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From: [REDACTED]
Sent: mardi 8 décembre 2020 11:51
To: [REDACTED]
Subject: RE: CEMBUREAU - PwC study on CBAM & meeting request

Thanks [REDACTED] and no problem at all. We look forward to the meeting.
[REDACTED]

From: [REDACTED]
Sent: mardi 8 décembre 2020 11:39
To: [REDACTED]
Subject: RE: CEMBUREAU - PwC study on CBAM & meeting request

Dear [REDACTED]

Hope you're well.

Please note that due to unforeseen changes to the agenda, your call today will be with [REDACTED] instead of Ms Margerit.

Apologies for any inconvenience.

Kindly,
[REDACTED]

From: [REDACTED]
Sent: Monday, November 9, 2020 1:50 PM
To: [REDACTED]
Subject: RE: CEMBUREAU - PwC study on CBAM & meeting request

Hi [REDACTED]

Thank you. Like last time, it will be my boss [REDACTED] and me.

Hope all is ok on your side. Just to indicate one cool thing which are "allowed" these days: all the small kiosks in [REDACTED] (like [REDACTED]) are selling take-away food which you can then eat in the [REDACTED]. We did that yesterday and had a good time. Hope the family is still well!
[REDACTED]

From: [REDACTED]
Sent: lundi 9 novembre 2020 13:42
To: [REDACTED]
Subject: RE: CEMBUREAU - PwC study on CBAM & meeting request

Dear [REDACTED]
Indeed. Who else will be joining the webex call?
I will need all the email addresses.
Kindly,

From: [REDACTED]
Sent: Monday, November 9, 2020 1:14 PM
To: [REDACTED]
Cc: CAB GENTILONI ARCHIVES <CAB-GENTILONI-ARCHIVES@ec.europa.eu>
Subject: RE: CEMBUREAU - PwC study on CBAM & meeting request

Dear [REDACTED]

Many thanks for your quick response and we will be delighted to meet Alienor and [REDACTED] virtually on 8th December at 15.00.

As per the last time, we would be grateful if we could use the Commission's webex system – I understand you will be sending us the codes/links in due course just ahead of the meeting.

Many thanks again.

Best Regards,
[REDACTED]

From: [REDACTED]
Sent: lundi 9 novembre 2020 12:37
To: [REDACTED]
Cc: CAB-GENTILONI-ARCHIVES@ec.europa.eu
Subject: FW: CEMBUREAU - PwC study on CBAM & meeting request

Dear [REDACTED]

Thank you for the request. Both Alienor and [REDACTED] will be happy to meet virtually on 8 December at 15:00.

Would that work?

Kindly,
[REDACTED]

[REDACTED]
Assistant to Alienor Margerit and Maria Elena Scoppio
Cabinet of Commissioner Paolo Gentiloni
Commissioner for Economy



European Commission
[REDACTED]

From: [REDACTED]
Sent: Monday, November 9, 2020 11:44 AM
To: MARGERIT Alienor (CAB-GENTILONI) <Alienor.MARGERIT@ec.europa.eu>; [REDACTED]
Cc: [REDACTED]
Subject: CEMBUREAU - PwC study on CBAM & meeting request

Dear Alienor, dear [REDACTED],

I hope all is well in these challenging times. On our side we are obviously all working from home, which remains fine as long as health is ok and Belgian schools remain open!

I am writing to inform you about our recent activities in relation to Carbon Border Adjustment Mechanisms (CBAM), and ask whether you would be available in the coming weeks for a brief meeting.

Firstly, we have recently conducted a study through PwC on CBAM, which you will find attached. In a nutshell, the study looks at carbon leakage in the European cement industry in the coming years, and at the possible impact of a CBAM in terms of CO2 emissions reduction, social impacts and competitiveness. In particular, PwC have looked at how the EU cement industry is facing increasing imports from third countries and how this will evolve to the impact of EU ETS Phase IV, causing increased carbon leakage. They have then quantified the savings – both in terms of competitiveness, social impacts and CO2 emissions – that could be made through the implementation of a CBAM. The study also makes a number of recommendations in terms of the design of a CBAM. We have already sent the study to your colleagues from DG TAXUD and other DGs.

In parallel, we have of course responded to the European Commission's consultation on CBAM (please find our response attached). We have also issued a joint letter with EUROFER and Fertilizers Europe on the issue of CBAM & existing carbon leakage measures, which you should have received a copy of.

We would be delighted to meet you (virtually of course) to discuss briefly the study and ongoing developments.

At things stand, the following dates/times would work well for us for a virtual meeting:

- 23rd November afternoon
- 26th November morning
- 27th November anytime
- 30th November anytime
- 1st December morning
- 2nd December morning
- 7th December morning
- 8th December afternoon
- 10th December morning
- 15th December anytime
- 16th December anytime

Could you please let us know whether some of these dates would work from your perspective?

Finally, we would also be delighted to set up a meeting between the Commissioner and members of our CEMBUREAU Board/key European CEOs from our industry to discuss CBAM and its importance for the European cement industry. We of course remain at your disposal to look at possible dates to organise this.

Many thanks and we hope to see you again soon.

Best Regards,

[REDACTED]
Public Affairs Director

CEMBUREAU – The European Cement Association

W: www.cembureau.eu

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