincerely,
Michelle Sutton

From: "Thibaut Luckel" <Thibaut.Luckel@aforeconsulting.eu>
To: "SUTTON Michelle (CAB-BARROSO)" <Michelle.SUTTON@ec.europa.eu>
Subject: Meeting request - Nomura delegation - 26 Nov 12

Dear Ms. Michelle Sutton,

A delegation of Nomura representatives consisting of John Phizackerley, CEO EMEA, David Benson, Vice Chairman, and Andrew Cahn, Vice Chairman Public Policy will be in Brussels on Monday 26 November and would like to explore the opportunity to meet with you on that day.

From their CVs attached, you will see that they have had distinguished careers in public policy, regulatory affairs and banking before taking their current positions. They would be interested in discussing EU-Asia relationships with a particular focus on Asian investments in Europe, as well as general EU issues such as Eurozone markets and institutional developments.

By way of background Nomura is, as you will certainly know, Asia's global

investment bank employing 27,000 people worldwide. The organisation is a major inward investor into the EU employing 4,000 people in the EMEA region and present in 12 member states. Nomura supports the European economy by offering innovative funding and recapitalisation solutions to help financial institutions, corporates and government institutions in Europe and delivering Asian investors to the market. They have been instrumental in the recapitalisation of many European banks. As one of the largest Asian investment bank they are a bridge between Asian investors and Europe.

I very much hope that you would find a meeting interesting and might have the time to meet with the delegation.

Yours sincerely,

Thibaut Luckel

Senior Consultant

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