

From: [REDACTED] (CAB-TIMMERMANS)
Sent: vendredi 6 décembre 2019 10:25
To: [REDACTED]
Subject: RE: ArcelorMittal meeting request - making a Green Deal on Steel a success with an effective Carbon Border Adjustment
Attachments: visitors-template.xlsx

Dear [REDACTED],

Mr Samsom will be available on 8 January at 15.30

Please find attached the document to fill in for the accreditation.

Kind regards,

[REDACTED]

[REDACTED]
European Commission

BERL 12, [REDACTED]
Rue de la Loi, 200
B-1049 Bruxelles

[REDACTED]

From: [REDACTED]
Sent: Friday, December 6, 2019 8:55 AM
To: [REDACTED] (CAB-TIMMERMANS)
Subject: Re: ArcelorMittal meeting request - making a Green Deal on Steel a success with an effective Carbon Border Adjustment

Dear [REDACTED],

Many thanks for your message. We are very much looking forward to the meeting.

19 December it is unfortunately not possible for [REDACTED] to be in Brussels.
Would a meeting time maybe be possible on 7, 8 or 9 January ?

Kind regards,

[REDACTED]

Op 5 dec. 2019 om 18:31 heeft [REDACTED] [@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)
[REDACTED] [@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)> het volgende geschreven:

This Message originated from a Non-ArcelorMittal source

Dear [REDACTED],

On behalf on Mr Samsom, I thank you for your message and I confirm his availability for a meeting with you and [REDACTED] on Thursday 19 December at 11.00 in his office.

I also confirm his agreement to organise a visit in Gent around January/February 2020.

Kind regards,

[REDACTED]

[REDACTED]

European Commission

BERL 12 [REDACTED]
Rue de la Loi, 200
B-1049 Bruxelles

[REDACTED] [@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)

From: [REDACTED] [@arcelormittal.com](mailto:[REDACTED]@arcelormittal.com)>

Sent: Monday, December 2, 2019 5:31 PM

To: [REDACTED] (CAB-TIMMERMANS) [REDACTED] [@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>

Subject: FW: ArcelorMittal meeting request - making a Green Deal on Steel a success with an effective Carbon Border Adjustment

Dear [REDACTED],

As just mentioned on the phone, I sent you hereby the meeting request we sent to Mr. Samsom; did it arrive well indeed?

Kind regards,

[REDACTED]

From: [REDACTED]

Sent: Saturday, November 30, 2019 11:46 AM

To: diederik.samsom@ec.europa.eu

Subject: ArcelorMittal meeting request - making a Green Deal on Steel a success with an effective Carbon Border Adjustment

Beste / Dear Mr. Samsom,

First of all, I would like to congratulate you with your appointment, which is key for Europe's future.

As you may know, ArcelorMittal is Europe's and the world's leading steel company, with headquarters in Luxemburg. From the around 100.000 people we directly employ in Europe, there are about 900 researchers, who develop and implement our research & innovation all

first in Europe. This has been making us a global leader in material quality, recycling and CO2 technology, for example regarding hydrogen based steel making in our Hamburg (D) plant, and on Carbon Capture, Use & Storage in our Gent (B) and Dunkirk (F) plants. We would be honored if you would like to come one day and test our range of new technologies at our best plant, in Gent, 1.5 hour drive from here, once time allows.

We intend to keep this leadership of course, but there are major challenges and decisions ahead related to our investments of existing and new technologies in Europe. Policy can really make the difference to start making the crucial business case for our low carbon transition, with continued production and value chains inside Europe, avoiding carbon leakage and to deal with the millions of tons of CO2 emissions that are already imported in Europe indirectly in steel imports, produced much less CO2 efficiently and from countries with much less ambitious or no real climate policy.

In this context, I hereby send you our Climate Action Report; we aim to go for carbon neutrality by 2050 in the EU. Of course that is very ambitious given our high emission profile and as we do not know all parameters, particularly the coming crucial policy regarding carbon border adjustments.

We would like to discuss with you the required elements that can set the business case for the Green Deal on Steel, with as crucial basis the main effective design options for a Carbon Border Adjustment. This outcome of the Green Deal Communication will influence the long-term planning for our business and will hence be impacting already at short term decisions on our installations and productions in Europe and the rest of the world.

This is why we would very much like to ask for a meeting with you and [REDACTED], and myself. We hope this can be possible during the preparation of the Green Deal preparations.

Met vriendelijke groet / Kind regards,

[REDACTED]

ArcelorMittal

66 Boulevard de l'Impératrice - Keizerinlaan 66
B-1000 Brussels – Belgium

[REDACTED] [arcelormittal.com](https://www.arcelormittal.com) | www.arcelormittal.com