

**From:** Cosco, Jenny <Jennifer.Cosco@gs.com>  
**Sent:** Tuesday 22 January 2013 8:48  
**To:** SUTTON Michelle (CAB-BARROSO)  
**Cc:** VIEIRA Maria Helena (CAB-BARROSO)  
**Subject:** Re: Request for a Meeting with European Investors on Banking Union - 29 / 30 January 2013

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Dear Ms Sutton, many thanks for coming back to me and indeed we will be meeting with your colleagues in the cabinet of VP Rehn and officials from DG MARKT during the visit.

Kind regards,  
Jenny Cosco

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Email: jennifer.cosco@gs.com

Jenny Cosco  
Government Affairs

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**From:** Michelle.SUTTON@ec.europa.eu [mailto:Michelle.SUTTON@ec.europa.eu]  
**Sent:** Monday, January 21, 2013 09:29 PM  
**To:** Cosco, Jenny [EO]  
**Cc:** Maria-Helena.Vieira@ec.europa.eu <Maria-Helena.Vieira@ec.europa.eu>  
**Subject:** RE: Request for a Meeting with European Investors on Banking Union - 29 / 30 January 2013

Dear Ms Cosco,  
Thank you for your further message of last Monday and for this additional information. I am afraid that I am going to have to disappoint you on this occasion, since the other unavoidable commitments I feared may materialise have indeed done so. Please accept my apologies and pass them on to your investors. Would you plan to see my colleagues in the offices of VP Rehn and Commissioner Barnier?  
With best wishes,  
Michelle Sutton

Michelle Sutton  
Member of Cabinet of President Barroso  
European Commission

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Email: michelle.sutton@ec.europa.eu

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**From:** Cosco, Jenny [mailto:Jennifer.Cosco@gs.com]  
**Sent:** Monday, January 14, 2013 10:15 AM  
**To:** SUTTON Michelle (CAB-BARROSO)  
**Cc:** VIEIRA Maria Helena (CAB-BARROSO)  
**Subject:** RE: Request for a Meeting with European Investors on Banking Union - 29 / 30 January 2013

Dear Ms Sutton,

Thank you for your message. The investors we plan to bring to the meeting include Lead European Banks Analysts from Fidelity, Norges, Capital Research, Blackrock, Massachusetts Financial Services, T Rowe Price, and potentially one or two more. I look forward to hearing from you regarding your availability on the 30<sup>th</sup>.

Best regards,  
Jenny Cosco

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**From:** Michelle.SUTTON@ec.europa.eu [mailto:Michelle.SUTTON@ec.europa.eu]  
**Sent:** Friday, January 11, 2013 7:36 PM  
**To:** Cosco, Jenny [EO]  
**Cc:** Maria-Helena.Vieira@ec.europa.eu  
**Subject:** RE: Request for a Meeting with European Investors on Banking Union - 29 / 30 January 2013

Dear Ms Cosco,

Thank you for your message and best wishes for 2013.

I may be able to be available for 40 minutes on the afternoon of 30 January, but I am afraid that I am not able yet to confirm this. Please could I in the meantime ask you for a list of the investors you would plan to bring to the meeting?

Yours sincerely,  
Michelle Sutton

**Michelle Sutton**  
Member of Cabinet of President Barroso  
European Commission

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Email: [michelle.sutton@ec.europa.eu](mailto:michelle.sutton@ec.europa.eu)

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**From:** Cosco, Jenny [mailto:Jennifer.Cosco@gs.com]  
**Sent:** Thursday, January 10, 2013 1:03 PM  
**To:** SUTTON Michelle (CAB-BARROSO)  
**Cc:** VIEIRA Maria Helena (CAB-BARROSO)  
**Subject:** Request for a Meeting with European Investors on Banking Union - 29 / 30 January 2013

Dear Ms Sutton,

First of all, a very Happy New Year to you – I hope that you had an opportunity to rest and relax over the holiday period.

Further to our email correspondence last year, we are bringing back 6-10 of our clients who are investors from global institutional asset management and pension firms, as well as

sovereign wealth funds to Brussels in late January to discuss the EU's policy response to the Eurozone sovereign debt crisis and Banking Union as it has advanced in recent months.

The Banking Union remains a central topic for investors in European equity and debt instruments. For investors, meetings with policymakers form an important aspect of their capital allocation decision making process, especially during the current period.

If such a meeting would be interesting to you, I would propose **either Tuesday, 29 January or Wednesday, 30 January in Brussels**, if this date is convenient for you.

Many thanks for letting me know if you would be happy to meet with this investor group and I look forward to hearing from you.

All the best as well for 2013!

Kind regards,  
Jenny Cosco

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**From:** [Michelle.SUTTON@ec.europa.eu](mailto:Michelle.SUTTON@ec.europa.eu) [mailto:Michelle.SUTTON@ec.europa.eu]  
**Sent:** Friday, September 07, 2012 7:06 AM  
**To:** Cosco, Jenny [EO]  
**Cc:** [Maria-Helena.Vieira@ec.europa.eu](mailto:Maria-Helena.Vieira@ec.europa.eu)  
**Subject:** Re: Request for a Meeting with European Investors on Banking Union - 17 September 2012

Dear Ms Cosco,

Thank you for your message and for your interest in our banking union proposals in particular. These will indeed be presented on 12 September and I am interested in your reactions. Unfortunately however, I am not able to be available on 17 September. Please accept and pass on my apologies.

Yours sincerely,  
Michelle Sutton

Sent from a portable device

Michelle Sutton  
Member of Cabinet of President Barroso  
European Commission

Tel: +32 2 296 0239 Fax: +32 2 292 1503  
Email: [michelle.sutton@ec.europa.eu](mailto:michelle.sutton@ec.europa.eu)

On 6 Sep 2012, at 21:13, "Cosco, Jenny" <[Jennifer.Cosco@gs.com](mailto:Jennifer.Cosco@gs.com)> wrote:

Dear Ms Sutton,

I hope that you are well and were able to take some time out during this busy summer.

I am writing to see if you would be interested in meeting with delegation of 6-10 of our clients who are investors from global institutional asset management and pension firms, as well as sovereign wealth funds to discuss the EU's policy response to the Eurozone sovereign debt crisis and Banking Union.

They would very much appreciate the opportunity to discuss and exchange views with you on the investor perspective on the Eurozone sovereign debt crisis and the proposals on Banking Union which we understand will be issued on 12 September. As I am sure

you can appreciate, the Banking Union proposals is a central topic for investors in European equity and debt instruments.

If such a meeting would be interesting to you, I would propose **Monday, 17 September in Brussels**, if this date and time is convenient for you.

Many thanks for letting me know if you would be happy to meet with our investors and I look forward to hearing from you.

Best regards,  
Jenny Cosco

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Jenny Cosco  
Government Affairs

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